Vermont Employment Growth Incentive Program

Annual Report 2021

About the Vermont Employment Growth Incentive Program

The Vermont Employment Growth Incentive (VEGI) program provides incentives from the State of Vermont to businesses to encourage prospective economic activity in Vermont that is beyond an applicant's "organic" or background growth. The incentive is provided for growth that would not occur, would not occur in Vermont, or would occur in a significantly different and less desirable manner, except for the incentive provided. The economic activity can be generated by a Vermont company or a Vermont division adding new qualifying employees, a company that is considering Vermont to locate a new business or division, or start-up business activity. Once authorized, the incentives are earned and installments paid when performance requirements are met and maintained.

The Vermont Economic Progress Council serves as the approval and authorization body for the VEGI program. The Department of Tax receives, and audits Incentive Claims made by participants in the VEGI program and issues any earned incentive payments.

Further information on VEPC and the VEGI program is available at: <u>http://accd.vermont.gov/economic-development/funding-incentives/vegi</u>.

Vermont Employment Growth Incentive Program Annual Report – 2021 August 2021 | Agency of Commerce and Community Development



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Photographs on pages 4 and 10 provided by Lawson's Finest Liquids and Greensea Systems and used with permission from those businesses.



Vermont Statute (32 V.S.A. §3340):

"(a) On or before September 1 of each year, the Vermont Economic Progress Council and the Department of Taxes shall submit a joint report on the incentives authorized in this subchapter to the House Committees on Ways and Means, on Commerce and Economic Development, and on Appropriations, to the Senate Committees on Finance, on Economic Development, Housing and General Affairs, and on Appropriations, and to the Joint Fiscal Committee.

- (b) The Council and the Department shall include in the joint report:
 - (1) the total amount of incentives authorized during the preceding year;
 - (2) with respect to each business with an approved application:
 - (A) the date and amount of authorization;
 - (B) the calendar year or years in which the authorization is expected to be exercised;
 - (C) whether the authorization is active; and
 - (D) the date the authorization will expire; and
 - (3) the following aggregate information:
 - (A) the number of claims and total incentive payments made in the current and prior claim years;
 - (B) the number of qualifying jobs; and
 - (C) the amount of new payroll and capital investments.

(c) The Council and Department shall present data and information in the joint report in a searchable format.

(d) Notwithstanding any provisions of law to the contrary, an incentive awarded pursuant to this subchapter shall be treated as a tax expenditure for purposes of chapter 5 of this title."

The required information may be found in this report in the following tables:

- (1) The total amount of incentives authorized (Tables 2A-2B)
- (2) Date and amount of each authorization (Tables 1A-1F)
- (3) Expected years in which the authorization will be exercised (Tables 1A-1F)
- (4) Whether the authorization is currently active (Tables 1A-1F)
- (5) Date the authorization will expire (Tables 1A-1F)
- (6) Aggregate number claims and incentives paid (Tables 4A-4C)
- (7) Aggregate jobs, payroll and capital investment (Tables 4A-4C)

VEGI PROGRAM IMPACT SUMMARY

Actual Economic Impact to Date

(January 1, 2007 – December 31, 2019)

| New Qualifying Jobs Created | 8,418 |
|------------------------------------|-----------------|
| New Qualifying Payroll Created | \$488,584,574 |
| Average Wage | \$58,040 |
| New Qualifying Capital Investments | \$1,021,787,307 |
| Incentives Paid | \$30,587,956 |

VEGI SMALL BUSINESS SUCCESS STORY

Lawson's Finest Liquids, Waitsfield

Lawson's Finest Liquids, a Waitsfield, Vermont brewery has established incredible brand name awareness, international recognition, and a committed customer base throughout Vermont, the Northeast and the US. The amazing demand for Lawson's Finest beers coupled with ultra-premium quality have enabled this company to command top tier retail pricing and grow at a rapid rate.



Sean and Karen Lawson founded Lawson's Finest Liquids in 2008 with a vision to make the best beer in the world at their home-based brewery in Warren, Vermont. Since 2014, Lawson's Finest Sip of Sunshine IPA is one of the most highly sought-after beers anywhere, with customers regularly driving many hours to purchase the elusive cans. Sean and Karen started considering how to create a destination brewery and taproom for the future of Lawson's Finest Liquids in Waitsfield. They looked to the State and were approved in the VEGI program, creating an impetus for a more rapid and robust growth in Vermont.

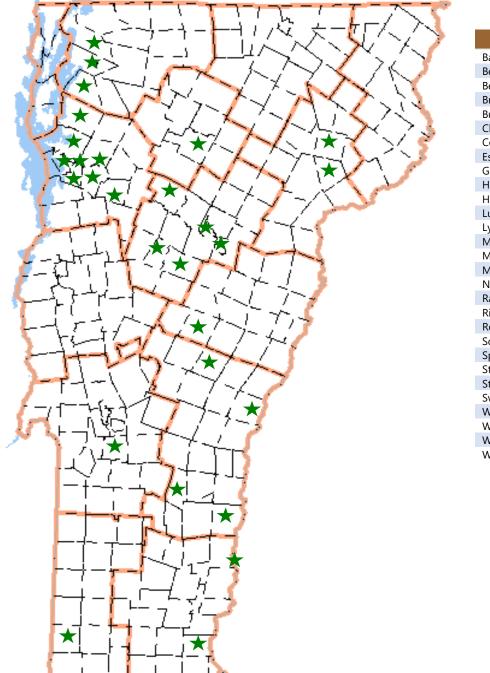
With the support of VEGI, Lawson's Finest Liquids has been able to focus on creating new livable wage employment opportunities, setting a gold standard for employment in the region. The company has increased employment from just one full time employee in 2016 to 49 employees in 2020 and are still growing. Additionally, Lawson's Finest Liquids made a dramatic investment into its capital infrastructure by constructing two new businesses, two million gallons of water per year, a three-vessel brewing system, eighteen fermenter tanks, three brite beer tanks, and a new wastewater treatment facility. The end result has been not only the growth of Lawson's Finest Liquids but an enhancement of the local business vitality of the Mad River Valley through increased your-round tourism and employment.

In 2018 Lawson's Finest was named Small Business of the Year by the Central Vermont Economic Development Corporation and also received the Brewbound Rising Star award. In 2020 Lawson's Finest Liquids was named Vermont's Small Business Association Persons of the Year and in 2021 they received the Deane C. Davis Outstanding Vermont Business award from Vermont Business Magazine and Vermont Chamber of Commerce.



LOCATION & DEMOGRAPHICS: ACTIVE, COMPLETE, & CONCLUDED APPLICATIONS

The map depicts the locations of businesses with active, complete, and concluded applications for which a VEGI Incentive has been approved. The number of businesses in each location is listed in the table at right. Applications include those with initial approval, final approval, those that have completed the VEGI program and maintained their targets for follow-up years, and those that met and maintained some but not all of their targets. For more detail on individual applications, refer to Tables 1A (Approved and Active), 1B (Complete), and 1C (Concluded) beginning on page 10.



| Town | Applications |
|------------------|--------------|
| Barre | 2 |
| Bellows Falls | 1 |
| Bennington | 3 |
| Brattleboro | 3 |
| Burlington | 5 |
| Clarendon | 1 |
| Colchester | 4 |
| Essex/Essex Jct | 10 |
| Georgia | 1 |
| Hartford | 2 |
| Hinesburg | 1 |
| Ludlow | 1 |
| Lyndon | 1 |
| Milton | 1 |
| Montpelier | 2 |
| Morristown | 1 |
| Northfield | 1 |
| Randolph | 3 |
| Richmond | 1 |
| Royalton | 1 |
| South Burlington | 2 |
| Springfield | 1 |
| St. Albans | 2 |
| St. Johnsbury | 1 |
| Swanton | 2 |
| Waitsfield | 1 |
| Waterbury | 1 |
| Williston | 3 |
| Winooski | 1 |



The analysis below provides a summary of the activity that is expected to occur or has occurred from Active-Initial, Active-Final, and Complete applications. The data excludes those businesses that received incentive payments and met early targets and are now considered Active-Reduced or Concluded since some of the projected activity is no longer expected to occur. However, Vermont has benefited from additional jobs and capital investment from those businesses.

Projected Activity Summary

For All Active-Initial, Active-Final, & Complete Applications Considered Through December 31, 2020 Total Projected Economic Activity, 2007 – 2024

| County | Projected New Qualifying Employees | Projected New Qualifying Payroll | Projected Average Wage | Projected New Qualifying Capital Investments |
|-------------------------|---|-------------------------------------|---------------------------|--|
| Addison | 0 | \$0 | \$0 | \$0 |
| Bennington | 0 | \$0 | \$0 | \$0 |
| Caledonia/Essex/Orleans | 132 | \$5,659,180 | \$42,873 | \$6,479,940 |
| Chittenden | 1715 | \$113,706,804 | \$66,301 | \$201,133,159 |
| Franklin/Grand Isle | 236 | \$9,623,654 | \$40,778 | \$103,862,385 |
| Lamoille/Washington | 685 | \$23,637,581 | \$34,507 | \$82,213,918 |
| Orange | 53 | \$2,198,306 | \$41,477 | \$6,125,000 |
| Rutland | 0 | \$0 | \$0 | \$0 |
| Windham | 251 | \$12,021,467 | \$47,894 | \$111,817,000 |
| Windsor | 89 | \$4,364,157 | \$49,035 | \$29,015,350 |
| Summary Total | 3,161 | \$171,211,149 | \$54,164 | \$540,646,752 |

Demographics

For All Active-Initial, Active-Final, and Complete Applications Considered Through December 31, 2020

Total Projected Economic Activity, 2007 - 2024

| TYPE OF PROJECT | | | | | | | | | |
|----------------------------|----|--|--|--|--|--|--|--|--|
| Start Up | 7 | | | | | | | | |
| Acquisition/Plant Re-Start | 4 | | | | | | | | |
| Recruitment | 2 | | | | | | | | |
| Expansion | 37 | | | | | | | | |

| TYPE OF EXPANSION | | | | | | | | | | |
|--|----|--|--|--|--|--|--|--|--|--|
| No Facility Expansion | 4 | | | | | | | | | |
| Expansion of Current, Existing Facility | 15 | | | | | | | | | |
| Acquisition/Reuse of Existing Facility | 22 | | | | | | | | | |
| Construction of New Facility | 9 | | | | | | | | | |

| BUSINESS SIZE BY NUMBER OF EMPLOYEES AT APPLICATION | | | | | | | | | | | |
|--|----|-----|--|--|--|--|--|--|--|--|--|
| 0-20 | 20 | 40% | | | | | | | | | |
| 21-50 | 7 | 14% | | | | | | | | | |
| 51-75 | 5 | 10% | | | | | | | | | |
| 76-100 | 3 | 6% | | | | | | | | | |
| 101-150 | 4 | 8% | | | | | | | | | |
| 151-200 | 4 | 8% | | | | | | | | | |
| 201-500 | 4 | 8% | | | | | | | | | |
| 500+ | 3 | 6% | | | | | | | | | |

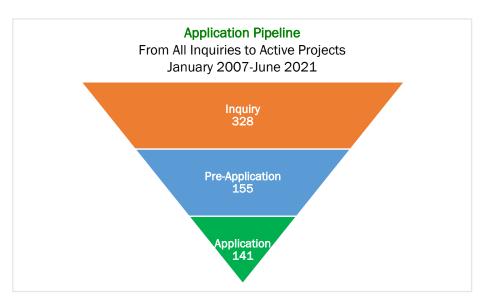
| VERMONT DOMICILE |
|-------------------|
| Vermont- Based |
| 39 |
| Not Vermont-Based |
| 11 |



SUMMARY

In January 2007, the Vermont Employment Growth Incentive (VEGI) program began offering incentives for business recruitment, growth, and expansion in Vermont. The VEGI program provides a cash incentive paid from the incremental tax revenues generated to the State by the new economic activity occurring. A company must apply to the Vermont Economic Progress Council (VEPC), a citizen board which, for each application, determines:

- Whether the economic activity would not occur at all or would occur in a significantly different and/or less desirable manner except for the incentive ("But For" requirement);
- Whether the economic activity will generate more incremental tax revenue for the state than is foregone through the incentive (cost-benefit modeling); and
- Whether the host municipality welcomes the company and project, the proposed activity conforms to applicable town and regional plans, and the company does not operate in a limited, local market.



Application consideration includes an extensive and detailed modeling of the economic and estimated fiscal (revenue) benefits and costs to the State of Vermont. Net new revenues are generated primarily from payroll income taxes. But new revenues are also generated from new business and corporate income taxes, sales and use taxes on machinery and equipment and building materials, transportation fees, property taxes, and other fees and taxes paid by the company, employees, contractors and their employees, and other companies involved in the project. The model also accounts for economic and fiscal costs to the State such as the costs of new students attending school and other additional State services that will be required.

The calculation of the incentive for all applications includes the discounting of a certain level of the new payroll that will be generated, considered background growth payroll or payroll assumed to grow at some level in projected years. This is



done even for applications from new or start-up companies and companies that are being recruited to Vermont, even if they had no payroll in Vermont before the application date.

VEPC also considers the applicant and project interaction with other Vermont companies in customer, supplier, and vendor relationships. The greater these interactions, the more indirect economic impact the incentives will have.

In 2007, the General Assembly approved an enhancement to the VEGI program for companies that will create jobs in certain environmental technology sectors. Since its passage, 22 applications have been considered for the "Green VEGI" enhancement, 4 of which remain active as of December 31, 2020.

Statute also allows an enhancement for projects that will occur in areas of the State, defined by Labor Market Areas (LMAs) that have above average unemployment and lower than average incomes. VEPC has utilized this authority for 26 applications, 12 of which are active as of December 31, 2020.

VEGI incentives are earned over a period of up to five years and paid out over a period of up to nine years. The incentives are earned only if payroll, employment, and capital investment performance requirements are met by the company each year. Claims for VEGI incentive installments are submitted and examined annually by the Vermont Department of Taxes.

VEGI claims must be filed each year for the economic activity that occurred during the previous calendar year. For example, claims for activity in 2019 were filed in April 2020 and examined by the Tax Department during 2020 and 2021. Incentive payments, if earned, were paid after examination. Therefore, there is over a one-year delay before the claim and actual activity data is available. Incentives are not paid out on a pro-rata basis if annual performance requirements are not met and maintained.

Companies that do not meet performance requirements by the due date (December 31 of each year) are allowed a "grace period" as defined by Statute¹. The company is not immediately removed from the program if they do not meet their requirements. These companies may have created jobs, generated payroll, and made capital investments, but not to the extent that met the performance measures. However, no incentive is paid to such a company until and unless the requirements are met. A company that does not meet performance requirements by the end of the grace period does not earn incentives for that performance year and are not eligible for any future incentives.

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¹ Refer to 32 VSA § 3337, Earning an incentive.

TABLES 1A-1E presents information on all applications considered by VEPC through December 31, 2020.

The incentive considered is the maximum level of incentives the company could possibly earn if the project occurs. If the project status indicates Active-Reduced, Concluded, Cancelled, or Terminated, the incentive considered is listed for reference only in this report, but the total incentive is or was no longer available to be earned by the company.

If an authorization has been Cancelled or Terminated and the "Incentive Earned" column contains a "Y" it means "Yes, incentives have been earned." The code in the Status Change column indicates whether the earned incentives were recaptured or were partially paid. Statute provides for recapture under certain specific circumstances.

Following are definitions for application statuses:

Active-Initial: An Initial Application has been approved. Initial approval of incentives provides applicants with enough information to determine if they could commence the project. Incentives are not authorized until a Final Application has been submitted by the applicant and approved by VEPC.

Active-Final: A Final Application has been approved by VEPC and incentives are authorized.

Active-Reduced: Applicant has met and maintained some targets, but for a certain year, performance requirements were not met or maintained and the authority to continue earning incentives for one or more target years was revoked. Some incentives may have been earned and paid out. The applicant is authorized to continue to receive the incentive for those years the incentive was earned, provided they continue to maintain those targets. Those applicants show a date of status change and change reason, but the Minimum Net Revenue Benefit is zeroed out since it is not possible to recalculate what the benefit amount is based on the targets that were met.

Cancelled: Application was cancelled by action of the applicant. This may occur when (1) the Initial Application was approved but Final Application was not filed; or (2) the applicant rescinds their application after approval of the Final Application. No incentives have been earned or paid.

Canc-Recap: The Final Application was approved and was cancelled by action of the applicant and incentives have been earned or paid. Any incentives paid are recaptured.

Complete: Applicant has met and maintained all their performance requirements and have completed the VEGI program.

Concluded: Applicant changed to an "Active-Reduced" status at some point and all remaining eligible incentives have since been paid.

Denied: The applicant was denied authorization to earn incentives.

Terminated: Applicant had the authority to earn authorized incentives revoked at some point due to failure to meet or maintain all performance requirements.



Term-Recap: means the applicant had the authority to earn authorized incentives revoked at some point due to failure to meet or maintain all performance requirements and any incentives paid have been recaptured.

VEGI- SMALL BUSINESS SUCCESS STORY

Greensea Systems, Inc., Richmond

Greensea Systems, Inc. is the creator of OPENSEA, an open architecture software platform, and is a world leader in navigation and autonomy technology for marine robotics. Greensea develops software and hardware that revolutionizes the working relationship between people and machines. Since opening in Richmond, Vermont in 2006, the company has successfully delivered more than 1500 OPENSEA-based systems to the manned and unmanned maritime industry. Greensea directly



supports several military programs with products, training, and technology development, including Explosive Ordnance Disposal using miniature marine robotics, Special Operations Forces combat diving, and ship hull robotics. Greensea also provides OPENSEA software products and services to Original Equipment Manufacturers and leading developers and integrators throughout the marine industry. Through the VEGI program, Greensea has been able to renovate its office headquarters and onboard technical personnel. Most recently, Greensea expanded into The Creamery building in Richmond, providing an additional 4,200 ft² to continue its growth and bring employees back to the office as COVID restrictions ease.

In addition to the recent Vermont expansion, Greensea has a presence in San Diego, CA and Plymouth, MA along with a few remote employees. The company is forecasting to have 55 employees by the end of the calendar year after beginning the year with 34. Having an increased labor force and physical spaces have allowed Greensea to successfully win additional government contracts such as Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR).

Greensea recently marked its 15th Anniversary by bringing all employees and their families to Vermont to discuss the company's future along with celebrating its past success.



| ABLE 1A | <u> </u> | | | | | | | | | | e | as ³ |
|--|---|---|-------------------------|--------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------|-------------------|
| ompany Name | Date Initial Application Considered | Date Final Application Considered | Authorization Period | Status | Date of Status Change | Change Reason ² | Incentive Earned Yes/No | Incentive Considered | Minimum Net Revenue Benefit | Ed Tax Stabil ³ | Green ³ | abor Market Areas |
| uHarbor Security 533 Roosevelt Highway, Colchester | 10/29/20 | 12/17/20 | 2020-2024 | Active-Final | | _ | N | \$437,856 | \$527,334 | | | |
| eta Technologies | 6/25/20 | 12/17/20 | 2020-2024 | Active-Final | | _ | N | \$2,788,295 | \$639,046 | | | |
| 1150 Airport Drive, South Burlington AD Models & Prototyping | 9/26/19 | 12/19/19 | 2019–2023 | Active-Final | | _ | N | \$112,515 | \$- | | | |
| 313 VT Route 14S, East Randolph | 7/25/19 | 12/19/19 | 2019–2023 | Active-Final | | _ | Y | \$270,481 | \$142,837 | | | |
| 2300 St. George Road, Williston AVEL | 4/26/18 | 11/21/19 | 2019–2023 | Active-Final | | _ | N | \$400,138 | \$95,513 | | | |
| Saint Albans Industrial Park, Saint Albans arvell | | | | | | | | | | | | |
| Burlington vincraft | N/A | 10/31/19 | 2019–2023 | Active-Final | | _ | Y | | \$1,899,935 | | | |
| 36 River Road, Essex Junction | N/A | 10/31/19 | 2019–2023 | Active-Final | | - | N | \$54,815 | \$39,580 | | | |
| 5 Blodgett Corp 30 Allen Martin Drive, Essex Junction | 3/28/19 | 10/31/19 | 2019–2023 | Active-Final | | - | Y | \$1,859,343 | \$952,666 | | | |
| uHarbor Security 39 River Road, Essex Junction | 4/26/18 | 02/28/19 | 2019–2023 | Active-Final | | — | Y | \$202,644 | \$147,232 | | | |
| o ng Falls Paperboard 161 Wellington Road, Brattleboro | N/A | 12/14/18 | 2018–2022 | Active-Final | | _ | Y | \$1,148,098 | \$- | | | |
| reensea Systems, Inc. 10 East Main Street, Richmond | 7/26/18 | 12/14/18 | 2018–2022 | Active Final | | _ | Y | \$103,505 | \$51,957 | | | |
| 6 Thompson Drive, Essex Junction | 3/29/18 | 12/14/18 | 2018–2022 | Active-Final | | _ | Y | \$228,922 | \$288,073 | | | |
| SI 153 Stafford Avenue, Morrisville | 12/14/17 | 12/14/18 | 2018–2022 | Active-Final | | _ | Y | \$928,824 | \$- | | | |
| edford | 12/14/17 | 12/14/18 | 2018–2022 | Active-Final | | _ | Y | \$1,422,679 | \$914,521 | | | |
| 687 Marshall Avenue , Suite 101, Williston | 10/26/17 | 12/14/18 | 2018–2022 | Active-Final | | _ | N | \$614,917 | \$- | | | |
| 300 Beanville Road, Randolph inooski, LLC/DealerPolicy, LLC | 8/31/17 | 12/14/17 | 2017–2021 | Active-Final | | _ | Y | \$92,529 | \$45,881 | | | |
| 553 Roosevelt Highway, Ste 201, Colchester wson's Finest Liquids | 2/23/17 | 12/14/17 | 2017-2021 | Active-Final | | | · Y | \$1,420,630 | \$- | | | |
| 155 Carroll Road, Waitsfield | | | | | | | | | | | | |
| 3 Omega Drive, Brattleboro ermont Precision Tool | 12/8/16 | 12/14/17 | 2017–2021 | Active-Final | | _ | Y | \$307,407 | \$660,140 | | | |
| 10 Precision Lane, Swanton | 11/3/16 | 12/14/17 | 2017–2021 | Active-Final | | - | Y | \$333,263 | \$279,254 | | | |
| 5 Blodgett Corp 42 Allen Martin Drive, Essex Junction | 6/19/17 | 10/26/17 | 2017–2021 | Active-Final | | - | Y | \$643,469 | \$875,060 | | | |
| ariatrix Nutrition Corp II 308 Industrial Park Road, Georgia | 6/23/16 | 12/8/16 | 2016–2020 | Active-Final | | - | Y | \$152,843 | \$83,813 | | | |
| aledonia Spirits/Lineage Realty Barre Street, Montpelier | 6/23/16 | 12/8/16 | 2016–2020 | Active-Final | | - | Y | \$402,673 | \$191,953 | | | |
| nroma Technology Corp 10 Imtec Lane, Bellows Falls | 6/23/16 | 12/8/16 | 2016–2020 | Active-Final | | _ | Y | \$596,297 | \$612,342 | | | |
| ermont Aerospace-AIAC 966 Industrial Park, Lyndonville | 5/5/16 | 12/8/16 | 2016–2020 | Active-Final | | _ | Y | \$328,841 | \$29,592 | | | |
| nerys Talc Vermont, Inc. 73 East Hill, Ludlow | 1/28/16 | 11/3/16 | 2016–2020 | Active-Final | | _ | Y | \$696,332 | \$398,820 | | | |
| TK Consulting Services, Inc. 35 Railroad Row, White River Junction | 1/28/16 | 11/3/16 | 2016–2020 | Active-Final | | _ | Y | \$184,683 | \$76,325 | | | |
| omposites BHS, Inc. | 10/22/15 | 11/3/16 | 2016-2016 | Active- Reduced | 7/23/21 | 2 | Y | \$512,145 | \$- | | | |
| 1227 Industrial Parkway, Saint Johnsbury S Precision, Inc. | 6/23/15 | 11/3/16 | 2016–2020 | Active-Final | | _ | Y | \$1,154,702 | \$- | | | |
| John Seitz Drive, Brattleboro | N/A | 5/26/16 | 2016–2020 | Active-Final | | _ | Y | \$570,225 | \$525,444 | | | |
| 26 Thompson Drive, Essex Junction N Plastics, Inc. | 7/23/15 | 12/3/15 | 2015-2019 | Active-Final | | _ | Y | \$977,364 | \$349,170 | | | |
| 272 Waterman Road, Royalton bot Hosiery Mills, Inc | | | | | | | | | | | | |
| Location Not Determined At Application | 12/17/14 | 12/3/15 | 2015–2019 | Active-Final | | _ | Y | \$1,336,191 | \$543,354 | | | |
| 25 Fairbanks Road, North Springfield | 7/25/13 | 12/17/14 | 2014–2018 | Active-Final | | - | Y | \$233,252 | \$- | | | • |
| wincraft, Inc 36 River Road, Essex | 7/24/13 | 12/17/14 | 2014–2018 | Active-Final | | - | Y | \$532,584 | \$512,840 | | | |



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TABLE 1A

| Applications Approved and Active | 9 | | | | | | | | | | | reas er ³ |
|--|---|---|-------------------------|--------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------|---|
| Company Name | Date Initial Application Considered | Date Final Application Considered | Authorization Period | Status | Date of Status Change | Change Reason ² | Incentive Earned Yes/No | Incentive Considered | Minimum Net Revenue Benefit | Ed Tax Stabil ³ | Green ³ | Labor Market Areas Look Back Waiver ³ |
| Logic Supply, Inc. 35 Thompson Street, South Burlington | 4/25/13 | 10/24/13 | 2013–2017 | Active-Final | | _ | Y | \$352,912 | \$219,038 | | | |
| Seventh Generation 60 Lake Street, Suite 3N, Burlington | 4/26/12 | 12/13/12 | 2012–2016 | Active-Final | | _ | Y | \$454,728 | \$233,150 | | • | |
| Performa Limited, LLC 3 Main Street, #215, Burlington | N/A | 10/25/2012 | 2012-2015 | Active- Reduced | 9/8/17 | 2 | Y | \$133,617 | \$- | | | |
| Commonwealth Dairy, LLC 3 Omega Drive, Brattleboro | 1/26/12 | 5/25/12 | 2012–2016 | Active-Final | | _ | Y | \$303,004 | \$277,714 | | | |

TABLE 1B

| Applications Complete | | | | | | | | | | | | Areas |
|--|---|--|-------------------------|----------|-----------------------------|-------------------------------|-------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------|--------------------|
| Company Name | Date Initial Application Considered | Date Final Application Considered ² | Authorization Period | Status | Date of Status Change | Change Reason ² | Incentive Earned Yes/No | Incentive Considered | Minimum Net Revenue Benefit | Ed Tax Stabil ³ | Green ³ | _abor Market Areas |
| Revision Ballistics, LTD 7 Corporate Drive, Essex Junction | 5/28/15 | 10/27/15 | 2015-2019 | Complete | | — | Y | \$619,007 | \$- | | | · |
| Flex-A-Seal, Inc. 1 Jackson Street, Essex Junction | 12/17/14 | 12/3/15 | 2015-2019 | Complete | | - | Y | \$144,998 | \$208,891 | | | |
| G.S. Blodgett Corp. 19 Thompson Drive, Essex | 3/19/14 | 12/17/14 | 2014-2018 | Complete | | - | Y | \$754,104 | \$410,685 | | | |
| Dealer.com II 128 Lakeside Ave, Building 21, Burlington | 4/25/13 | 12/5/13 | 2013-2017 | Complete | | _ | Y | \$1,201,850 | \$1,970,120 | | | |
| Mylan Technologies 110 Lake Street, Saint Albans | 1/26/12 | 12/13/12 | 2012–2016 | Complete | | _ | Y | \$5,733,506 | \$2,786,740 | | | |
| Revision Ballistics 7 Corporate Drive, Essex Junction | 4/18/12 | 12/13/12 | 2012–2016 | Complete | | - | Y | \$734,081 | \$- | | | • |
| VSC Holdings, Inc. 10516 US Route 116, Hinesburg | 2/24/11 | 10/27/11 | 2011-2015 | Complete | | - | Y | \$156,913 | \$86,727 | | | |
| Dealer.com, Inc. 1 Howard Street, Burlington | 1/28/10 | 12/16/10 | 2010–2014 | Complete | | - | Y | \$4,929,487 | \$2,644,928 | | | |
| New England Supply, Inc. 163 Chapin Road, Essex | N/A | 3/25/10 | 2010–2014 | Complete | | - | Y | \$67,953 | \$36,088 | | | |
| MyWebGrocer, Inc. 354 Mountain View Drive, Colchester | N/A | 10/22/09 | 2010–2014 | Complete | | - | Y | \$453,475 | \$286,567 | | | |
| Green Mountain Coffee Roasters, Inc. 33 Coffee Lane, Waterbury | 7/23/09 | 12/17/09 | 2009–2013 | Complete | | - | Y | \$292,307 | \$1,736,611 | | | |
| Commonwealth Yogurt, Inc. Omega Drive, Delta Campus, Brattleboro | 6/26/08 | 6/25/09 | 2009–2013 | Complete | | - | Y | \$1,201,154 | \$614,505 | | | |
| Albany College of Pharmacy 261 Mountain Drive, Colchester | 12/6/07 | 1/22/09 | 2009–2013 | Complete | | - | Y | \$630,859 | \$345,717 | | | |
| Vermont College of Fine Arts 36 College Street, Montpelier | N/A | 3/27/08 | 2008–2012 | Complete | | - | Y | \$206,737 | \$126,260 | | | |
| Green Mountain Coffee Roasters, Inc. 30 Gauthier Drive, Essex Junction | 5/24/07 | 10/25/07 | 2007–2011 | Complete | | - | Y | \$1,786,828 | \$2,129,672 | | | |

TABLE 1C

| TABLE 1C Applications Approved and Concluded | | | | | | | | | | | | reas ³ | er ³ |
|--|---|--|-------------------------|-----------|-----------------------------|-------------------------------|-------------------------------|-------------------------|--------------------------------------|--|--------------------|-------------------|-----------------|
| Company Name | Date Initial Application Considered | Date Final Application Considered ² | Authorization Period | Status | Date of Status Change | Change Reason ² | Incentive Earned Yes/No | Incentive Considered | Minimum Net Revenue Benefit | Ed Tax Stabil ³ Green ³ | Green ³ | abor Market Areas | ook Back Waiv. |
| Revision Military, LTD 7 Corporate Drive, Essex Junction | 4/6/15 | 10/27/15 | 2015-2015 | Concluded | 12/10/20 | 2 | Y | \$167,295 | \$- | | | | |
| National Hanger Company, Inc 276 Water Street, North Bennington | 12/17/14 | 9/22/15 | 2015-2015 | Concluded | 9/30/19 | 2 | Y | \$272,369 | \$- | | | • | |
| JBM Sherman Carmel 14 Morse Road, Bennington | 8/22/13 | 12/5/13 | 2013-2016 | Concluded | 5/29/19 | 2 | Y | \$136,744 | \$- | | | • | |
| Freedom Foods Beanville Road, Randolph | 12/13/12 | 10/24/13 | 2013-2015 | Concluded | 5/18/18 | 2 | Y | \$267,762 | \$- | • | | | |

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| TABLE 1C Applications Approved and Conc | luded | | | | | | | | | | | reas ³ | er ³ |
|---|---|--|-------------------------|-----------|-----------------------------|-------------------------------|-------------------------------|-------------------------|--------------------------------------|---------------------------|--------------------|-------------------|-----------------|
| Company Name | Date Initial Application Considered | Date Final Application Considered ² | Authorization Period | Status | Date of Status Change | Change Reason ² | Incentive Earned Yes/No | Incentive Considered | Minimum Net Revenue Benefit | d Tax Stabil ³ | Green ³ | abor Market Areas | ook Back Waiver |
| Bariatrix Nutrition Corp 308 Industrial Park Road, Georgia | 1/27/11 | 3/24/11 | 2011-2013 | Concluded | 9/22/16 | 2 | Y | \$135,653 | \$- | | | | |
| Green Mountain Coffee Roasters, Inc. Essex, Williston, Waterbury | 7/28/11 | 12/8/11 | 2011-2013 | Concluded | 6/12/18 | 2 | Y | \$4,696,809 | \$- | | | | |
| Concepts ETI, Inc. 217 Billings Farm Road, Wilder | 5/25/11 | 12/8/11 | 2011-2013 | Concluded | 9/1/16 | 2 | Y | \$290,335 | \$- | | • | | • |
| Ellison Surface Technologies, Inc. 106 Innovation Drive, North Clarendon | 8/26/10 | 12/8/11 | 2011-2013 | Concluded | 9/22/16 | 2 | Y | \$688,462 | \$- | | | • | |
| SOH Wind Engineering, LLC 141 Leroy Road, Williston | 5/25/11 | 12/8/11 | 2011-2012 | Concluded | 9/22/16 | 2 | Y | \$153,994 | \$- | | • | | |
| Revision Eyewear, Ltd. 7 Corporate Drive, Essex Junction | N/A | 10/28/10 | 2010-2012 | Concluded | 6/23/16 | 2 | Y | \$552,193 | \$- | | | | |
| SBE, Inc. Wilson Industrial Park, Barre | 6/25/09 | 12/17/09 | 2010-2010 | Concluded | 12/17/14 | 2 | Y | \$3,048,671 | \$- | | • | | |
| Swan Valley Cheese Company of Vermont 11 Jonergin Drive, Swanton | 7/22/10 | 12/16/10 | 2010-2010 | Concluded | 12/17/14 | 2 | Y | \$305,830 | \$- | | | • | |
| Northern Power Systems, Inc. 29 Pitman Road, Barre | 7/23/09 | 12/17/09 | 2009-2012 | Concluded | 12/17/14 | 2 | Y | \$808,104 | \$- | | • | | |
| AirBoss Defense USA, Inc. 93 Gonyeau Road, Milton | 5/28/09 | 9/24/09 | 2009-2011 | Concluded | 7/24/14 | 2 | Y | \$243,279 | \$- | | | | |
| BioTek Instruments, Inc./Lionheart Tech 10 Tigan Street, Winooski | N/A | 12/4/08 | 2009-2010 | Concluded | 12/17/14 | 2 | Y | \$692,854 | \$- | | | | |
| ASK-intTag, LLC 1000 River Road, Essex Junction | 12/4/08 | 3/26/09 | 2009-2009 | Concluded | 12/5/13 | 2 | Y | \$553,722 | \$- | | | | |
| Terry Precision Bicycles for Women, Inc. Burlington | 6/25/09 | 12/17/09 | 2009-2009 | Concluded | 12/5/13 | 2 | Y | \$126,296 | \$- | | | | |
| Vermont Timber Frames 141 Morse Road, Bennington | N/A | 5/3/07 | 2008-2009 | Concluded | 1/16/13 | 2 | Y | \$156,126 | \$- | | | | |

TABLE 1D

| Applications Reviewed and Denied | | | | | | | | | | | | vreas ³ | er ³ |
|-------------------------------------|---|--|-------------------------|--------|-----------------------------|-------------------------------|-------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------|--------------------|------------------|
| Company Name | Date Initial Application Considered | Date Final Application Considered ² | Authorization Period | Status | Date of Status Change | Change Reason ² | Incentive Earned Yes/No | Incentive Considered | Minimum Net Revenue Benefit | Ed Tax Stabil ³ | Green ³ | Labor Market A | Look Back Waiver |
| Business Financial Publishing, Inc. | 1/28/10 | N/A | _ | Denied | | 5 | N | \$162,473 | \$- | | | | |
| Know Your Source, LLC | 12/6/07 | N/A | — | Denied | | 5 | N | \$71,302 | \$- | | | | |
| Dynapower | 3/22/12 | 12/13/12 | _ | Denied | | 5 | N | \$1,415,009 | \$- | | • | | |
| Vermont Wood Energy Corp | 7/24/08 | 12/4/08 | _ | Denied | | 5 | N | \$293,967 | \$- | | • | | |
| Rehab Gym, Inc. | N/A | 3/22/07 | _ | Denied | | 5 | N | \$255,439 | \$- | | | | |

TABLE 1E

| Applications Approved and Cancelled | | | | | | | | | | | | reas |
|-------------------------------------|---|--|-------------------------|------------|-----------------------------|-------------------------------|-------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------|--------------------|
| Company Name | Date Initial Application Considered | Date Final Application Considered ² | Authorization Period | Status | Date of Status Change | Change Reason ² | Incentive Earned Yes/No | Incentive Considered | Minimum Net Revenue Benefit | Ed Tax Stabil ³ | Green ³ | Labor Market Areas |
| Logic Supply, Inc. | 8/31/17 | 10/26/17 | _ | Canc-Recap | 4/13/21 | 6 | Y | \$757,684 | \$- | | | |
| Desert Harvest | 4/30/20 | N/A | _ | Cancelled | 12/7/20 | 1 | N | \$113,322 | \$- | | | |
| Inntopia | 2/22/18 | 12/14/18 | - | Cancelled | 4/30/20 | 6 | Ν | \$221,168 | \$- | | | |
| Twincraft | 6/28/18 | N/A | _ | Cancelled | 06/19/19 | 1 | N | \$180,746 | \$- | | | |
| DSD International | 12/14/17 | N/A | _ | Cancelled | 08/21/19 | 1 | N | \$63,215 | \$- | | | |
| Culturemade (Project Xanadu) | 12/14/17 | N/A | - | Cancelled | 06/04/19 | 1 | Ν | \$1,377,752 | \$- | | | • |
| Carlson Management Consulting | 10/25/18 | N/A | _ | Cancelled | 12/13/18 | 1 | N | \$316,602 | \$- | | | • |
| Soya Canfralia | 6/1/17 | N/A | _ | Cancelled | 8/13/18 | 1 | N | \$580,995 | \$- | | | • |
| Kingdom Pellets | 12/3/15 | 12/14/17 | - | Cancelled | 4/30/18 | 6 | Ν | \$276,290 | \$- | | • | • |
| Westminster Cracker Company | 11/17/16 | N/A | _ | Cancelled | 4/27/17 | 1 | N | \$194,485 | \$- | | | • |
| Britton Lumber Company, Inc. | 12/3/15 | N/A | - | Cancelled | 5/26/16 | 1 | Ν | \$784,862 | \$- | | • | |
| Triad Design Services, Inc. | 2/26/15 | N/A | _ | Cancelled | 9/22/16 | 1 | N | \$968,657 | \$- | | | |
| WCW, Inc. | 7/28/11 | 10/27/11 | _ | Cancelled | 10/22/15 | 6 | N | \$512,449 | \$- | | | |

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| Applications Approved and Cancelled | | | | | | | | | | | | leë | ē |
|---|---|--|-------------------------|------------|-----------------------------|-------------------------------|-------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------|------------------|------------------|
| Company Name | Date Initial Application Considered | Date Final Application Considered ² | Authorization Period | Status | Date of Status Change | Change Reason ² | Incentive Earned Yes/No | Incentive Considered | Minimum Net Revenue Benefit | Ed Tax Stabil ³ | Green ³ | Labor Market Are | Look Back Waiver |
| AGrown (AEG Holdings, LLC) | 9/26/13 | N/A | — | Cancelled | 12/17/14 | 1 | Ν | \$2,010,364 | \$- | | • | | |
| Cambridge Valley Machining, Inc. | 3/28/13 | N/A | _ | Cancelled | 12/17/14 | 1 | Ν | \$140,049 | \$- | | | | |
| Westminster Cracker Company, Inc. | N/A | 7/22/10 | — | Cancelled | 1/22/14 | 2 | Ν | \$236,246 | \$- | | | • | |
| AFCell Medical | 3/24/11 | N/A | _ | Cancelled | 12/5/13 | 1 | Ν | \$1,338,444 | \$- | | | | |
| Utility Risk Management Corp | 6/26/08 | 10/23/08 | _ | Canc-Recap | 11/25/13 | 3 | Y | \$377,371 | \$- | | | | |
| Seldon Technologies, Inc. | 8/27/09 | 12/17/09 | — | Cancelled | 6/27/13 | 2 | Ν | \$478,396 | \$- | | • | | |
| Maple Mountain Woodworks. LLC | 2/26/09 | 12/17/09 | — | Canc-Recap | 2/15/13 | 3 | Y | \$143,436 | \$- | | | | |
| Pinnacle Sales Accelerators, LLC | 5/27/10 | 12/16/10 | — | Canc-Recap | 1/16/13 | 3 | Y | \$111,635 | \$- | | | | |
| Carbon Harvest Energy/Brattleboro Carbon Harvest | 3/24/11 | 12/8/11 | _ | Cancelled | 12/13/12 | 6 | N | \$568,913 | \$- | | • | | |
| Transcend Quality Manufacturing, Inc. | 10/27/11 | N/A | _ | Cancelled | 12/6/12 | 1 | N | \$246,941 | \$- | | • | • | |
| Vermont Hard Cider Company, LLC | 1/26/12 | N/A | _ | Cancelled | 12/6/12 | 1 | Ν | \$260,176 | \$- | | | | |
| eCorporate English, Ltd. | 8/26/10 | 5/25/11 | — | Cancelled | 9/27/12 | 6 | Ν | \$464,731 | \$- | | | | |
| Plasan Carbon Composites, Inc. | 12/8/11 | N/A | — | Cancelled | 8/30/12 | 1 | Ν | \$516,395 | \$- | | • | | |
| Project Graphics, Inc. | 1/22/09 | 4/23/09 | — | Cancelled | 5/24/12 | 2 | Ν | \$230,414 | \$- | | | | |
| NEHP, Inc. | 2/15/07 | 10/25/07 | — | Cancelled | 12/8/11 | 2 | Ν | \$182,396 | \$- | | | | |
| The Original Vermont Wood Products, Inc. | N/A | 5/27/10 | — | Cancelled | 12/8/11 | 3 | Ν | \$100,604 | \$- | | | • | |
| Skypoint Solar | 12/16/10 | N/A | — | Cancelled | 12/8/11 | 1 | Ν | \$7,900,114 | \$- | | • | | |
| Vermont Transformers, Inc. | 12/4/08 | 3/26/09 | — | Cancelled | 5/25/11 | 3 | Ν | \$267,569 | \$- | | • | | |
| New England Precision/Clifford Properties, Inc. | N/A | 9/18/08 | _ | Cancelled | 4/28/11 | 2 | Ν | \$241,236 | \$- | | | | |
| Dominion Diagnostics, LLC | 10/23/08 | 1/22/09 | — | Cancelled | 4/28/11 | 2 | Ν | \$103,300 | \$- | | | | |
| Monahan SFI, LLC | 1/25/07 | 2/15/07 | — | Canc-Recap | 9/28/09 | 3 | Y | \$791,277 | \$- | | | | |
| Helix Global Solutions, Inc. | 3/6/08 | N/A | — | Cancelled | 12/4/08 | 1 | N | \$53,739 | \$- | | | | |
| Mascoma Corporation | 10/25/07 | N/A | _ | Cancelled | 6/26/08 | 1 | Ν | \$1,942,989 | \$- | | • | | |
| Applejack Art Partners | N/A | 5/3/07 | _ | Cancelled | 10/25/07 | 6 | Ν | \$85,539 | \$- | | | | |

TABLE 1F

| Applications Approved and Terminated | | | | | | | | | | | | reas ³ | er ³ |
|---|---|---|-------------------------|------------|-----------------------------|-------------------------------|-------------------------------|-------------------------|--------------------------------------|-----------------|--------------------|-------------------|-----------------|
| Company Name | Date Initial Application Considered | Date Final Application Considered | Authorization Period | Status | Date of Status Change | Change Reason ² | Incentive Earned Yes/No | Incentive Considered | Minimum Net Revenue Benefit | Ed Tax Green | Labor Market Areas | Look Back Waiver | |
| Maponics, LLC | 5/28/15 | 12/3/15 | — | Term-Recap | 5/8/19 | 4 | Y | \$156,490 | \$- | | | | |
| Keurig Green Mountain | 3/19/14 | 4/24/14 | — | Terminated | 2/26/18 | 2 | N | \$971,028 | \$- | | | | |
| BioTek Instruments, Inc./Lionheart Technologies | 3/28/13 | 12/5/13 | — | Terminated | 11/20/17 | 2 | N | \$325,111 | \$- | | | | |
| Vermed | 4/26/15 | 12/5/13 | — | Terminated | 5/1/17 | 4 | N | \$292,421 | \$- | | | • | |
| Precyse Solutions, LLC | 12/17/14 | 12/3/15 | — | Terminated | 5/1/17 | 4 | Ν | \$378,703 | \$- | | | | |
| Farmer Mold & Machine | 7/25/13 | 12/5/13 | — | Terminated | 6/23/15 | 4 | N | \$258,518 | \$- | | | • | |
| Alpla, Inc. | 12/16/10 | 3/24/11 | _ | Terminated | 7/24/14 | 4 | N | \$654,438 | \$- | | • | | |
| Organic Trade Association | 7/27/10 | 10/28/10 | — | Terminated | 5/24/12 | 4 | N | \$75,569 | \$- | | | | |
| Durasol Awnings, Inc. | 3/26/09 | 5/28/09 | — | Terminated | 3/25/10 | 4 | N | \$245,795 | \$- | | | | |
| Tata's Natural Alchemy | 12/6/07 | 12/4/08 | _ | Terminated | 3/25/10 | 4 | N | \$231,531 | \$- | | | | |
| CNC North, Inc. | 1/24/08 | 3/6/08 | _ | Terminated | 3/25/10 | 4 | N | \$70,533 | \$- | | | | |
| Burton Corporation | 2/15/07 | 6/28/07 | — | Terminated | 3/25/10 | 4 | N | \$1,653,965 | \$- | | | | |
| Omni Measurement Systems | N/A | 5/3/07 | _ | Terminated | 3/25/10 | 4 | Y | \$677,944 | \$- | | | | |
| Vermont Castings Holding Company | N/A | 9/18/08 | _ | Terminated | 5/28/09 | 4 | N | \$488,000 | \$- | | • | | |
| Isovolta, Inc. | 3/27/08 | 6/26/08 | _ | Terminated | 5/28/09 | 4 | N | \$568,330 | \$- | | | | |
| Energizer Battery Manufacturing, Inc. | N/A | 7/26/07 | _ | Terminated | 5/28/09 | 4 | N | \$607,347 | \$- | | | | |
| Battenkill Technologies, Inc. | N/A | 6/28/07 | _ | Terminated | 6/26/08 | 4 | N | \$79,054 | \$- | | | | |
| Qimonda North America Corp. | N/A | 2/15/07 | _ | Terminated | 3/27/08 | 4 | N | \$229,672 | \$- | | | | |
| Ink Jet Machinery of Vermont | N/A | 1/25/07 | _ | Terminated | 1/24/08 | 4 | N | \$336,055 | \$- | | | | |
| Olympic Precision, Inc/WIC/Town of Windsor | N/A | 1/25/07 | _ | Terminated | 9/6/07 | 4 | N | \$474,428 | \$- | | | | |

² 1=Initial application was submitted and approved but the final application was not submitted and the application was cancelled. No incentives ever authorized, earned or paid. 2=Project commenced, but for a certain year, performance requirements were never met and incentives were revoked for that and future years. Some incentives may have been earned and paid out. 3=Project commenced, but company closed or reduced employment below 90% and incentives were terminated. Any paid incentives were recaptured. 4=Project commenced, but in a subsequent year company failed to file a VEGI claim and incentives were terminated. 5=Project denied and no incentives were authorized. 6=Applicant requested rescission of application and any paid incentives were recaptured.



³ Green indicates incentive enhancement for environmental technology companies. See 32 VSA 5930b(g). LMA Enhancement indicates incentive enhancement for projects in high unemployment, low economic activity areas. See 32 VSA 5930b(b)(5). LBW or Look Back Waived indicates a waiver was approved of incentive reduction due to drop in employment just prior to approval date. See 32 VSA 5930a(c)(1). Ed Tax Stabil indicates applicant chose stabilization of incremental Education Property Tax as incentive instead of, or in addition to, cash payments.

TABLES 2A-2B summarize, as of December 31, 2020, the application volume, application status, the total amount of incentives considered and authorized, and the total amount and impact of incentive enhancements.

TABLE 2A

Summary of Incentive Authorization Data

For All Applications Considered Through December 31, 2020 Total Projected Economic Activity, 2007 – 2024

| | TOTAL | VEGI | Green VEGI ⁴ | LMA Enhanced | Lookback Waived |
|---|----------|------|-------------------------|-----------------|--------------------|
| Applications Considered ⁵ | 132 | 82 | 22 | 26 | 2 |
| Approved (Complete and Active) ⁶ | 52 (39%) | 35 | 4 | 12 | 1 |
| Concluded ⁷ | 18 (14%) | 9 | 4 | 4 | 1 |
| Cancelled or Terminated ⁸ | 57 (43%) | 35 | 12 | 10 | 0 |
| Denied | 5 (4%) | 3 | 2 | 0 | 0 |

TABLE 2B

Authorization Summary

For All Applications Considered Through December 31, 2020 Total Projected Economic Activity, 2007 – 2024

| Incentives | |
|--|--------------|
| Total Incentives Considered | \$95,967,127 |
| Incentives Denied | \$2,198,190 |
| Incentives Cancelled or Terminated | \$33,915,433 |
| Incentives Forfeited by Active-Reduced or Concluded Applicants | \$6,368,463 |
| Incentives Paid or Available to Active-Reduced or Concluded Applicants | \$6,466,423 |
| Incentives Authorized (Active-Initial, Active-Final, or Complete Applicants) | \$45,911,244 |
| Incentive Enhancements – Active Applicants | |
| INCREASE IN INCENTIVES DUE TO ENHANCEMENTS | |
| Green VEGI | \$1,036,159 |
| LMA Enhancement | \$3,365,662 |
| Total | \$4,401,821 |
| DECREASE IN NET REVENUE RETURN DUE TO ENHANCEMENTS | |
| Green VEGI | \$939,861 |
| LMA Enhancement | \$3,028,064 |
| Total | \$3,967,925 |



⁴ "Green VEGI" authorizations are those approved for environmental technology companies in accordance with 32 VSA Section 5930b(g).

⁵ Breakdown by Green VEGI, Subsection 5 and Lookback Waived categories may not equal Total Applications Considered because applications may fit into more than one category.

⁶ Includes Active-Initial, Active-Final, and Active-Reduced Applications.

⁷ Concluded: Authority to earn incentives for one or more target year(s) was revoked at some point after incentives were authorized and due to failure to meet or maintain performance requirements. Applicant could continue to receive incentive for those years when incentive was earned, provided they continue to maintain those targets, but all remaining incentives have since been paid. No additional payments will be made on this application..

⁸ Cancelled: The application was cancelled by action of the applicant. This may occur when the (1) Initial Application was approved but Final Application was not filed; or (2) or the applicant rescinds their application after approval of the Final Application. No incentives have been earned or paid. In the case of Cancelled-Recap, any paid incentives have been recaptured. Terminated: Authority to earn authorized incentives has been revoked. Incentives earned have been recaptured.

TABLE 3 summarizes the amount of incentives authorized each year by VEPC against the annual program cap. It also shows the level of utilization of the authority given to VEPC to increase incentive levels under 32 V.S.A. §3334, known as the LMA Enhancement, which is also capped annually.

TABLE 3

Annual Authorization and LMA Enhancement Caps

For All Applications Considered Through December 31, 2020 Total Projected Economic Activity, 2007 - 2024

| Total Projected Eco | nomic Activity, 2 | 007 - 2 | 2024 | | |
|-----------------------|-------------------|---------|------------------------|--------------------------|------|
| Annual Incentives/Ca | aps ⁹ | % | Annual LMA Enhan | cement Cap ¹⁰ | % |
| 2007 Cap | \$10,000,000 | | 2007 Cap | \$1,000,000 | |
| Final Approvals | \$7,060,631 | 71% | Final Approvals | \$- | 0% |
| Net Cap Balance | \$2,939,369 | 29% | Net Cap Balance | \$1,000,000 | 100% |
| 2008 Cap | \$10,000,000 | | 2008 Cap | \$1,000,000 | |
| Final Approvals | \$2,183,738 | 22% | Final Approvals | \$- | 0% |
| Net Cap Balance | \$7,816,262 | 78% | Net Cap Balance | \$1,000,000 | 100% |
| 2009 Cap | \$10,000,000 | | 2009 Cap | \$1,000,000 | |
| Final Approvals | \$5,539,089 | 55% | Final Approvals | \$- | 0% |
| Net Cap Balance | \$4,460,911 | 45% | Net Cap Balance | \$1,000,000 | 100% |
| 2010 Cap ⁹ | \$23,000,000 | | 2010 Cap | \$1,000,000 | |
| Final Approvals | \$10,360,059 | 45% | Final Approvals | \$228,459 | 23% |
| Net Cap Balance | \$12,639,941 | 55% | Net Cap Balance | \$771,541 | 77% |
| 2011 Cap ⁹ | \$18,000,000 | | 2011 Cap | \$1,000,000 | |
| Final Approvals | \$8,322,697 | 46% | Final Approvals | \$322,655 | 32% |
| Net Cap Balance | \$9,677,303 | 54% | Net Cap Balance | \$677,345 | 68% |
| 2012 Cap ⁹ | \$12,000,000 | | 2012 Cap | \$1,000,000 | |
| Final Approvals | \$7,358,936 | 61% | Final Approvals | \$313,144 | 31% |
| Net Cap Balance | \$4,641,064 | 39% | Net Cap Balance | \$686,856 | 69% |
| 2013 Cap | \$10,000,000 | | 2013 Cap | \$1,000,000 | |
| Final Approvals | \$2,542,897 | 25% | Final Approvals | \$133,606 | 13% |
| Net Cap Balance | \$7,457,103 | 75% | Net Cap Balance | \$866,394 | 87% |
| 2014 Cap | \$10,000,000 | | 2014 Cap | \$1,000,000 | |
| Final Approvals | \$2,490,968 | 25% | Final Approvals | \$90,833 | 9% |
| Net Cap Balance | \$7,509,032 | 75% | Net Cap Balance | \$909,167 | 91% |
| 2015 Cap ⁹ | \$15,000,000 | | 2015 Cap ¹⁰ | \$1,200,000 | |
| Final Approvals | \$4,344,838 | 29% | Final Approvals | \$946,733 | 79% |
| Net Cap Balance | \$10,655,162 | 71% | Net Cap Balance | \$253,267 | 21% |
| 2016 Cap | \$10,000,000 | | 2016 Cap ¹⁰ | \$1,500,000 | |
| Final Approvals | \$4,598,741 | 46% | Final Approvals | \$1,359,763 | 91% |
| Net Cap Balance | \$5,401,259 | 54% | Net Cap Balance | \$140,237 | 9% |
| 2017 Cap | \$10,000,000 | | 2017 Cap | \$1,000,000 | |
| Final Approvals | \$3,831,272 | 38% | Final Approvals | \$566,851 | 57% |
| Net Cap Balance | \$6,168,728 | 62% | Net Cap Balance | \$433,149 | 43% |
| 2018 Cap | \$10,000,000 | | 2018 Cap | \$1,000,000 | |
| Final Approvals | \$4,668,113 | 47% | Final Approvals | \$793,829 | 79% |
| Net Cap Balance | \$5,331,887 | 53% | Net Cap Balance | \$206,171 | 21% |
| 2019 Cap | \$10,000,000 | | 2019 Cap | \$1,000,000 | |
| Final Approvals | \$8,250,960 | 83% | Final Approvals | \$35,064 | 4% |
| Net Cap Balance | \$1,749,040 | 17% | Net Cap Balance | \$964,936 | 96% |
| 2020 Cap | \$10,000,000 | | 2020 Cap | \$1,000,000 | |
| Final Approvals | \$3,226,151 | 32% | Final Approvals | \$0 | 0% |
| Net Cap Balance | \$6,773,849 | 68% | Net Cap Balance | \$1,000,000 | 100% |

⁹ Program cap is \$15,000,000 for aggregate initial approvals and \$10,000,000 for aggregate final approvals for each calendar year, unless increased by a vote of the Joint Fiscal Committee (increase requests were previously reviewed by the Emergency Board). Cap balances do not carry forward to the next year. Emergency Board voted to increase the program Cap in 2010, 2011, 2012 and 2015.

¹⁰ LMA Enhancement cap is \$1,500,000 for aggregate initial approvals and \$1,000,000 for aggregate final approvals for each calendar year, unless increased by a vote of the Joint Fiscal Committee (increase requests were previously reviewed by the Emergency Board). Cap balances do not carry forward to the next year. Emergency Board voted to increase the LMA Enhancement Cap in 2015 and 2016.

TABLES 4A-4B aggregates the number of claims expected to be filed, the disposition of claims, and the qualifying job creation, qualifying payroll generation, capital investments, and incentive payments that have actually occurred between January 1, 2007 and December 31, 2019.

In Table 4A, applicants who filed incomplete claims or did not file were terminated from the VEGI program. Claims that have a "Delayed" status did not meet the performance requirements in the applicant's award. These companies are not immediately removed from the program if they do not meet their requirements but are allowed a "grace period" as defined by Statute¹¹. No incentive is paid to such a company until and unless the requirements are met. A company that does not meet performance requirements by the end of the grace period will not receive incentives for that performance year and any future incentives are revoked.

Claims with a "Rescinded" status did not meet performance targets by the grace period and authorization of incentives for future award years has been rescinded. These applicants may still earn maintenance incentives for award years where they met and continue to maintain their performance targets. Those applicants are labeled "Active-Reduced" or "Concluded" in Tables 1A and 1C.

TABLE 4A

Claims Filed Summary

For All Claims Processed As Of December 31, 2019

| | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|------|
| Claims Expected | 7 | 14 | 22 | 28 | 34 | 32 | 34 | 36 | 39 | 43 | 41 | 44 | 47 |
| Incomplete Claims/Did not file/Closed | 0 | 4 | 4 | 5 | 6 | 2 | 1 | 3 | 1 | 2 | 0 | 1 | 2 |
| Net Claims Included in Actual Data | 7 | 10 | 18 | 23 | 28 | 30 | 33 | 33 | 38 | 41 | 41 | 43 | 45 |
| Review Status of Claims: | | | | | | | | | | | | | |
| Approved | 4 | 4 | 12 | 16 | 19 | 21 | 23 | 25 | 33 | 35 | 36 | 39 | 39 |
| Delayed | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| Rescinded | 3 | 6 | 6 | 7 | 9 | 9 | 10 | 8 | 5 | 6 | 5 | 4 | 2 |

¹¹ Refer to 32 VSA § 3337, Earning an incentive.



The \$2 million in incentive payments for 2019 shown in Table 4B were paid to the companies that filed a claim and met the performance requirements for 2019 and were paid one-fifth of the earned incentive for that year and/or maintained performance from previous years and were paid the next one-fifth installment for an incentive earned in a previous year.

TABLE 4B

Activity Summary

For All Claims Processed As Of December 31, 2019

| Claim Activity | New Qualifying Employees | New Qualifying Payroll | Average Wage | New Qualifying Capital Investments | Incentives Paid to Companies |
|----------------|--------------------------------|------------------------|--------------|---------------------------------------|---------------------------------|
| 2019 | 953 | \$61,266,796 | \$64,288 | \$58,960,446 | \$2,012,921 |
| 2018 | 670 | \$30,302,418 | \$45,227 | \$66,085,804 | \$2,520,666 |
| 2017 | 579 | \$28,117,980 | \$48,563 | \$66,878,349 | \$2,842,750 |
| 2016 | 693 | \$35,876,896 | \$51,770 | \$58,231,156 | \$3,767,677 |
| 2015 | 773 | \$39,477,270 | \$51,070 | \$88,946,890 | \$3,999,767 |
| 2014 | 853 | \$50,955,135 | \$59,736 | \$59,241,141 | \$4,279,383 |
| 2013 | 859 | \$55,490,232 | \$64,599 | \$128,030,075 | \$3,751,728 |
| 2012 | 806 | \$62,298,865 | \$77,294 | \$262,489,273 | \$2,903,935 |
| 2011 | 844 | \$54,269,760 | \$64,301 | \$121,412,913 | \$1,852,263 |
| 2010 | 606 | \$34,555,726 | \$57,023 | \$47,475,449 | \$1,249,733 |
| 2009 | 265 | \$16,137,468 | \$60,896 | \$28,100,875 | \$654,370 |
| 2008 | 255 | \$9,214,052 | \$36,134 | \$13,388,586 | \$544,110 |
| 2007 | 262 | \$10,621,976 | \$40,542 | \$22,546,350 | \$208,653 |
| Summary Total | 8,418 | \$488,584,574 | \$58,040 | \$1,021,787,307 | \$30,587,956 |

Table 4C provides a more in-depth breakdown by County of the performance activity in Claim Year 2019.

TABLE 4C

Activity Summary By County For the 2019 Claim Year

| County | New Qualifying Employees | New Qualifying Payroll | Average Wage | New Qualifying Capital Investments | Incentives Paid to Companies |
|---------------------|--------------------------------|------------------------|--------------|---------------------------------------|---------------------------------|
| Addison | 0 | \$0 | \$0 | \$0 | \$0 |
| Bennington/Windham | 179 | \$9,654,727 | \$53,937 | \$5,714,824 | \$377,350 |
| Caledonia/Orleans | 41 | \$1,559,378 | \$38,034 | \$14,732 | \$187,702 |
| Chittenden | 474 | \$38,480,236 | \$81,182 | \$35,759,220 | \$736,278 |
| Essex | 0 | \$0 | \$0 | \$0 | \$0 |
| Franklin/Grand Isle | 29 | \$1,012,824 | \$34,25 | \$1,230,628 | \$40,129 |
| Lamoille/Washington | 169 | \$7,051,507 | \$41,725 | \$13,400,384 | \$328,717 |
| Orange/Windsor | 61 | \$3,508,124 | \$57,510 | \$2,840,658 | \$342,745 |
| Rutland | 0 | \$0 | \$0 | \$0 | \$0 |
| Summary Total | 953 | \$61,266,796 | \$64,288 | \$58,960,446 | \$2,012,921 |





TABLE 5 aggregates the benefits reported by claimants who are intheir first 5 claim years. These benefits were offered to newqualifying employees during the claim year ending December 31,2019. The total number of claims submitted for approved applicantsin years 1 through 5 for the December 31, 2019 claim year is 33.

TABLE 5

Summary of Benefits Offered

From Claims For Approved Applicants In Years 1 Through 5 As Of December 31, 2019

| Benefit Type | Number of Claimants Offering Benefit | Percent of Claimants Offering Benefit | Average Percent Paid By Employer |
|--|--|---|-------------------------------------|
| Health Care | 33 | 100% | 80.5% ¹² |
| Dental | 23 | 70% | |
| Prescription | 21 | 64% | |
| Vision | 16 | 48% | |
| Life Insurance | 27 | 82% | |
| Short-Term/Long-Term Disability Insurance | 26 | 79% | |
| Profit Sharing | 13 | 39% | |
| Retirement Contribution | 27 | 82% | |
| Tuition Assistance | 13 | 39% | |
| Paid Leave (Vacation, Holiday) | 33 | 100% | |
| Other (see details below) | 11 | 33% | |

Other types of benefits offered by Applicants as reported in their claim forms:

- Accident Insurance
- Paid Bereavement Leave
- Business Travel
- Clothing Allowance
- Company-Wide Functions
- Discounted Health Club Membership •
- Discounted Product
- Health and Wellness Program

- Holiday Bonus
- Paid Family Medical Leave
- Production Incentive
- Professional Organization Dues
- Personal Protective Equipment
- Public Transit Expense Reimbursement
- Supplemental Life Insurance

12 32 VSA § 3331(9)(C)(i) For an employer to count health care as a benefit for a qualifying job, employer must pay 50% or more of the premium.

