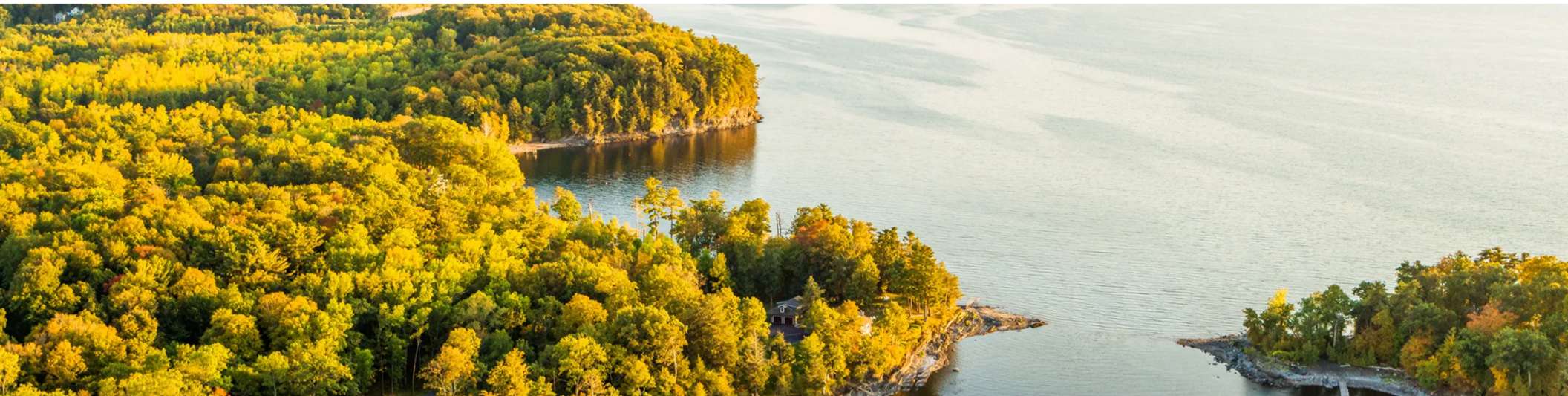
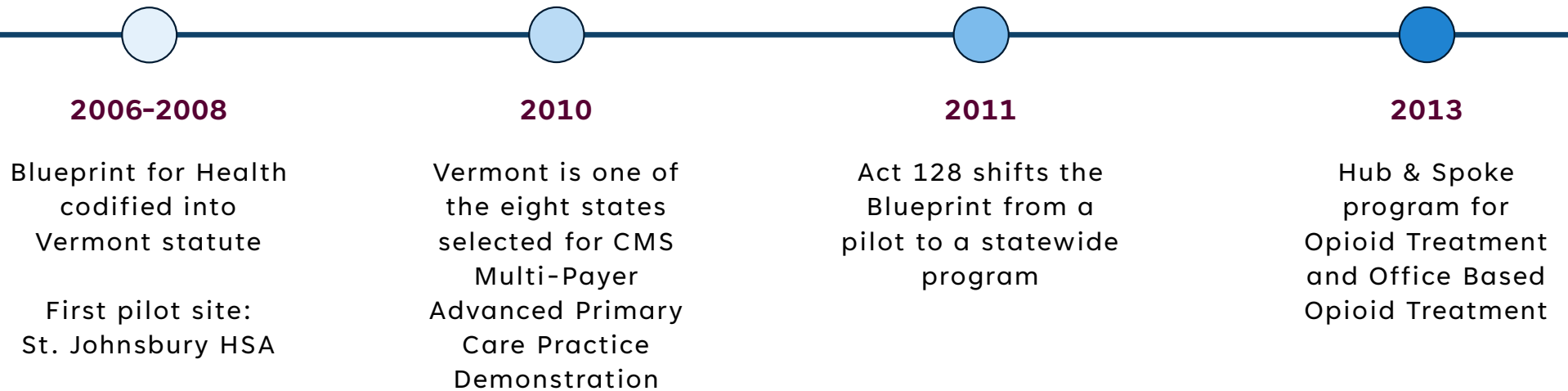


# VERMONT Blueprint for Health

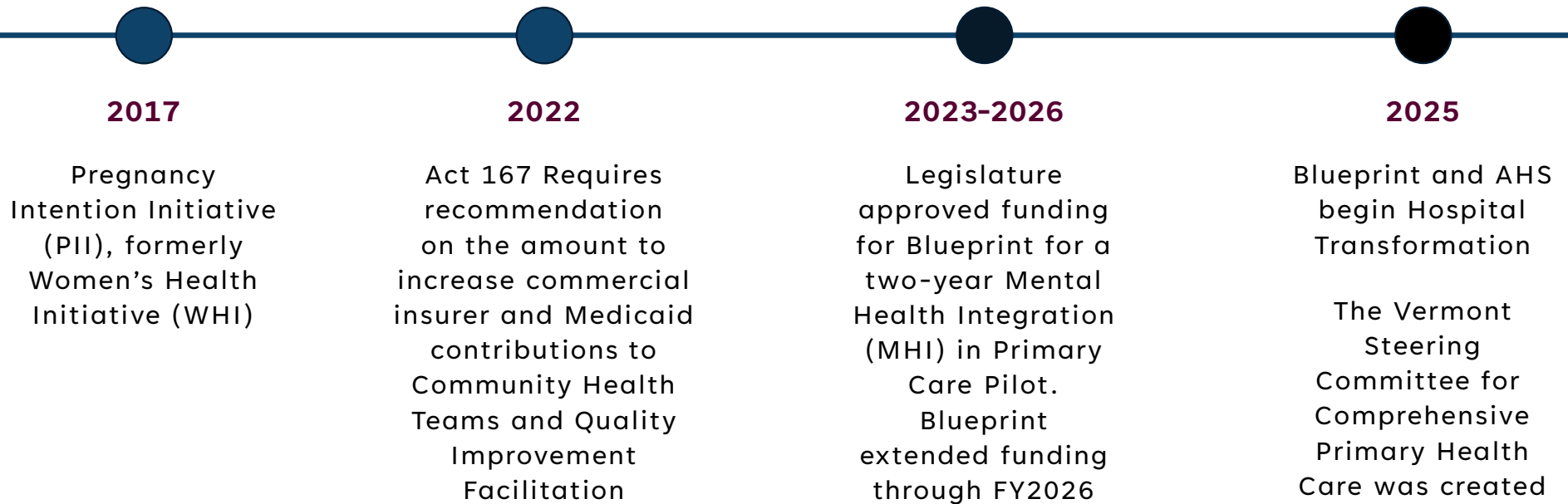
Smart choices. Powerful tools.



## EARLY HISTORY OF BLUEPRINT

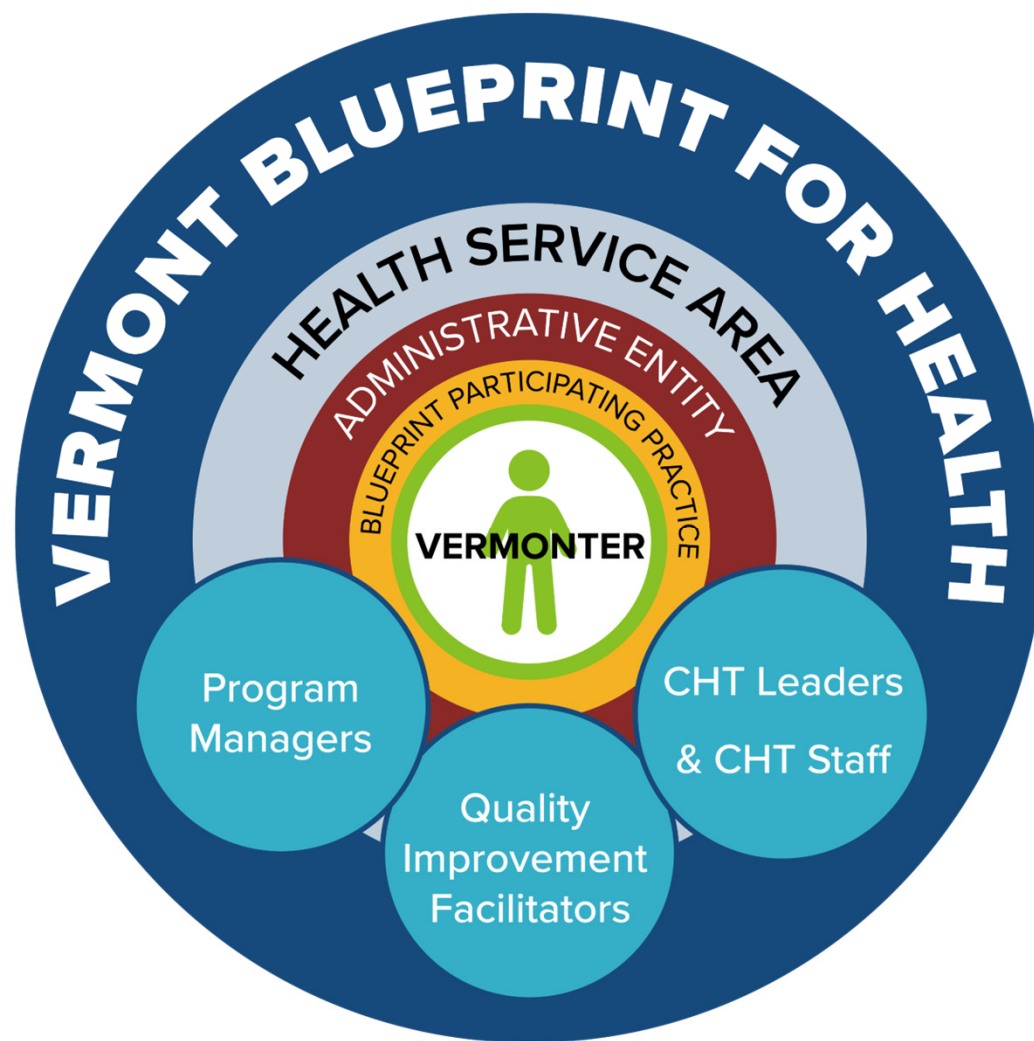


## RECENT HISTORY OF BLUEPRINT



## BLUEPRINT SPHERES OF INFLUENCE

- Vermonters engage through Blueprint-participating practices.
- Practices receive support from Blueprint Program Managers, Quality Improvement Facilitators, and Community Health Teams.
- For organizational purposes, Blueprint assigns practices to a Health Service Area where an Administrative Entity helps manage the funding for CHTs, practices, and other support.



## 124 PATIENT-CENTERED MEDICAL HOMES (PCMHs)

A model of primary care delivery that seeks to provide accessible, comprehensive, whole-person-centered care in a coordinated and team-based fashion.

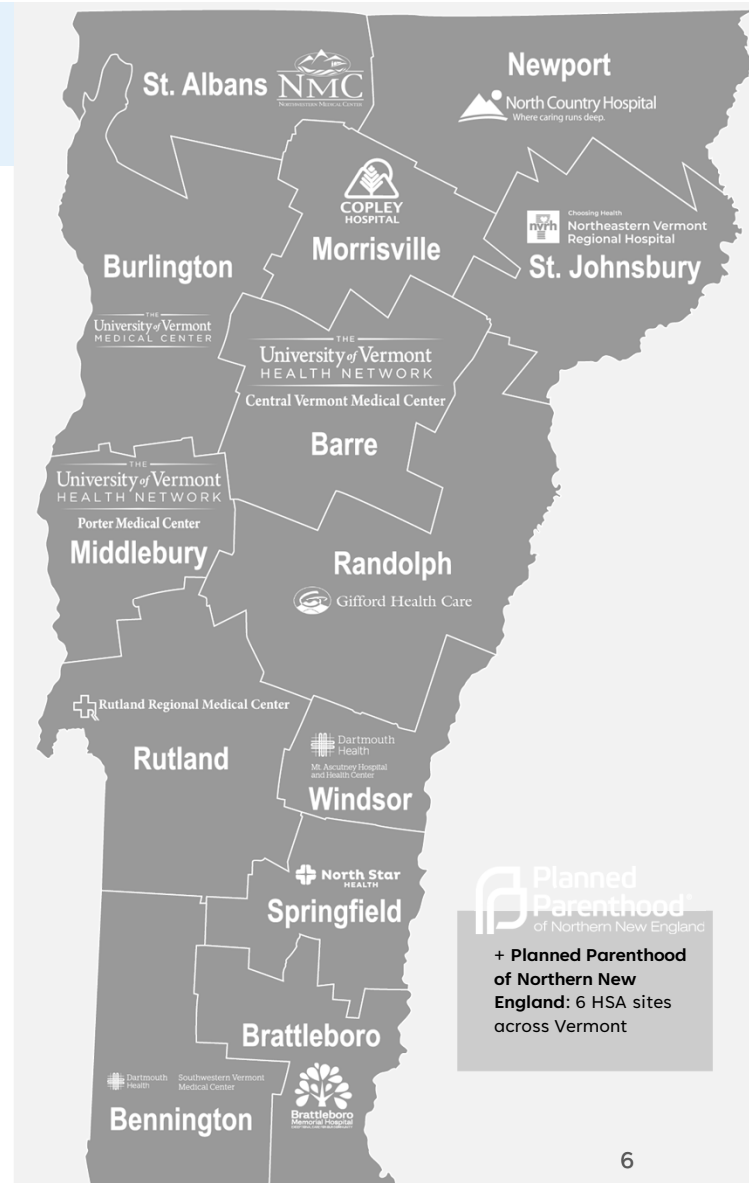
- Combines preventive care, acute and chronic disease management, and other services *in a single setting*.
- Practices must achieve and sustain recognition as a PCMH from the National Committee on Quality Assurance (NCQA).
- Studies show that NCQA PCMHs demonstrate:
  - Improved clinical outcomes
  - Increased patient engagement in follow-up and treatment
  - Decreased utilization of the emergency department

## HEALTH SERVICE AREAS AND ADMINISTRATIVE ENTITIES

A Program Manager for every Health Service Area

- BARRE:** Central Vermont Medical Center
- BENNINGTON:** Southern Vermont Medical Center
- BRATTLEBORO:** Brattleboro Memorial Hospital
- BURLINGTON:** University Vermont Medical Center
- MIDDLEBURY:** Porter Medical Center
- MORRISVILLE:** Copley Hospital
- NEWPORT:** North Country Hospital
- RANDOLPH:** Gifford Medical
- RUTLAND:** Rutland Regional Medical Center
- SPRINGFIELD:** North Star Health
- ST. ALBANS:** Northwestern Medical Center
- ST. JOHNSBURY:** Northern Vermont Regional Hospital
- WINDSOR:** Mt Ascutney Hospital and Health Center

Administrative Entities receive multi-insurer payments to support hiring of Community Health Teams and must be Centers for Medicare and Medicaid Services (CMS) eligible providers





# COMMUNITY HEALTH TEAM

## May include

- Nurse care coordinators
- Licensed mental health counselors
- Licensed drug and alcohol counselors
- Licensed clinical social workers
- Community health workers
- Nutritionists and dieticians
- Health educators

## Support providers by

- Identifying root causes of health problems
- Addressing and identifying mental health needs
- Screening for social drivers of health
- Providing team-based care

## Serve, care for, and connect patients through

- Providing brief interventions
- Supporting management of chronic conditions
- Coordinating care
- Supporting improvements in well-being through team-based care

*Services are provided at no cost to patients or providers.*

# HUB & SPOKE PROGRAM

EST. 2013



## HUBS

9 PROGRAM SITES

- Enhanced OTPs (Opioid Treatment Programs)
- Dispense Buprenorphine and Vivitrol addition to Methadone
- Augment staffing for health home services (care managers, counselors, nurses, and psychiatry)
- Monthly bundled rate



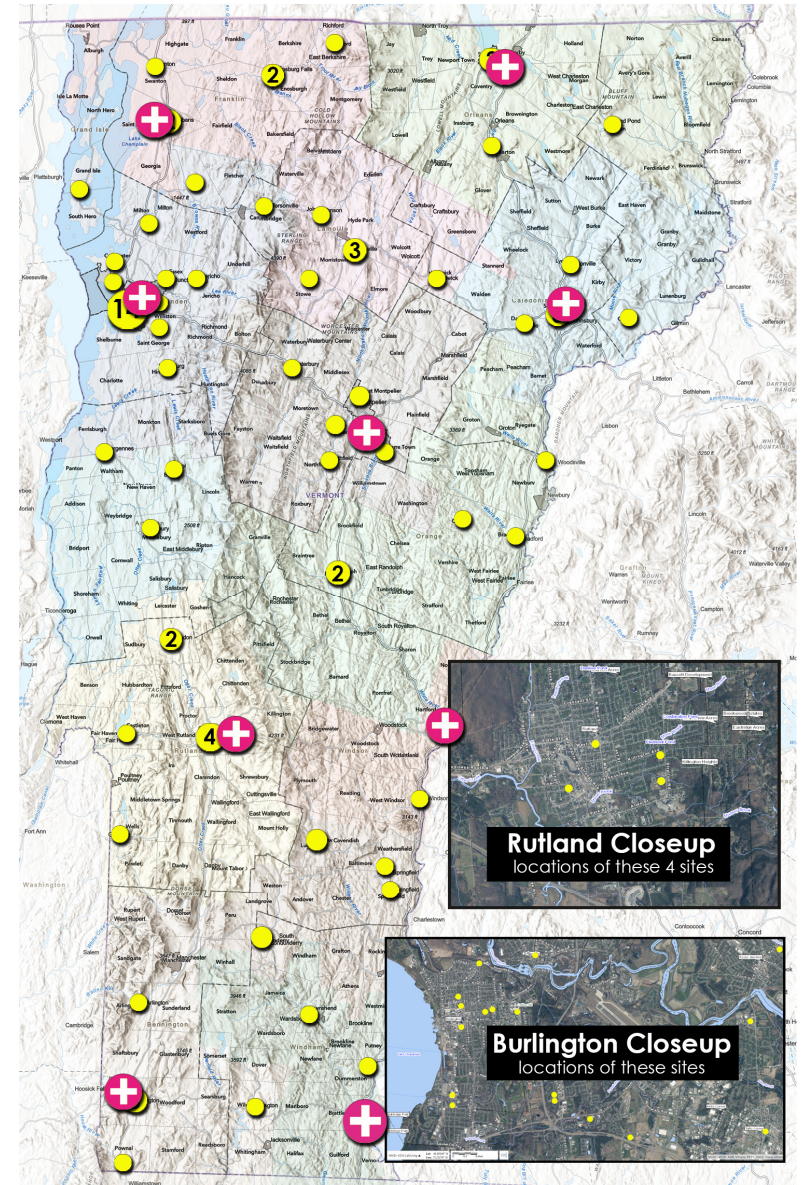
## SPOKES

89 PROGRAM SITES

- Enhanced OBOTs (Office Based Opioid Treatment)
- 1 FTE RN and 1 FTE Licensed Addictions/Mental Health Counselor for 100 Medicaid Members provide health home services. (Claims based on Buprenorphine/Vivitrol Medicaid prescriptions)
- Hired and deployed as part of Blueprint CHT though the administrative entity

- Patients move between Hubs and Spokes based on their clinical needs
- Hubs & Spokes provide mutual support in conjunction with PCP
- RAM (Rapid Access to Medication)

2026





# SUPPORTING PREGNANCY INTENTION AND HEALTHY FAMILIES

## COMPREHENSIVE FAMILY PLANNING COUNSELING

- Increased access to preconception counseling has been shown to improve maternal and infant outcomes. ***\*One Key Question\****
- Increased access to contraceptive counseling has been shown to be an effective intervention for reducing the rate of unintended pregnancies
- Same day access to long-acting reversible contraceptives (LARC) and/or moderate to most effective contraception
- Funded only by Medicaid
- Currently 44 practices
- Ages 15-44 PMPM 1.25 to all practices who attest
- Funding for staffing at specialty Practices

## PSYCHOSOCIAL SCREENING, INTERVENTION, AND NAVIGATION TO SERVICES

- Enhanced screening that includes ***Social Drivers of Health***
- Brief intervention and referral/navigation to treatment and services
- Care coordination agreements with Primary Care/Community Partners

## MENTAL HEALTH INTEGRATION INTO PRIMARY CARE PILOT

- In 2023, significant funds were appropriated for a pilot to increase CHT services by embedding mental health providers into primary care.
- The Mental Health Integration initiative focuses on:
  - Adding more support for **Mental Health, Substance Use, and Social Drivers of Health**.
  - Getting that support as close to patients as possible by placing team members **in primary care practices**.
  - Adding **education opportunities** for providers and team members.
  - **Quality improvement** supports to improve screening.

## IN THEIR OWN WORDS

“We’re not just improving systems—we’re building a stronger, more connected future that addresses social drivers of health. Through Blueprint-supported initiatives, [we are] shaping a responsive collaborative system that rises to challenges and **delivers on the promise of a healthier community.**”

—Blueprint Program Manager

“Blueprint's Community Health Teams connect people to resources that address the full spectrum of health needs, from housing and food insecurity. Because we're local to the area, we understand the unique challenges Vermonters face in each community and can **tailor our approach** to support them effectively.”

—Community Health Team Member

“A family going through a major transition shared how grateful they were to have access to **support during the process—not after.** Without Blueprint’s integrated care model, they likely wouldn’t have received help at all. Being able to connect with a clinician in the moment, within their trusted medical home, made a meaningful difference. It allowed them to navigate the emotional challenges of change with guidance and reassurance, rather than waiting until things reached a breaking point.”

—Clinician

# Value-based and Capitated Payments

How Blueprint initiatives are funded

## GENERAL FUNDING MECHANISMS & TERMINOLOGY

- A ***value-based payment system*** is a type of payment system that pays for the outcomes of a program, rather than for the number of services performed.
- Most Blueprint initiatives are funded through ***per-member-per-month*** (PMPM) payments made by various insurers/payers.
  - The amount varies based on the program and the quality measures for a given practice.
- This type of payment is called a ***capitated*** payment.
  - Capitated payments are part of value-based payment systems



## GENERAL FUNDING MECHANISMS & TERMINOLOGY CONT.

- The number of members a payer makes payments for is determined by that payer's **attribution** to a Blueprint practice.
  - Attribution is calculated using a standard algorithm that does the following:
    - Looks at the past two years of insurance claims
    - Counts the number of patients with at least one of a list of specific procedures at a Blueprint provider
    - If a patient has visits with these procedure codes at multiple providers, they will be counted at the most recent provider.
  - Makes sure that only one provider gets paid for each patient.
- A **performance payment** is a component of the capitated payment that is based on how well a practice does on certain measures.

## BLUEPRINT INITIATIVE PAYERS

### **Commercial Insurers** (Blue Cross Blue Shield of VT, Cigna, MVP)

- Pay into Blueprint PCMH and Core CHT initiatives
- ERISA (self-funded, administrative services only, Medicare Advantage) plans are not all contributing
- Some small insurers also do not contribute

### **Medicaid**

- Pays into Blueprint PCMH, Core CHT
- Only payer for Spoke, PII, and Mental Health Integration initiatives

### **Medicare** only pays in when Vermont is part of a Medicare model.

- Prior to 2026, Medicare participated.
- In 2026, Medicare is not participating; VT is backfilling these payments.

## BLUEPRINT PAYMENT METHODOLOGY (THROUGH JUNE 2026)

Payer	PCMH Base Payment PMPM	PCMH Performance Payment PMPM	CHT Core PMPM	Spoke CHT PMPM	PII Practice PMPM	PII CHT PMPM	MHI Per Practice Per Month
Medicare	\$0	\$0	\$0	\$0	N/A	N/A	\$0
Commercial Insurers	\$3.00	\$0.00–\$0.50	\$2.77	\$0	\$0	\$0	\$0
Medicaid	\$4.65	\$0.00–\$0.50	\$2.77	\$163.75	\$1.25	\$5.42	\$0

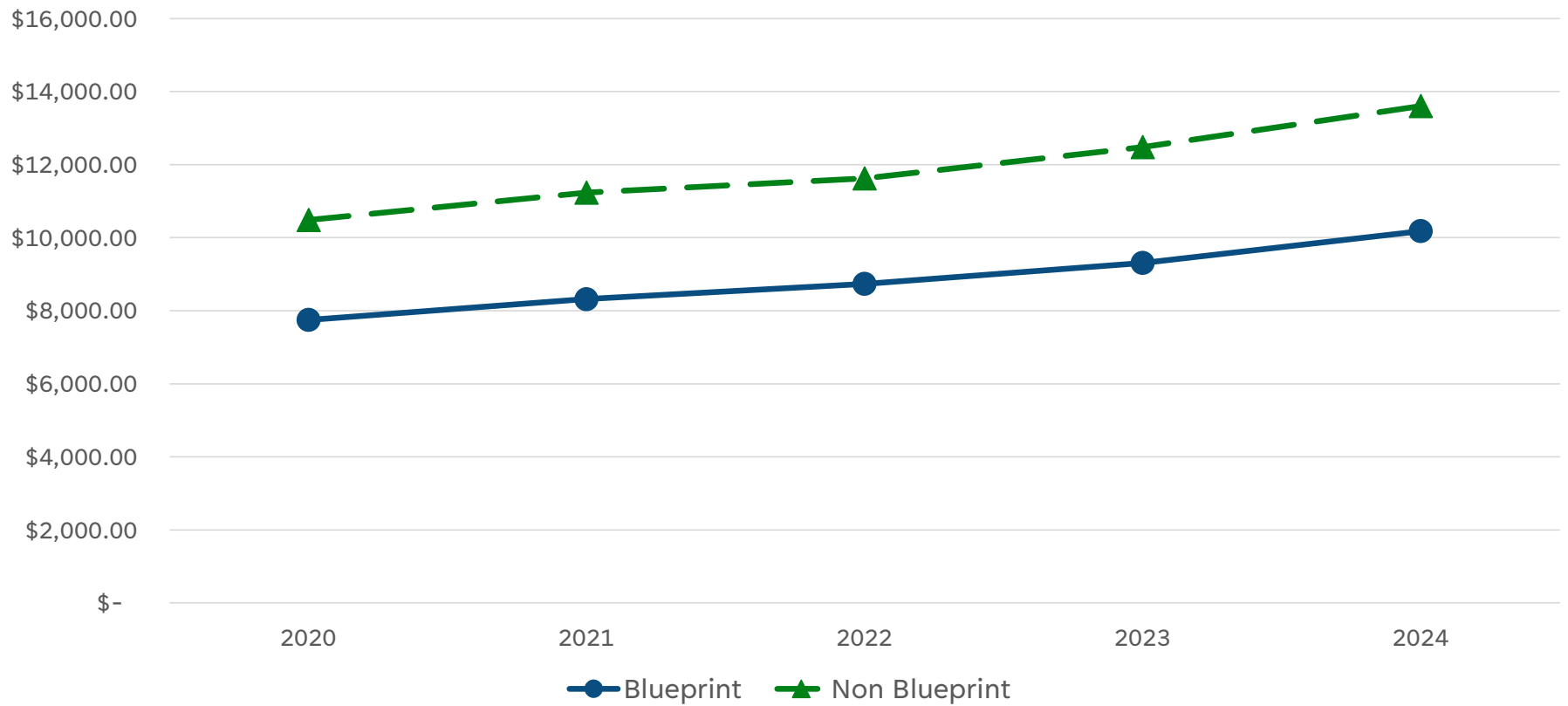
**Example:** If a practice has 1,500 attributed patients; they would receive payments of about \$4,500–\$5000/month (\$54,000–\$60,000/year) depending on their mix of patients and their performance. The CHT would be funded at about \$50,000/year to support that practice.

Approximately 75% of Blueprint practices (~100) are at least this size; about 20% are at least double this size.

# Impact

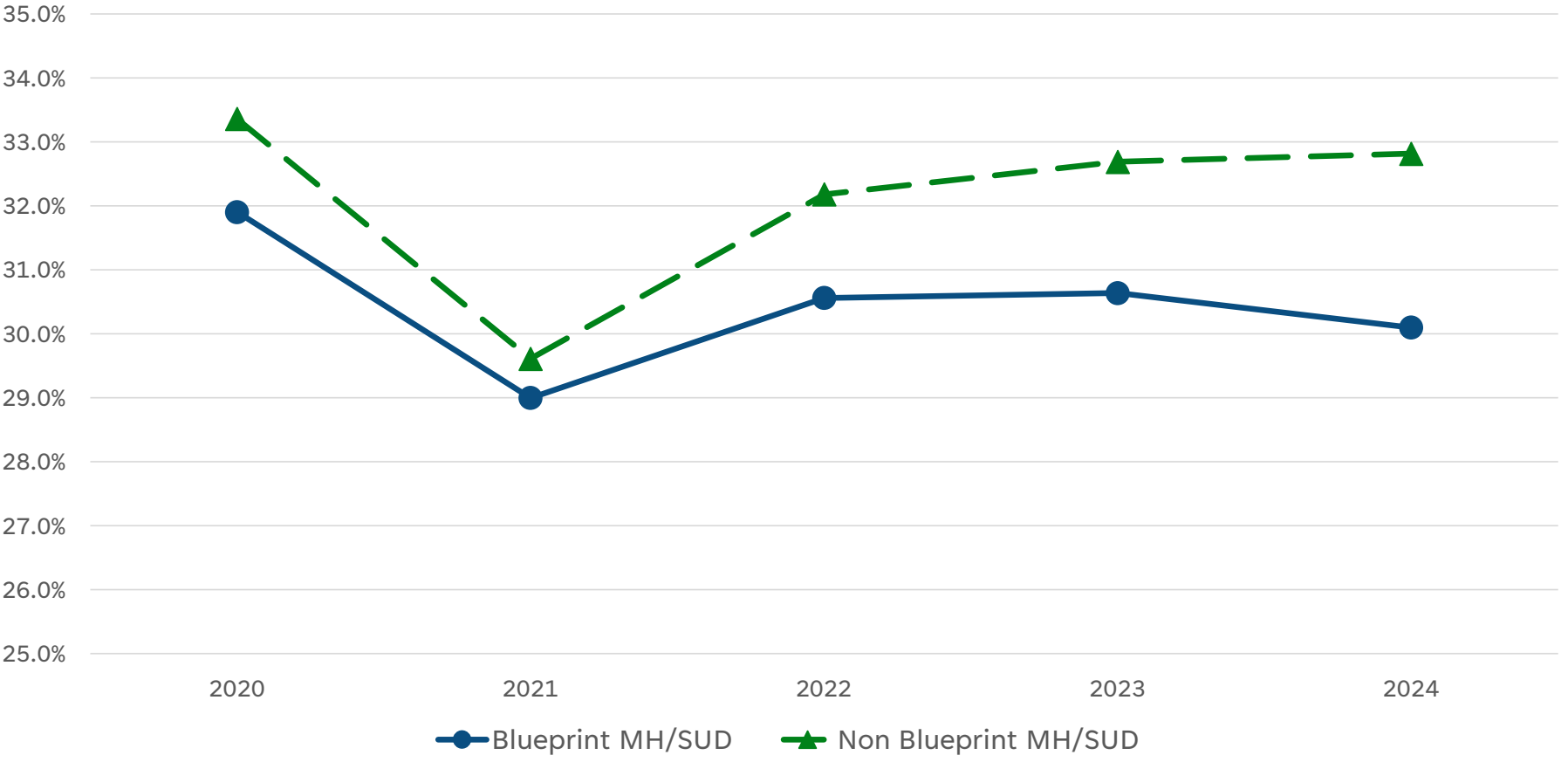
What does the Blueprint achieve?

## Total Per-Member Per-Year Allowed Amounts for Blueprint & non-Blueprint Attributed Members

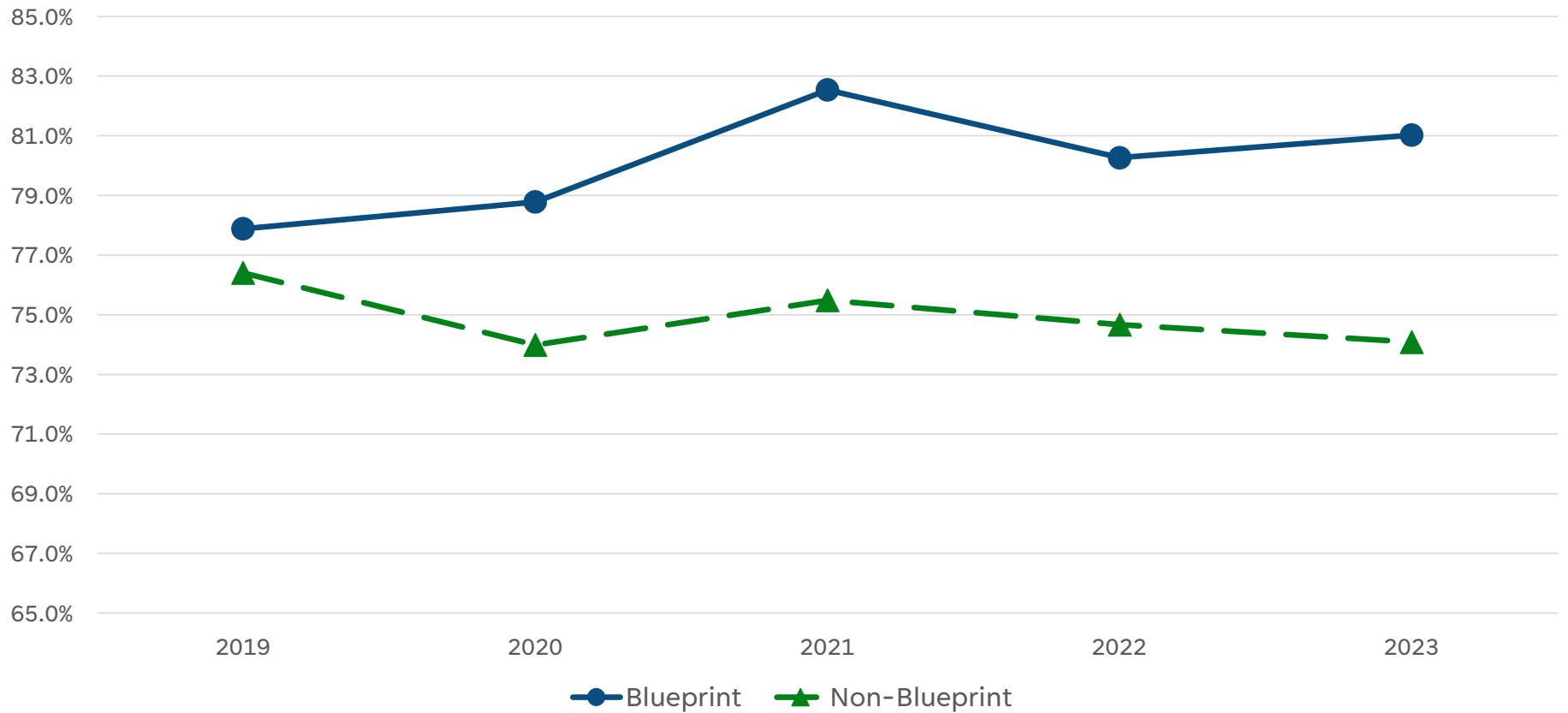




# Proportion of Members with MH/SUD Needs with ED Visits



## 30-Day % with Follow-Up after ED Visit for Mental Illness (HEDIS FUM)



## BLUEPRINT PROVIDERS SAY....

**“I need the [Blueprint] Community Health Team. **They are the most important people in the building.**”**

**—Primary Care Provider**

# QUESTIONS?

**John M. Saroyan, MD**

**Executive Director**

[John.M.Saroyan@vermont.gov](mailto:John.M.Saroyan@vermont.gov)

**Addie Armstrong, Ph.D.**

**Health Services Researcher**

[Addie.Armstrong@vermont.gov](mailto:Addie.Armstrong@vermont.gov)

**Caleb Denton**

**Data Analytics and Info Administrator**

[Caleb.Denton@vermont.gov](mailto:Caleb.Denton@vermont.gov)

**Mara Krause Donohue**

**Assistant Director**

[Mara.Donohue@vermont.gov](mailto:Mara.Donohue@vermont.gov)

**Jennifer Herwood**

**Payment Operations Administrator**

[Jennifer.Herwood@vermont.gov](mailto:Jennifer.Herwood@vermont.gov)

**Kara Hooper**

**Program Administrator**

[Kara.Hooper@vermont.gov](mailto:Kara.Hooper@vermont.gov)

**Erin Just**

**Quality Improvement Facilitator Coordinator**

[Erin.Just@partner.vermont.gov](mailto:Erin.Just@partner.vermont.gov)

**Julie Parker LCMHC, CCM**

**Assistant Director**

[Julie.Parker@vermont.gov](mailto:Julie.Parker@vermont.gov)



THANK YOU



# RESOURCES

Blueprint for Health Manual and Implementation

<https://blueprintforhealth.vermont.gov/implementation-materials>

Blueprint Website

<https://blueprintforhealth.vermont.gov/>

Expansion Attestation

[https://blueprintforhealth.vermont.gov/sites/bfh/files/doc\\_library/BPCHT\\_Expansion\\_Attestation\\_Fillable%20-%20Julie%20and%20Mara.pdf](https://blueprintforhealth.vermont.gov/sites/bfh/files/doc_library/BPCHT_Expansion_Attestation_Fillable%20-%20Julie%20and%20Mara.pdf)

Expansion Proposal Report and Workgroups

<https://blueprintforhealth.vermont.gov/expansion-proposal-workgroups>

# RESEARCH AND EVALUATION

## Community Profiles

<https://blueprintforhealth.vermont.gov/community-health-profiles>

## PII Evaluation

<https://blueprintforhealth.vermont.gov/womens-health-initiative-profiles>

## H&S/MAT Evaluation/Profiles

<https://blueprintforhealth.vermont.gov/hub-and-spoke-profiles>

<https://blueprintforhealth.vermont.gov/reports-and-articles/journal-articles>

## Annual Report

<https://blueprintforhealth.vermont.gov/annual-reports>