

Introduced by Committee on Health and Welfare

Date:

Subject: Health; health care reform; Green Mountain Care Board; Agency of
Human Services; Statewide Health Care Delivery Plan; health
information technology; hospitals

Statement of purpose of bill as introduced: This bill proposes to <to be
completed after bill text has been finalized>

An act relating to health care payment and delivery system reform

It is hereby enacted by the General Assembly of the State of Vermont:

*** * * Purpose of the Act; Goals * * ***

Sec. 1. PURPOSE; GOALS

**The purpose of this act is to promote transformation of Vermont's
health care system. In enacting this legislation, the General Assembly
intends to advance the following goals:**

**(1) improvements in health outcomes, quality of care, and regional
access to services;**

**(2) an integrated system of care, with robust care coordination and
increased investments in primary care, home health care, and long-term
care;**

1 **(3) stabilizing health care providers, reducing commercial health**
2 **insurance premiums, and managing hospital costs based on the total cost**
3 **of care, beginning with reference-based pricing and continuing on to**
4 **global hospital budgets; and**
5 **(4) improving population health and increasing access to health**
6 **insurance coverage.**

7 * * * Hospital Budgets and Payment Reform * * *

8 Sec. 2. 18 V.S.A. § 9375 is amended to read:

9 § 9375. DUTIES

10 (a) The Board shall execute its duties consistent with the principles
11 expressed in section 9371 of this title.

12 (b) The Board shall have the following duties:

13 (1) Oversee the development and implementation, and evaluate the
14 effectiveness, of health care payment and delivery system reforms designed to
15 control the rate of growth in health care costs; promote seamless care,
16 administration, and service delivery; and maintain health care quality in
17 Vermont, including ensuring that the payment reform pilot projects set forth in
18 this chapter are consistent with such reforms.

19 (A) Implement by rule, pursuant to 3 V.S.A. chapter 25,
20 methodologies for achieving payment reform and containing costs that may
21 include the participation of Medicare and Medicaid, which may include the

1 creation of health care professional cost-containment targets, reference-based
2 pricing, global payments, bundled payments, global budgets, risk-adjusted
3 capitated payments, or other uniform payment methods and amounts for
4 integrated delivery systems, health care professionals, or other provider
5 arrangements.

6 * * *

7 (5) Set rates for health care professionals pursuant to section 9376 of
8 this title, to be implemented over time beginning with reference-based pricing
9 in 2025 as soon as practicable, but not later than 2027, and make
10 adjustments to the rules on reimbursement methodologies as needed.

11 (6) Approve, modify, or disapprove requests for health insurance rates
12 pursuant to 8 V.S.A. § 4062, taking into consideration the requirements in the
13 underlying statutes; changes in health care delivery; changes in payment
14 methods and amounts, including implementation of reference-based pricing;
15 protecting insurer solvency; and other issues at the discretion of the Board.

16 (7) Review and establish hospital budgets pursuant to chapter 221,
17 subchapter 7 of this title, including establishing standards for global hospital
18 budgets that reflect the implementation of reference-based pricing and the total
19 cost of care targets determined in collaboration with federal partners and
20 other stakeholders or as set by the Statewide Health Care Delivery Plan
21 developed pursuant to section 9403 of this title, once established. Beginning

1 in not later than hospital fiscal year 2028, the Board shall establish global
2 hospital budgets for not fewer than five one or more Vermont hospitals that
3 are not critical access hospitals. By hospital fiscal year 2030, the Board shall
4 establish global hospital budgets for all Vermont hospitals.

5 * * *

6 Sec. 3. 18 V.S.A. § 9376 is amended to read:

7 § 9376. PAYMENT AMOUNTS; METHODS

8 (a) Intent. It is the intent of the General Assembly to ensure payments to
9 health care professionals that are consistent with efficiency, economy, and
10 quality of care and will permit them to provide, on a solvent basis, effective
11 and efficient health services that are in the public interest. It is also the intent
12 of the General Assembly to eliminate the shift of costs between the payers of
13 health services to ensure that the amount paid to health care professionals is
14 sufficient to enlist enough providers to ensure that health services are available
15 to all Vermonters and are distributed equitably.

16 (b) Rate-setting.

17 (1) The Board shall set reasonable rates for health care professionals,
18 health care provider bargaining groups created pursuant to section 9409 of this
19 title, manufacturers of prescribed products, medical supply companies, and
20 other companies providing health services or health supplies based on
21 methodologies pursuant to section 9375 of this title, in order to have a

1 consistent reimbursement amount accepted by these persons. In its discretion,
2 the Board may implement rate-setting for different groups of health care
3 professionals over time and need not set rates for all types of health care
4 professionals. In establishing rates, the Board may consider legitimate
5 differences in costs among health care professionals, such as the cost of
6 providing a specific necessary service or services that may not be available
7 elsewhere in the State, and the need for health care professionals in particular
8 areas of the State, particularly in underserved geographic or practice shortage
9 areas.

10 (2) Nothing in this subsection shall be construed to:

11 (A) limit the ability of a health care professional to accept less than
12 the rate established in subdivision (1) of this subsection (b) from a patient
13 without health insurance or other coverage for the service or services received;
14 or

15 (B) reduce or limit the covered services offered by Medicare or
16 Medicaid.

17 (c) Methodologies. The Board shall approve payment methodologies that
18 encourage cost-containment; provision of high-quality, evidence-based health
19 services in an integrated setting; patient self-management; access to primary
20 care health services for underserved individuals, populations, and areas; and
21 healthy lifestyles. Such methodologies shall be consistent with payment

1 reform and with evidence-based practices, and may include fee-for-service
2 payments if the Board determines such payments to be appropriate.

3 (d) Supervision. To the extent required to avoid federal antitrust violations
4 and in furtherance of the policy identified in subsection (a) of this section, the
5 Board shall facilitate and supervise the participation of health care
6 professionals and health care provider bargaining groups in the process
7 described in subsection (b) of this section.

8 (e) Reference-based pricing.

9 (1) The Board shall establish reference-based prices that represent the
10 amounts that payers health insurers in this State shall pay to health care
11 professionals hospitals for items provided and services delivered to Vermont
12 residents in Vermont. The purposes of reference-based pricing are to contain
13 costs and to move health care professionals toward a site-neutral pricing
14 structure while also allowing the Board to differentiate prices among health
15 care professionals based on factors such as demographics, population health in
16 a given hospital service area, payer mix, acuity, social risk factors, and a
17 specific provider's health care professional's role in Vermont's health care
18 system. The Board shall consult with payers, including health insurers,
19 hospitals, other health care professionals as applicable, the Office of the
20 Health Care Advocate, and the Agency of Human Services, on ways to

1 approach reference-based pricing in an effort to achieve all-payer alignment on
2 design and implementation of the program.

3 (2)(A) Reference-based prices established pursuant to this subsection (e)
4 shall be based on a percentage of the Medicare reimbursement rate for the
5 same or a similar item or service, provided that after the Board establishes
6 initial prices that are referenced to Medicare, the Board may opt to update the
7 prices in the future based on a reasonable rate of growth that is separate from
8 Medicare rates, such as the Medicare Economic Index measure of inflation,
9 in order to provide predictability and consistency for health care professionals
10 and payers and to protect against federal funding pressures that may impact
11 Medicare rates in an unpredictable manner.

12 (B) In establishing reference-based prices pursuant to this
13 subsection (e), the Board shall consider the composition of the
14 communities served by the hospital, including the health of the population,
15 demographic characteristics, acuity, payer mix, labor costs, social risk
16 factors, and other factors that may affect the costs of providing care in the
17 hospital service area.

18 (3)(A) The Board shall begin implementing reference-based pricing by
19 establishing the amounts that health insurers in this State shall pay to Vermont
20 hospitals for items provided and services delivered to individuals covered by

1 the health insurer's ~~health insurance~~ plans ~~during~~ **as soon as practicable but**
2 **not later than** hospital fiscal year ~~2026~~ **2027**.

3 **(B) The Board shall implement reference-based pricing in a**
4 **manner that does not allow hospitals to charge or collect from patients**
5 **any amount in excess of the reference-based amount established by the**
6 **Board for the item provided or service delivered.**

7 **(C) The Board, in collaboration with the Department of Financial**
8 **Regulation, shall monitor the implementation of reference-based pricing**
9 **to ensure that any decreased prices paid to hospitals result in**
10 **commensurate decreases in health insurance premiums. The Board shall**
11 **post its findings regarding the alignment between price decreases and**
12 **premium decreases annually on its website.**

13 **(4) The Board shall identify factors that would necessitate**
14 **terminating the use of reference-based pricing in one or more hospitals,**
15 **such as a reduction in access to or quality of care.**

16 **(5) The ~~Board~~ Agency of Human Services,** in consultation with the
17 **~~Blueprint for Health~~ and with other State agencies as appropriate **Green****
18 ****Mountain Care Board**, ~~shall~~ **may** implement reference-based pricing for**
19 **~~nonhospital~~ services **delivered outside a hospital, such as primary care****
20 ****services**, and may increase or decrease the percentage of Medicare or another**
21 **benchmark as appropriate, first to enhance access to primary care and later for**

1 alignment with the Statewide Health Care Delivery Plan established pursuant
2 to section 9403 of this title, **once established.**

3 **(5) The Board may enter into contracts as needed for initial**
4 **implementation of reference-based pricing pursuant to this subsection.**

5 Sec. 4. 18 V.S.A. § 9454 is amended to read:

6 § 9454. HOSPITALS; DUTIES

7 (a) Hospitals shall file the following information at the time and place and
8 in the manner established by the Board:

9 * * *

10 (6) known depreciation schedules on existing buildings, a four-year
11 capital expenditure projection, and a one-year capital expenditure plan; ~~and~~

12 (7) the number of employees of the hospital whose duties are primarily
13 administrative in nature, as defined by the Board, and the number of
14 employees whose duties primarily involve delivering health care services
15 directly to hospital patients;

16 (8) information regarding base salaries and total compensation for the
17 hospital's executive and clinical leadership and for its employees who deliver
18 health care services directly to hospital patients; **and**

19 **(9) proposals for ways in which the hospital can support**
20 **community-based, independent, and nonhospital providers, including**
21 **mental health and substance use disorder treatment providers, primary**

1 care providers, long-term care providers, and physical therapists; services
2 provided through the Blueprint for Health, Choices for Care, and Support
3 and Services at Home (SASH); investments in the health care workforce;
4 and other nonhospital aspects of Vermont’s health and human services
5 systems that affect population health outcomes, including the social
6 drivers of health; and

7 (10) such other information as the Board may require.

8 (b) All Hospitals shall use a uniform system of accounts identified by the
9 Board to submit information as directed by the Board in order to
10 maximize hospital budget data standardization and allow the Board to
11 directly compare to make direct comparisons of hospital expenses across the
12 health care system.

13 (c) Hospitals shall adopt a fiscal year that shall begin on October 1.

14 Sec. 5. 18 V.S.A. § 9456 is amended to read:

15 § 9456. BUDGET REVIEW

16 (a) The Board shall conduct reviews of each hospital’s proposed budget
17 based on the information provided pursuant to this subchapter and in
18 accordance with a schedule established by the Board. The Board shall require
19 hospitals to use a uniform system of accounts identified by the Board to allow
20 the Board to directly compare hospital expenses across the health care system.

21 (b) In conjunction with budget reviews, the Board shall:

1 (1) review utilization information;

2 (2) consider the Statewide Health Care Delivery Plan developed
3 pursuant to section 9403 of this title, **once established**, including the total cost
4 of care targets, and consult with the Agency of Human Services to ensure
5 compliance with federal requirements regarding Medicare and Medicaid;

6 (3) consider the Health Resource Allocation Plan identifying Vermont's
7 critical health needs, goods, services, and resources developed pursuant to
8 section 9405 of this title;

9 ~~(3)~~(4) consider the expenditure analysis for the previous year and the
10 proposed expenditure analysis for the year under review;

11 ~~(4)~~(5) consider any reports from professional review organizations;

12 (6) for a hospital that operates within a hospital network, review the
13 hospital network's financial operations as they relate to the budget of the
14 individual hospital;

15 (7) develop incentives for hospitals to support community-based,
16 independent, and nonhospital providers, including mental health and substance
17 use disorder treatment providers, primary care providers, long-term care
18 providers, and physical therapists; services provided through the Blueprint for
19 Health, Choices for Care, and Support and Services at Home (SASH);
20 investments in the health care workforce; and other nonhospital aspects of
21 Vermont's health and human services systems that affect population health

outcomes, including the social drivers of health exclude revenue derived from primary care, mental health care, and substance use disorder treatment services when determining a hospital's net patient revenue and any total cost of care targets;

~~(5)~~(8) solicit public comment on all aspects of hospital costs and use and on the budgets proposed by individual hospitals;

~~(6)~~(9) meet with hospitals to review and discuss hospital budgets for the forthcoming fiscal year;

~~(7)~~(10) give public notice of the meetings with hospitals; and invite the public to attend and to comment on the proposed budgets;

~~(8)~~(11) consider the extent to which costs incurred by the hospital in connection with services provided to Medicaid beneficiaries are being charged to non-Medicaid health benefit plans and other non-Medicaid payers;

~~(9)~~(12) require each hospital to file an analysis that reflects a reduction in net revenue needs from non-Medicaid payers equal to any anticipated increase in Medicaid, Medicare, or another public health care program reimbursements, and to any reduction in bad debt or charity care due to an increase in the number of insured individuals;

~~(10)~~(13) require each hospital to provide information on administrative costs, as defined by the Board, including specific information on the amounts spent on marketing and advertising costs;

1 ~~(11)~~(14) require each hospital to create or maintain connectivity to the
2 State’s Health Information Exchange Network in accordance with the criteria
3 established by the Vermont Information Technology Leaders, Inc., pursuant to
4 subsection 9352(i) of this title, provided that the Board shall not require a
5 hospital to create a level of connectivity that the State’s Exchange is unable to
6 support;

7 ~~(12)~~(15) review the hospital’s investments in workforce development
8 initiatives, including nursing workforce pipeline collaborations with nursing
9 schools and compensation and other support for nurse preceptors; ~~and~~

10 ~~(13)~~(16) consider the salaries for the hospital’s executive and clinical
11 leadership, **including variable payments and incentive plans,** and the
12 hospital’s salary spread, including a comparison of median salaries to the
13 medians of northern New England states and a comparison of the base salaries
14 and total compensation for the hospital’s executive and clinic leadership with
15 those of the hospital’s lowest-paid employees who deliver health care services
16 directly to hospital patients; and

17 (17) consider the number of employees of the hospital whose duties are
18 primarily administrative in nature, as defined by the Board, compared with the
19 number of employees whose duties primarily involve delivering health care
20 services directly to hospital patients, as well as national average staffing ratios

1 for hospitals of a similar size and with a similar number of locations and
2 industry best practices for such hospital staffing ratios.

3 (c) Individual hospital budgets established under this section shall:

4 (1) be consistent, to the extent practicable, with the Statewide Health
5 Care Delivery Plan, once established, including the total cost of care targets,
6 and with the Health Resource Allocation Plan;

7 (2) reflect the reference-based prices established by the Board pursuant
8 to section 9376 of this title;

9 (3) take into consideration national, regional, or in-state peer group
10 norms, according to indicators, ratios, and statistics established by the Board;

11 ~~(3)~~(4) promote efficient and economic operation of the hospital;

12 ~~(4)~~(5) reflect budget performances for prior years;

13 ~~(5)~~(6) include a finding that the analysis provided in subdivision ~~(b)~~(9)
14 ~~(b)~~(12) of this section is a reasonable methodology for reflecting a reduction in
15 net revenues for non-Medicaid payers; and

16 ~~(6)~~(7) demonstrate that they support equal access to appropriate mental
17 health care that meets standards of quality, access, and affordability equivalent
18 to other components of health care as part of an integrated, holistic system of
19 care; and

(e)(1) ~~The Board shall establish outcome measurements to ensure that hospital costs are appropriate, that quality and access are maintained or improved, and that hospitals implement their budget orders in a manner that is consistent with the Statewide Health Care Delivery Plan~~ **The Board, in consultation with the Vermont Program for Quality in Health Care, shall**

1 utilize mechanisms to measure hospital costs, quality, and access and
2 alignment with the Statewide Health Care Delivery Plan, once established.

3 (2)(A) A Except as provided in subdivision (D) of this subdivision
4 (2), a hospital that proposes to reduce or eliminate any service in order to
5 comply with a budget established under this section shall provide a notice of
6 intent to the Board, the Agency of Human Services, the Office of the Health
7 Care Advocate, and the members of the General Assembly who represent the
8 hospital service area not less than 90 days prior to the proposed reduction or
9 elimination.

10 (B) The notice shall explain the rationale for the proposed
11 reduction or elimination and describe how it is consistent with the
12 Statewide Health Care Delivery Plan, once established, and the hospital's
13 most recent community health needs assessment conducted pursuant to
14 section 9405a of this title and 26 U.S.C. § 501(r)(3).

15 (C) The Board shall may evaluate the proposed reduction or
16 elimination for consistency with the hospital transformation efforts pursuant to
17 2022 Acts and Resolves No. 167, Sees. 1 and 2; the Statewide Health Care
18 Delivery Plan, once established; and the needs of the community served by the
19 hospital and the community health needs assessment, and may modify the
20 hospital's budget or take such additional actions as the Board deems
21 appropriate to preserve access to necessary services.

(D) A service that has been identified for reduction or elimination in connection with the transformation efforts undertaken by the Board and the Agency of Human Services pursuant to 2022 Acts and Resolves No. 167 does not need to comply with subdivisions (A)–(C) of this subdivision (2).

(3) The Board, in collaboration with the Department of Financial Regulation, shall monitor the implementation of any authorized decrease in hospital services to ensure that it results in either a commensurate decrease in health insurance premiums or in investments that support primary care and population health, which may include social drivers of health **determine its benefits to Vermonters or to Vermont's health care system, or both.**

(4) The Board may establish a process to define, on an annual basis, criteria for hospitals to meet, such as utilization and inflation benchmarks.

(5) The Board may waive one or more of the review processes listed in subsection (b) of this section.

* * *

Sec. 6. 18 V.S.A. § 9458 is added to read:

§ 9458. HOSPITAL NETWORKS; **S; STRUCTURE;** FINANCIAL
OPERATIONS

(a) As used in this section, “hospital network” means a system comprising two or more affiliated hospitals, and may include other health

1 care professionals and facilities, that derives 50 percent or more of its
2 operating revenue, at the consolidated network level, from Vermont
3 hospitals and in which the affiliated hospitals deliver health care services
4 in a coordinated manner using an integrated financial and governance
5 structure.

6 (b) The Board may review and evaluate the structure of a hospital
7 network to determine:

8 (1) whether any network operations should be organized and
9 operated out of a hospital instead of at the network; and

10 (2) whether the existence and operation of a network provides value
11 to Vermonters, is in the public interest, and is consistent with the
12 principles for health care reform expressed in section 9371 of this title and
13 with the Statewide Health Care Delivery Plan, once established.

14 (c) In order to protect the public interest, the Board may, on its own
15 initiative, investigate the financial operations of any a hospital network,
16 including compensation of the network's employees and executive
17 leadership that derives 50 percent or more of its operating revenue from
18 Vermont hospitals.

19 (d) The Board may recommend or take appropriate action as necessary to
20 correct a hospital network's any aspect of the structure of a hospital
21 network or its financial operations that are inconsistent with the principles for

health care reform expressed in section 9371 of this title **or with the Statewide Health Care Delivery Plan, once established.**

(e) Any final action, order, or other determination by the Board pursuant to this section shall be subject to appeal in accordance with the provisions of section 9381 of this title.

* * * Health Care Contracts * * *

Sec. 7. 18 V.S.A. § 9418c is amended to read: **(NEW)**

§ 9418c. FAIR CONTRACT STANDARDS

* * *

(e) The requirements of subdivision (b)(5) of this section do not prohibit a contracting entity from requiring a reasonable confidentiality agreement between the provider and the contracting entity regarding the terms of the proposed health care contract. Upon request, a contracting entity or provider shall provide an unredacted copy of an executed or proposed health care contract to the Department of Financial Regulation or the Green Mountain Care Board, or both.

* * * Statewide Health Care Delivery Plan; Health Care Delivery

Advisory Committee * * *

Sec. **8**. 18 V.S.A. § 9403 is added to read:

§ 9403. STATEWIDE HEALTH CARE DELIVERY PLAN

1 (a) The ~~Green Mountain Care Board and the~~ Agency of Human Services, in
2 collaboration with ~~the Green Mountain Care Board,~~ the Department of
3 Financial Regulation, the Vermont Program for Quality in Health Care, ~~the~~
4 ~~Office of the Health Care Advocate,~~ the Health Care Delivery Advisory
5 Committee established in section 9403a of this title, and other interested
6 stakeholders, shall ~~jointly~~ lead development of an integrated Statewide Health
7 Care Delivery Plan as set forth in this section.

8 (b) The Plan shall:

9 (1) Align with the principles for health care reform ~~set forth~~ ~~expressed~~
10 in section 9371 of this title.

11 (2) ~~Ensure~~ ~~Promote~~ access to high-quality, cost-effective acute care,
12 primary care, chronic care, long-term care, and hospital-based, independent,
13 and community-based services across Vermont.

14 (3) ~~Ensure that~~ ~~Strive to make~~ mental health services, substance use
15 disorder treatment services, emergency medical services, nonemergency
16 medical services, and nonmedical services and supports ~~are~~ available in each
17 region of Vermont.

18 (4) Provide annual targets for the total cost of care across Vermont's
19 health care system and include reasonable annual cost growth rates ~~that will~~
20 ~~bring hospital and total health care spending in Vermont to at or below national~~
21 ~~growth rates of gross domestic product and that will bring Vermont's total~~

1 health care spending into alignment with or better than U.S. average, adjusting
2 as necessary to address Vermont's demographics and rural nature while
3 excluding from hospital total cost of care targets all revenue derived from
4 a hospital's investments in primary care, mental health care, and
5 substance use disorder treatment services. Using these total cost of care
6 targets, the Plan shall identify appropriate allocations of health care resources
7 and services across the State that balance quality, access, and cost containment.
8 The Plan shall also establish targets for the percentages of overall health care
9 spending that should reflect spending on primary care services, including
10 mental health services, and preventive care services, which targets shall be
11 aligned with the total cost of care targets.

12 (5) Build on data and information from:

13 (A) the transformation planning resulting from 2022 Acts and
14 Resolves No. 167, Secs. 1 and 2;

15 (B) the expenditure analysis and health care spending estimate
16 developed pursuant to section 9383 of this title;

17 (C) the State Health Improvement Plan adopted pursuant to
18 subsection 9405(a) of this title;

19 (D) the Health Resource Allocation Plan published by the Green
20 Mountain Care Board in accordance with subsection 9405(b) of this title;

1 (E) hospitals’ community health needs assessments and strategic
2 planning conducted in accordance with section 9405a of this title;

3 (F) hospital and ambulatory surgical center quality information
4 published by the Department of Health pursuant to section 9405b of this title;

5 (G) the statewide quality assurance program maintained by the
6 Vermont Program for Quality in Health Care pursuant to section 9416 of this
7 title; and

8 (H) such additional sources of data and information as the Board,
9 Agency, and Department deem appropriate.

10 (6) Identify:

11 (A) gaps in access to care, as well as circumstances in which service
12 closures or consolidations could result in improvements in quality, access, and
13 affordability;

14 (B) opportunities to reduce administrative burdens, such as
15 complexities in contracting and payment terms and duplicative quality
16 reporting requirements; and

17 (C) federal, State, and other barriers to achieving the Plan’s goals
18 and, to the extent feasible, how those barriers can be removed or mitigated.

19 (c) The Green Mountain Care Board shall contribute data and expertise
20 related to its regulatory duties and its efforts pursuant to 2022 Acts and
21 Resolves No. 167. The Agency of Human Services shall contribute data and

1 expertise related to its role as the State Medicaid agency, its work with
2 community-based providers, and its efforts pursuant to 2022 Acts and Resolves
3 No. 167.

4 ~~(d) The Green Mountain Care Board shall provide administrative,~~
5 ~~technical, and legal assistance for the development of the Plan.~~

6 (d)(1) From 2025 through 2027, the ~~Green Mountain Care Board and the~~
7 Agency of Human Services shall engage with stakeholders; collect and analyze
8 data; gather information obtained through the processes established in 2022
9 Acts and Resolves No. 167, Secs. 1 and 2; and solicit input from the public.

10 (2) In 2028, ~~the Board and~~ the Agency shall prepare the Plan.

11 (3) On or before January 15, 2029, ~~the Board and~~ the Agency shall
12 present the Plan to the House Committees on Health Care and on Human
13 Services and the Senate Committee on Health and Welfare.

14 (4) The ~~Board and~~ Agency shall prepare an updated Plan every three
15 years and shall present it to the General Assembly on or before January 15
16 every third year after 2029.

17 Sec. 9. 18 V.S.A. § 9403a is added to read:

18 § 9403a. HEALTH CARE DELIVERY ADVISORY COMMITTEE

19 (a) There is created the Health Care Delivery Advisory Committee to:

20 (1) establish affordability benchmarks, including for affordability of
21 commercial health insurance;

1 (2) evaluate and monitor the performance of Vermont’s health care
2 system and its impacts on population health outcomes;

3 (3) collaborate with the Green Mountain Care Board, the Agency of
4 Human Services, the Department of Financial Regulation, and other interested
5 stakeholders in the development and maintenance of the Statewide Health Care
6 Delivery Plan developed pursuant to section 9403 of this title;

7 (4) advise the Green Mountain Care Board on the design and
8 implementation of an ongoing evaluation process to continuously monitor
9 current performance in the health care delivery system; and

10 (5) provide coordinated and consensus recommendations to the General
11 Assembly on issues related to health care delivery and population health.

12 (b)(1) The Advisory Committee shall be composed of 11 members as
13 follows the following 14 members:

14 (A) the Secretary of Human Services or designee;

15 (B) the Chair of the Green Mountain Care Board or designee;

16 (C) the Chief Health Care Advocate from the Office of the Health
17 Care Advocate or designee;

18 (D) one representative of commercial health insurers offering
19 major medical health insurance plans in Vermont, selected by the
20 Commissioner of Financial Regulation;

1 **(E) two representatives of Vermont hospitals, selected by the**
2 **Vermont Association of Hospitals and Health Systems, who shall**
3 **represent hospitals that are located in different regions of the State and**
4 **that face different levels of financial stability;**

5 **(F) one representative of Vermont’s federally qualified health**
6 **centers, who shall be a Vermont-licensed health care professional, selected**
7 **by Bi-State Primary Care Association;**

8 **(G) one Vermont-licensed physician from an independent**
9 **practice, selected jointly by the Vermont Medical Society and HealthFirst;**

10 **(H) one representative of Vermont’s free clinic programs,**
11 **selected by the Vermont’s Free & Referral Clinics;**

12 **(I) one representative of Vermont’s designated and specialized**
13 **service agencies, selected by Vermont Care Partners;**

14 **(J) one preferred provider from outside the designated and**
15 **specialized service agency system, selected by the Commissioner of**
16 **Health;**

17 **(K) one Vermont-licensed mental health professional from an**
18 **independent practice, selected by the Commissioner of Mental Health;**

19 **(L) one representative of Vermont’s home health agencies,**
20 **selected jointly by the VNAs of Vermont and Bayada Home Health Care;**
21 **and**

- 1 (M) one representative of long-term care facilities, selected by the
2 Vermont Health Care Association.
- 3 (A) the Chair of the Green Mountain Care Board or designee;
4 (B) the Director of Health Care Reform in the Agency of Human
5 Services;
- 6 (C) three members representing [health care providers, including
7 primary care providers and community-based providers; health care facilities;
8 health insurers, and patients and consumers], appointed by the Speaker of the
9 House;
- 10 (D) three members representing [health care providers, including
11 primary care providers and community-based providers; health care facilities;
12 health insurers, and patients and consumers], appointed by the Senate
13 Committee on Committees; and
- 14 (E) three members representing [health care providers, including
15 primary care providers and community-based providers; health care facilities;
16 health insurers, and patients and consumers], appointed by the Governor.
- 17 (3) The Chair of the Green Mountain Care Board Secretary of Human
18 Services or designee and the Director of Health Care Reform shall co chair
19 shall be the Chair of the Advisory Committee.

1 (4) The ~~Green Mountain Care Board~~ **Agency of Human Services** shall
2 provide administrative, **and** technical, ~~and legal~~ assistance to the Advisory
3 Committee.

4 * * * Data Integration; **Data Sharing** * * *

5 Sec. 10. 18 V.S.A. § 9353 is added to read:

6 § 9353. INTEGRATION OF HEALTH CARE DATA

7 (a) The Agency of Human Services shall collaborate with ~~health care~~
8 ~~providers, payers, and the Vermont Program for Quality in Health Care~~ **the**
9 **Health Information Exchange Steering Committee** in the development of an
10 integrated system of clinical and claims data in order to improve patient,
11 provider, and payer access to relevant information and reduce administrative
12 burdens on providers.

13 (b) The Agency's process shall:

14 (1) align with the statewide Health Information Technology Plan
15 established pursuant to section 9351 of this title;

16 ~~(2) build on the Agency's experience in developing and implementing~~
17 ~~the Unified Health Data Space to include additional payers;~~

18 (2) utilize the expertise of the Health Information Exchange Steering
19 Committee;

20 (3) incorporate ~~best practices for~~ **appropriate** privacy and security
21 standards;

1 (4) determine how best to ~~incorporate~~ **integrate clinical data, claims**
2 **data, from the Vermont Healthcare Claims Uniform Reporting and Evaluation**
3 **System (VHCURES)** and data regarding social drivers of health and health-
4 related social needs;

5 (5) ~~establish the steps necessary to enable interoperability of electronic~~
6 ~~health records systems between providers~~ **ensure interoperability among**
7 **contributing data sources and applications to enable a Unified Health**
8 **Data Space that is usable by all stakeholders;**

9 (6) identify the resources necessary to complete data linkages for
10 clinical and research usage;

11 (7) establish a timeline for setup and access to the integrated system;

12 (8) develop and implement a system that ensures rapid access for
13 patients, providers, and payers; and

14 (9) identify additional opportunities for future development, including
15 ~~interoperability for emergency medical services providers and linkages~~
16 ~~between State agencies and federal nutrition programs, such as the USDA's~~
17 ~~Special Supplemental Nutrition Program for Women, Infants, and Children~~
18 ~~(WIC)~~ **incorporating new data types and larger populations.**

19 (c) The Agency shall provide access to data to State agencies and health
20 care providers as needed to support the goals of the Statewide Health Care
21 Delivery Plan established pursuant to section 9403 of this title, **once**

1 **established, to the extent permitted by the data use agreements in place**
2 **for each data set.**

3 Sec. 11. 18 V.S.A. § 9374 is amended to read: **(NEW)**

4 § 9374. BOARD MEMBERSHIP; AUTHORITY

5 * * *

6 (i) **(1)** In addition to any other penalties and in order to enforce the
7 provisions of this chapter and empower the Board to perform its duties, the
8 Chair of the Board may issue subpoenas, examine persons, administer oaths,
9 and require production of papers and records. Any subpoena or notice to
10 produce may be served by registered or certified mail or in person by an agent
11 of the Chair. Service by registered or certified mail shall be effective three
12 business days after mailing. Any subpoena or notice to produce shall provide
13 at least six business days' time from service within which to comply, except
14 that the Chair may shorten the time for compliance for good cause shown.

15 Any subpoena or notice to produce sent by registered or certified mail, postage
16 prepaid, shall constitute service on the person to whom it is addressed.

17 **(2)** Each witness who appears before the Chair under subpoena shall
18 receive a fee and mileage as provided for witnesses in civil cases in Superior
19 Courts; provided, however, any person subject to the Board's authority shall
20 not be eligible to receive fees or mileage under this section.

* * *

Sec. 12. RETAINING ACCOUNTABLE CARE ORGANIZATION

BLUEPRINT FOR HEALTH; REPORT

VT LEG #381211 v.1

* * * Implementation Updates * * *

Sec. 13. AGENCY OF HUMAN SERVICES; IMPLEMENTATION;

REPORT (NEW)

On or before November 15, 2025, the Agency of Human Services shall provide an update to the Health Reform Oversight Committee regarding the Agency’s implementation of this act, including the status of its efforts to develop the Statewide Health Care Delivery Plan, advance health care data integration, and explore opportunities to retain accountable care organization capabilities, as well as on its hospital transformation activities pursuant to 2022 Acts and Resolves No. 167.

Sec. 14. GREEN MOUNTAIN CARE BOARD; IMPLEMENTATION;

REPORT (NEW)

On or before February 15, 2026, the Green Mountain Care Board shall provide an update to the House Committee on Health Care and the Senate Committee on Health and Welfare regarding the Board’s implementation of this act, including the status of its efforts to establish methodologies for and begin implementation of reference-based pricing and development of global hospital budgets.

* * * Positions; Appropriations * * *

Sec. 15. GREEN MOUNTAIN CARE BOARD; POSITIONS

1 (a)(1) The establishment of **the following** five new permanent **classified**
2 positions is authorized at the Green Mountain Care Board in fiscal year 2026:

3 **(A) one Director, Global Budgets;**

4 **(B) one Project Manager, Global Budgets;**

5 **(C) one Director, Reference-Based Pricing;**

6 **(D) one Project Manager, Reference-Based Pricing; and**

7 **(E) one Staff Attorney.**

8 (2) These positions shall be transferred and converted from existing
9 vacant positions in the Executive Branch.

10 (b) It is the intent of the General Assembly to authorize the establishment
11 of an additional five new permanent positions at the Green Mountain Care
12 Board in fiscal year 2027 and another five new permanent positions in fiscal
13 year 2028.

14 Sec. 16. APPROPRIATIONS

15 (a) The sum of \$550,000.00 is appropriated from the General Fund to the
16 Agency of Human Services in fiscal year 2026 for use as follows:

17 (1) \$250,000.00 for grants to hospitals as needed for transformation
18 efforts initiated pursuant to 2022 Acts and Resolves No. 167 and to transition
19 their systems to implement reference-based pricing;

20 (2) \$100,000.00 for expenses associated with development of the
21 Statewide Health Care Delivery Plan; and

1 (2) \$200,000.00 for contracts for consultants and other expenses
2 associated with implementation of this act.

3 (b) The sum of \$250,000.00 is appropriated from the Health IT-Fund to the
4 Agency of Human Services in fiscal year 2026 for grants to health care
5 providers for data integration in accordance with Sec. 10 of this act.

6 (c) The sum of \$1,500,000.00 is appropriated from the General Fund to the
7 Green Mountain Care in fiscal year 2026 for use as follows:

8 (1) \$850,000.00 for the positions authorized in Sec. 15 of this act;

9 (2) \$500,000.00 for contracts, including contracts for assistance with
10 implementing reference-based pricing in accordance with this act; and

11 (3) \$150,000.00 for expenses associated with development of the
12 Statewide Health Care Delivery Plan increased standardization of hospital
13 budget data submissions in accordance with Sec. 4 of this act.

14 * * * Effective Dates * * *

15 Sec. 17. EFFECTIVE DATES

16 (a) Secs. 15 (positions) and 16 (appropriations) shall take effect on July 1,
17 2025.

18 (b) The remaining sections shall take effect on passage.