

VERMONT LEGISLATORS AND AGENCIES NEED TO START ON TRANSFORMATION PRIORITIES IN 2025 TO ALLOW FOR ORDERLY SYSTEM TRANSFORMATION TO COMPLETE BY 2028

Priority policy changes for Vermont legislators to approve in 2025

- 1 Remove barriers to building affordable housing for VT residents and newcomers to the State
- 2 Approve funding for EMS transformation
- 3 Expand broadband coverage to rural areas (e.g. Star Link)
- 4 Review existing AHS agency structure and program list to identify overlaps and opportunities for efficiency
- 5 Develop state regulations and provision details for Rural Emergency Hospital and free-standing birthing centers
- 6 Expand professional licensure and practice scope for nurses, EMT and pharmacists

Form the critical **infrastructure and regulatory foundations** for implementation of health system transformation

Priority transformation programs for AHS to initiate in 2025

- 1 Regionalize of specialty care services across hospitals
- 2 EMS professionalization and regionalization
- 3 Improved care coordination and management for heavy utilizers (e.g., elderly, mental health, and neuro-divergent and foster care)
- 4 Dual eligible targeting, care planning and coordination
- 5 State-wide electronic medical record coordination and optimization

Devise **realistic operational details and implementation plan** for transformation initiatives

Priority regulatory changes for GMCB to apply starting 2025

- 1 Permit no further increases in commercial subsidization for hospital financial shortfalls
- 2 Refrain from licensing any further hospital-based outpatient department unit
- 3 Simplify and shorten CON process
- 4 Encourage free-standing diagnostic, ASC, birthing centers
- 5 Begin movement to reference-based pricing ideally at 200% of Medicare or less for PPS hospitals
- 6 Require all hospitals to use the same accounting agency and method to construct hospital financials and budget submissions

Align system incentives and guardrails to desired transformation goals