

Subject: Chittenden County Can Lead on School Administrative Reform

Sent: Tue 5/5/2026 7:42 AM

Hi Daphne,

Thank you so much, I really appreciate you following up and raising this with Senator Bongartz again.

Please go ahead and add my emails to the public comments for the bill — I would be glad to have them on the record.

On availability: I'm open any time Wednesday am, Thursday this week and then Tuesday, Thursday and Friday anytime next week. Happy to come to Montpelier in person or join by Zoom — whichever is more convenient for the committee.

Looking forward to hearing from you!

Best
Sriram Srinivasan (Srini)
South Burlington

Sent: Saturday 4/11/2026 8:19 AM

Dear Daphne,

I'm back from travel and wanted to follow up given the significant developments over the past two weeks.

I understand the Senate Education Committee is now actively working through H.955 and grappling with a fundamental question the Joint Fiscal Office has raised — that the fiscal impact of shared services and regional approaches remains unclear and cost savings are not defined or guaranteed. That is precisely the gap the Chittenden County framework addresses. It provides \$20-23M in quantified annual savings across eight districts, with detailed breakdowns by function — finance, HR, IT, facilities, purchasing, and transportation — and phased implementation sequencing that shows how a CESA actually stands up these services in practice.

The Vermont Learning Collaborative's recently reported results, 20-62% savings on special education evaluation services and approximately 60% savings on professional development are consistent with the Chittenden projections and provide real-world validation that the model works at scale.

I would welcome the opportunity to present this analysis to the committee, either in person or by Zoom, at whatever point would be most useful given the current stage of the committee's deliberations. I'm available this week and next.

Thanks for your help!

Best
Sriram Srinivasan (Srini)
South Burlington

Sent: Saturday 4/11/2026 8:19 AM

Dear Daphne,

A quick follow-up given this week's developments.

Based on Seven Days' reporting on the Senate proposal, I understand it identifies approximately 20 school districts primarily in Chittenden, Addison, Franklin and Washington counties for a distinct consolidation process — with the State Board tasked with recommending how to merge those into approximately 10. The Chittenden framework I've developed speaks directly to that track, with \$20-23M in quantified annual savings, phased implementation sequencing, and a governance model for the shared services entity.

I also noted that committee members raised the question of how to model cost efficiencies to validate the reform path. That modeling exists for Chittenden — it's the only region in Vermont where it does at this level of detail.

I will be traveling internationally from April 16 through May 2 and am available for testimony after May 2nd. I'm happy to share the framework materials in advance so the committee has them regardless of timing.

With appreciation,

Best
Sriram Srinivasan (Srini)
South Burlington

Sent: Thursday, Apr 2, 2026 at 4:22 PM

Dear Daphne

Thank you — I appreciate Senator Bongartz's responsiveness and the opportunity to contribute.

With H.955 passing at the House Education Committee today and moving to Ways and Means, the implementation question is now front and center. The bill's seven-CESA structure is encouraging — the regional approach reflects exactly what the Task Force recommended. The critical next question, which the Senate will need to evaluate, is how CESAs actually stand up comprehensive shared services across regions of vastly different scale and fiscal capacity, and on what timeline.

That is precisely what the Chittenden County framework addresses. It covers back-office consolidation across eight districts — finance, HR, IT, facilities, purchasing, and transportation — with detailed savings projections of \$20-23M annually, phased implementation sequencing, and a governance model for the shared services entity. It is designed as a replicable pilot, not a one-off analysis.

One practical note on timing: I will be traveling internationally from April 16th through May 3rd, so my availability is best in the next two weeks or after May 2nd. I wanted to flag this early so it doesn't create a scheduling conflict if the committee moves quickly on H.955.

I am available to testify or present at the Senate Education Committee's convenience — in person in Montpelier or by Zoom, whichever works best given the session calendar. I am also happy to share the framework materials in advance so any conversation is as productive as possible.

Best
Sriram Srinivasan (Srini)
South Burlington

Sent: Friday, March 27, 2026 11:25 AM

Senator Ram Hinsdale,

Thank you — this is exactly the kind of connection that moves things forward, and I'm grateful for it.

Senator Bongartz, I appreciate the opportunity to connect directly at this stage of the education reform debate. The Chittenden County framework I've developed covers comprehensive back-office consolidation across eight districts — finance, HR, IT, facilities, purchasing, and transportation — with detailed savings projections, phased implementation sequencing, and a governance model for the shared services entity. The analysis projects \$18-21M in annual savings for Chittenden County alone, with proportional statewide potential in the range of \$60-75M annually depending on implementation quality across regions.

Given the House Education Committee's recent pivot toward CESAs and the Senate's parallel work on voluntary mergers, the implementation question is now front and center in both chambers — and the Chittenden framework speaks directly to that. I'd welcome the opportunity for a brief conversation at your convenience — even 20 minutes by phone or Zoom. I'm happy to share the framework materials in advance so the time is well spent. Daphne, please feel free to reach out directly to coordinate.

With appreciation to you both for your leadership and support!

Sriram Srinivasan (Srini)
South Burlington

Sent: Sat, Mar 21, 2026 at 9:55 AM

Senator Ram Hinsdale,

Hope you're doing well. I know this is an extraordinarily demanding stretch in the legislature for the Education Committee.

I wanted to share a quick observation given the recent VTDigger article that the House Education committee has pivoted to voluntary mergers with five CESAs overlaid on existing governance units. That's a significant shift, and it moves the conversation directly into implementation territory — which is exactly where I've been focused with the Chittenden County framework.

The open question now isn't whether shared services approach is the right direction. It clearly has broad support, however if Vermont has the implementation infrastructure to implement comprehensive CESAs statewide simultaneously, or whether a phased approach anchored in Chittenden County (the one with the most capability and sophistication) makes more sense as a proof-of-concept. Vermont's track record on large-scale statewide rollouts, as you know well, gives reason for concerns and caution.

If you have 15 minutes for a brief conversation, I'd welcome the chance to share where the framework stands and discuss implementation strategies. I understand that this is a busy time.

With appreciation for your support.

Best,
Sriram Srinivasan (Srini)
South Burlington, VT