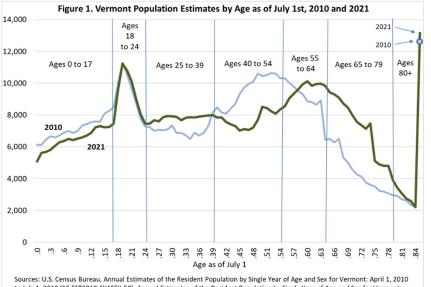




Vermont Landscape: Rural and Aging Population



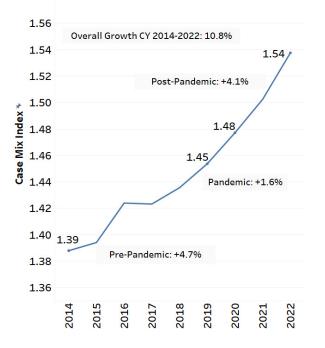
to July 1, 2019 (SC-EST2019-SYASEX-50); Annual Estimates of the Resident Population by Single Year of Age and Sex for Vermont: April 1, 2020 to July 1, 2021 (SC-EST2021-SYASEX-50).

- The 65-to-79 age group saw an increase of about 40,000 from 2010 to 2021
- That increase is the largest of any age group and more than double the overall population gain of about 19,600 people
- Vermont has community rating, which means everyone pays the same premium regardless of age

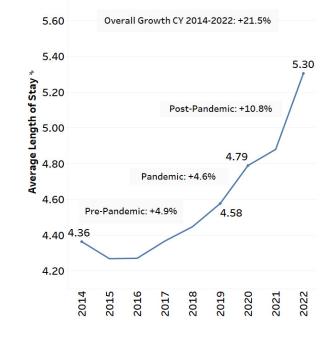


Inpatient Utilization Trends

Patients are sicker



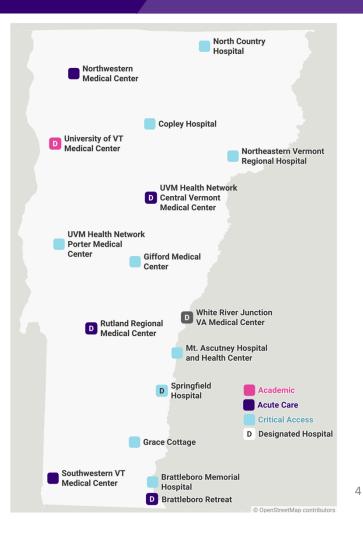
Patients are staying longer





VAHHS Member Hospitals

- 16 Hospitals
- 8 Critical Access Hospitals
- 1 Academic Medical Center
- 5 Inpatient Psychiatric Care
- 1 Veteran's Affairs Hospital
- Find more information about your community's hospital at: <u>https://www.vahhs.org/hospitals-101</u>





Vermont Regulation/Agency Interaction

Federal Regulation: 629 regulatory requirements

- Conditions of Participation
- IRS Tax Code

Green Mountain Care Board

- Budget review
- Certificate of Need
- Health Resources Allocation Plan
- Hospital Sustainability

VAHHS.ORG

Department of Health

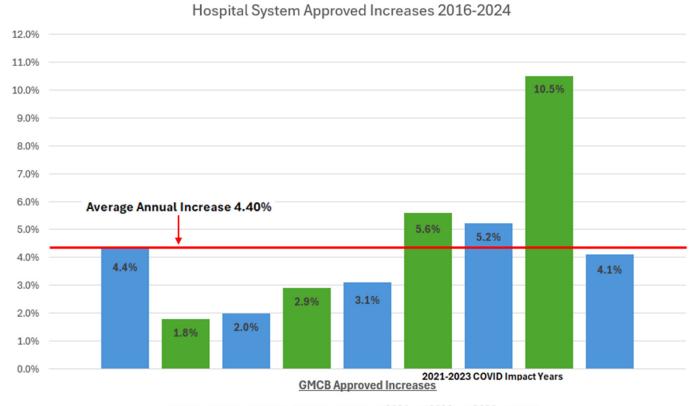
- Licensure
- Community Health Needs Assessment
- Hospital Report Cards
- Emergency Management

Department of Mental Health

- Inpatient Designation Authority
- Coordination of Care



Price Increases



■ 2016 ■ 2017 ■ 2018 ■ 2019 ■ 2020 ■ **2021 ■ 2022 ■ 2023** ■ 2024

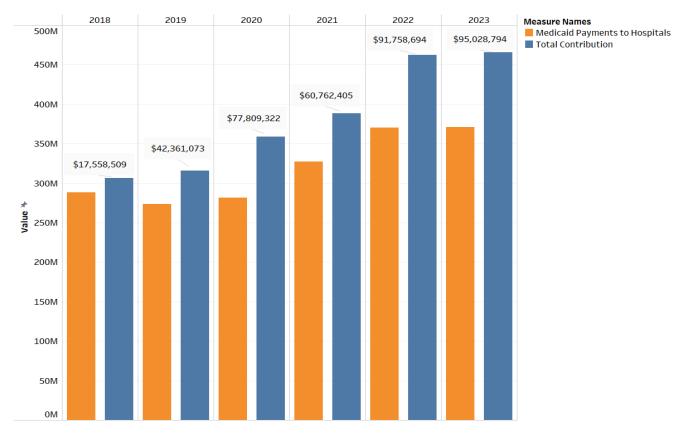
VAHHS.ORG

6



Hospital Tax Assessment and Medicaid Support

- Hospital Provider
 Tax payments +
 Federal Match by
 Fiscal Year
- Exceeds Medicaid payments to hospitals by over \$385M in last 6 years





Health Care Provider Vision for Transformation

Now

- Expand talent pipelines
- VAHHS bed capacity tool
- Begin centralizing administrative functions
- Measure financial outcomes
- Provider and patient stewardship initiative
- Explore interoperability for electronic medical records
- Quality maternal health care

Near

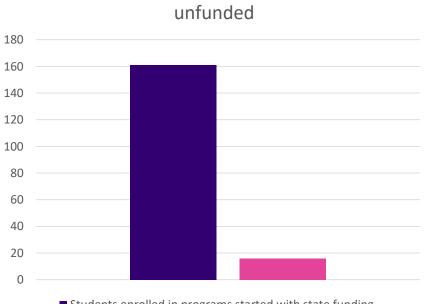
- VAHHS Statewide staffing tool
- Centralize credentialing
- Provider and patient stewardship: end of life care
- EMS and transportation reform

Future

- Housing
- Transportation: right place, right time
- Economic development: building Vermont's communities



VAHHS Legislative Priorities



State funded workforce pipelines vs.

Students enrolled in programs started with state fundingStudents enfolled in programs WITHOUT state funding

Health Care Infrastructure

- Housing
- EMS and transportation
- EMR inter-connectivity
- Workforce pipelines

Innovation

• Certificate of Need (CON) reform

Maximize federal and pharma resources

- Maximize federal Disproportionate Share Hospital payments
- Protect the 340B program
- Ensure a sustainable base for the AHEAD model
- Explore hospital provider tax revenue options