

Providing Permanently
Affordable Housing in
Northwestern Vermont

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March 19 2024

Ten Year Affordable Housing & Services Modeling







OVERVIEW / PURPOSE OF THE MODEL

- ** This model is a framework for housing development and service delivery created by assembling 20 different variables.
- ** It is not a housing needs assessment, it's a housing and services delivery model that received input from more than a dozen leaders.
- ** This model is based on the existing capacity in the affordable housing development sector and invests in services for vulnerable Vermonters.
- ** The focus is on new spending to continue the progress made over the past few years.
- ** The projection estimates 6,550 homes or apartments over 10 years and 150 shelter beds for people who are unhoused.
- ** The estimated cost to the State for both development and services is about \$100 million in the first year, and increasing to \$170 million in year 10.
- ** The capital investment conservatively leverages an estimated \$1.1 billion over ten years in federal funds and private investment or lending.
- ** It's critical to focus on more than just one or two things. We need to make it easier to build, we need more shelters, and we also need to invest in permanently affordable housing at the same time.
- ** Biggest risk is not acting. We need a path to move on from motels, help employers recruit workers, and reduce housing costs for Vermonters.

SUMMARY OF HOUSING & BEDS CREATED

IMMEDIATE NEW HOUSING OR BEDS FOR UNHOUSED TO BE CREATED IN THE NEXT 2-3 YEARS							
Agency/Type of Housing or Beds	Number created in 2-3 years	notes					
VHCB - Permanent Supportive Housing (apartments with dedicated service staff on site)	150	VHCB has worked with several community partners to deliver supportive housing over the years. Could be conversions of motels or other property done quicker w/100% dedicated to people exiting homelessness.					
VHCB - Non-congregate shelter beds	150	Expansion of shelters statewide					
IMMEDIATE (2-3 YRS) NEW HOUSING OR BEDS	300						

AVERAGE NEW PERMANENT HOUSING CREATED ANNUALLY FOR NEXT 10 YEARS

Agency/Type of Housing	Total over next 10 years	notes
VHCB - Various programs, including rental housing, farmworker housing, manufactured homes	3,496	Utilize the capacity of the affordable housing network to deliver range of new housing (see future tabs)
VHFA & VHCB - Homeownership	945	Based on 2022-23 pilot program capacity and prediction of pipeline
Dept Housing & Community Development - Vermont Housing Improvement Program (VHIP)	1,260	Continued value and lower cost per unit than some options, but may decline in out years due to lack of vacant stock available to rehab
VHFA - Manufactured Homes	700	Funded with existing state tax credit, plus some with VHCB's base
TOTAL NEW OVER TEN YEARS	6,401	(+150 Permanent Supportive Housing = 6,551)

AFFORDABLE HOUSING AND SHELTER BEDS

NEW HOUSING CREATED (NEW SPENDING + EXISTING PROGRAMS)	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35
Rental	355	377	374	134	222	267	266	265	264	264	263	263
VHIP (Vermont Housing Improvement Program)	250	360	100	100	100	100	100	100	100	100	100	100
Manufactured Housing	70	70	70	70	70	70	70	70	70	70	70	70
Farmworker Housing	110	90	90	90	80	80	80	80	70	70	70	70
Homeownership	138	45	100	100	100	100	100	100	100	100	100	100
Permanent Supportive Housing	-	50	60	40	-	-	-	-	-	-	-	-
TOTAL UNITS CREATED	923	992	794	534	572	617	616	615	604	604	603	603
CUMULATIVE		992	1,786	2,320	2,892	3,509	4,125	4,740	5,344	5,948	6,551	7,154
NICIA CUELTER OR CRECIALIZED REDC CREATER (NICIA CRENDING)												
NEW SHELTER OR SPECIALIZED BEDS CREATED (NEW SPENDING)												
Non-congregate Shelter Beds	50	50	100	-	-	-	-	-	-	-	-	-
TOTAL NEW SHELTER OR SPECIALIZED BEDS CREATED	50	50	100	-	-	-	-	-	-	-	-	-
CUMULATIVE		50	150	150	150	150	150	150	150	150	150	150

APTS AND BEDS AVAILABLE TO HELP PEOPLE WHO ARE UNHOUSED

PROJECTION HOUSED/SHELTERED	TARGET %	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35
NEW RENTAL CONSTRUCTION for previously unhoused	25%	94	94	34	56	67	67	66	66	66	66	66
NEW VHIP apartments for previously unhoused	60%	216	60	60	60	60	60	60	60	60	60	60
NEW Permanent Supportive Housing	100%	50	60	40	-	-	-	-	-	-	-	-
NEW Shelter Beds	100%	50	100	-	-	-	-	-	-	-	-	-
TOTAL NEW APTS OR BEDS DEDICATED UNHOUSED	>	410	314	134	116	127	127	126	126	126	126	126
EXISTING Portfolio (NOT new, benefit of permanently affordable housing)	35%	420	420	420	420	420	420	420	420	420	420	420
TOTAL ADD'L BEDS OR APTS AVAILABLE FOR UNHOUSED	>	830	734	554	536	547	547	546	546	546	546	546
CUMULATIVE	>	830	1,564	2,117	2,653	3,200	3,746	4,292	4,838	5,384	5,930	6,476

NEW CAPITAL, SERVICE AND OPERATIONS SPENDING PER FY

NEW CAPITAL SPENDING (in millions)	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34
VHCB - Housing / Shelter Production										
Shelter Beds	9.5	19.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Permanent Supportive Housing	17.5	21.0	14.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Homeownership	5.5	5.7	6.0	6.2	6.5	6.7	7.0	7.3	7.6	8.0
Rental production	35.0	25.3	54.7	72.6	76.4	80.4	84.6	89.2	93.8	98.7
Farmworker Housing	2.5	2.5	2.5	2.2	2.2	2.2	2.2	1.9	1.9	1.9
Total VHCB Housing Production	70.0	73.5	77.2	81.0	85.1	89.3	93.8	98.5	103.4	108.6
DHCD - VHIP (Rental Rehab / ADUs)	0.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Manf'd Home Communities - Various (other one time in FY25 budget)	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
VFHA - Homeownership Development	15.0	15.7	16.5	17.3	18.2	19.1	20.1	21.1	22.1	23.2
NEW CAPITAL SPENDING (in millions)	86.0	95.2	99.7	104.4	109.3	114.4	119.9	125.6	131.5	137.8
NEW SERVICE / OPERATIONS SPENDING (in millions)	FY25									
	F125	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34
Resident Services Fund	6.0	FY26 6.4	FY27 6.8	FY28 6.9	FY29 7.1	FY30 7.4	FY31 7.7	FY32 8.0	FY33 8.2	
Resident Services Fund Eviction Prevention										8.5
	6.0	6.4	6.8	6.9	7.1	7.4	7.7	8.0	8.2	8.5 5.1
Eviction Prevention	6.0 3.9	6.4 4.0	6.8 4.1	6.9 4.3	7.1 4.4	7.4 4.5	7.7 4.7	8.0 4.8	8.2 4.9	8.5 5.1 2.7
Eviction Prevention Permanent Supportive Housing - Services	6.0 3.9 0.5	6.4 4.0 1.1	6.8 4.1 1.8	6.9 4.3 2.3	7.1 4.4 2.4	7.4 4.5 2.4	7.7 4.7 2.5	8.0 4.8 2.6	8.2 4.9 2.7	8.5 5.1 2.7
Eviction Prevention Permanent Supportive Housing - Services Permanent Supportive Housing - Vouchers	6.0 3.9 0.5 0.6	6.4 4.0 1.1 1.2	6.8 4.1 1.8 2.0	6.9 4.3 2.3 2.5	7.1 4.4 2.4 2.6	7.4 4.5 2.4 2.7	7.7 4.7 2.5 2.7	8.0 4.8 2.6 2.8	8.2 4.9 2.7 2.9	8.5 5.1 2.7 3.0 11.3
Eviction Prevention Permanent Supportive Housing - Services Permanent Supportive Housing - Vouchers Shelter Operations NEW SERVICE / OPERATIONS SPENDING (in millions)	6.0 3.9 0.5 0.6 4.4 15.4	6.4 4.0 1.1 1.2 8.9 21.6	6.8 4.1 1.8 2.0 9.2 23.8	6.9 4.3 2.3 2.5 9.4 25.4	7.1 4.4 2.4 2.6 9.7 26.2	7.4 4.5 2.4 2.7 10.0 27.0	7.7 4.7 2.5 2.7 10.3 27.9	8.0 4.8 2.6 2.8 10.6 28.8	8.2 4.9 2.7 2.9 10.9	8.5 5.1 2.7 3.0 11.3 30.6
Eviction Prevention Permanent Supportive Housing - Services Permanent Supportive Housing - Vouchers Shelter Operations	6.0 3.9 0.5 0.6 4.4	6.4 4.0 1.1 1.2 8.9	6.8 4.1 1.8 2.0 9.2	6.9 4.3 2.3 2.5 9.4	7.1 4.4 2.4 2.6 9.7	7.4 4.5 2.4 2.7 10.0	7.7 4.7 2.5 2.7 10.3	8.0 4.8 2.6 2.8 10.6	8.2 4.9 2.7 2.9 10.9	8.5 5.1 2.7 3.0 11.3
Eviction Prevention Permanent Supportive Housing - Services Permanent Supportive Housing - Vouchers Shelter Operations NEW SERVICE / OPERATIONS SPENDING (in millions)	6.0 3.9 0.5 0.6 4.4 15.4	6.4 4.0 1.1 1.2 8.9 21.6	6.8 4.1 1.8 2.0 9.2 23.8	6.9 4.3 2.3 2.5 9.4 25.4	7.1 4.4 2.4 2.6 9.7 26.2	7.4 4.5 2.4 2.7 10.0 27.0	7.7 4.7 2.5 2.7 10.3 27.9	8.0 4.8 2.6 2.8 10.6 28.8	8.2 4.9 2.7 2.9 10.9	8.5 5.1 2.7 3.0 11.3 30.6

CALCULATION / ASSUMPTION NUMBERS

CAPITAL NEEDED INPUTS FOR CALCULATIONS		
VHCB Starting point	\$70,000,000	starting appropriation, increases 5% per year
Inflation on new construction	5%	There has been a lot of volatility but will we see pandemic impact fade?
Cost per Rental Apartment	\$475,000	Cost has been a range between \$350K to \$550K over the past few years. Will Act 250 reform reduce costs? Leverages significant federal tax credits and other funding
Cost per Apartment, Vermont Housing Improvement Program (VHIP)	\$50,000	Current max limit is \$50,000/apartment; Administration proposes increase to \$70,000/apt
Cost per Home, owner occupied	\$475,000	Cost has ranged between \$350to \$550K. Habitat for Humanity homes are typically less. Act 250 reform? Other leverage possible: NMTC, philanthropy, land donations, local trust funds, etc
Cost per shelter bed	\$190,000	Average from VHCB. No add'l funds leveraged
Cost per unit of Permanent Supportive Housing	\$350,000	Some properties might be acquisition/rehab and some may be new construction
NEW SERVICES/OPERATIONS		
Inflation on services and operations	3%	Standard COLA
Cost of Resident Services, per apartment, per year	\$2,000	Cost for services delivered through rentals developed in general affordable housing portfolio ie, not specialized or permanent supportive housing
Percentage of NEW apartments needing services	50%	As new apartments are added to housing porfolio and more people with needs are housed, perhaps half of residents may need to access services
Services for Permanent Supportive Housing, per year	\$10,700	Based on existing models and experience
Housing subsidy for Permanent Supportive Housing, per year	\$12,000	State subsidy of \$1,000 per month; ideally a bridge to a federal voucher
Shelter cost per night	\$120	Cost ranges from \$100 to \$140 per night; used midpoint
PERMANENT HOUSING FOR PEOPLE EXPERIENCING HOMELESSNESS	;	
Percentage of new apartments dedicated for unhoused	25%	Current percentage to secure tax credits and also
Percentage of VHIP for unhoused	60%	change in program?
Existing affordable housing turnover used for unhoused	35%	Existing permanently affordable housing is a resource for communities. At tenant turnover, between 30 and 40% of apartments take someone in from Coordinated Entry
Existing rental turnover per year	1,200	The number of apartments in affordable housing network that turnover each year

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