The UVM Health Network Center for Workforce Development

Jerry Baake Network Director, Workforce Development The University of Vermont Health Network February 2024



Who We Are



Jerry Baake, MSOCL
Network Director, Workforce Development



Megan Foster, MS, SHRM-SCP
Program Manager (Allied Health Careers)



Rebecca Aldrich, SHRM-CP
Program Manager (Nursing Careers)



Center for Workforce Development

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University of Vermont HEALTH NETWORK

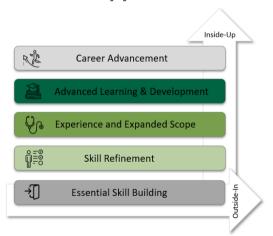
Our Identity

CENTER FOR WORKFORCE DEVELOPMENT

Our Strategy



Our Approach



Our Guiding Principles



Our Audience	Our Guiding Principles	Our Focus Areas
 Our Frontline Employees Local Community Members Non-Traditional Students/Adult Learners Opportunity Youth (18-24) First Generation Students On Their Second/Third Careers Recently Unemployed/Laid-Off Financial Limitations/Past Debt Single Parents Justice Involved/Returning Citizens Individuals With Disabilities 	 Does it align with our strategic plan? Does it increase access to patient care? Does it contribute to cost reduction? What is the urgency? What is the level of effort required? Are there funding opportunities? 	 Nursing/Nursing Support Respiratory Therapy Surgical/Peri-Operative Radiology Laboratory

Our Accomplishments

In The Past Year

- 2024 CareerSTAT Frontline Healthcare Workforce Champions
- Rescued Vermont State University Respiratory Therapy Program
- Branded Efforts as the Center for Workforce Development
- Developed of a Networkwide "Paid Study Hour" Process
- Extended LPN Pathway Program to all Vermont Partners
- **Grant Funding & Cost-Saving Measures**
- Launched Multiple Pathway Programs
 - Respiratory Therapy (VTSU)
 - NY Surgical Technologist (Mohawk/Clinton Community Colleges)
 - MRI Tech Apprenticeship (Dallas College)
 - Med Lab Technician (SUNY Broome)
 - MSN Nurse Education (Norwich/VTSU)
 - Accelerated Bachelors of Nursing (Norwich)
- Addition of Two Program Managers
- Signed Jobs for the Future, DEI&A Apprenticeship Pledge



This fall semester has brought a significant development in the field of healthcare education with the launch of an exciting and transformative program. Clinton Community College, in collaboration with Mohawk Valley Community College and the University of Vermont Health Network has been proud to introduce a pioneering initiative in Surgical Technology This program presents a unique opportunity for individuals already working in the healthcare setting to pursue a rewarding career in Surgical Technology, further enhancing access and quality care in



UVM Health Network and Vermont State University partner to support respiratory care in Vermont









UVM Health Network recognized a Frontline Healthcare Worker cham

FRONTLINE WORKER

CHAMPION

National Fund

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Submitted by tim on Wed, 12/13/2023 - 15:16

he University of Vermont Medical Center Peer recognition initiative of National Fund for Workforce Solutions highlights health care providers dedicated

ganization, for an innovative assortment of career training and contin th employees and members of the community.

CENTER FOR Vermont May Be the Face oworkforce Development

Long-Term U.S. Labor Shortage

Mike Smith Interim president of Vermont State University speaks at a in

Employers are pulling out all the stops to attract workers as the state's population grows older, offering a likely glimpse of the country's future.



UVM Health Network looks to tackle wait times.

staffing shortages with expanded workforce

development programs

Questions?

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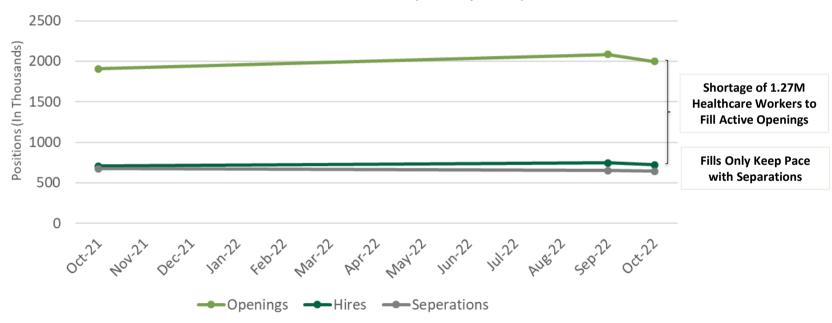




Nationwide Healthcare Talent Shortage

Healthcare Occupations Opening & Hire Gap

Source: Bureau of Labor Statistics (January 2023)



Return on Investment

- Decreasing Costs Associated To:
 - Turnover/Burnout
 - Agency Staffing
 - Shift Premiums/Overtime
 - Recruitment
 - Sign-On/Referral Bonuses
 - Training/Onboarding
- Harnessing Local, Regional, State, Federal and Private Funding
- Decreased Time-to-Fill
- Increased Patient Volumes and Decreased Wait Times
- Allowing Providers and Practioners to Practice at Top-of-Licensure

