Chairman McCarthy and members of the committee, thank you for the opportunity to speak with you. I'm Nick Arcuri, Mobile Betting Product Lead for Caesars.

I have been with Caesars for four years and lead our first state launch in New Jersey in the summer of 2019 using our brand new platform, Liberty, which our team developed from scratch. Since that first state we have launched in 20+ jurisdictions across the United States and Canada. We have taken over a billion bets, but the thing we are most proud of is working closely with state regulators and Responsible Gaming experts to be not just an operator, but a partner in shaping the sports betting industry.

I very much look forward to providing everyone here a full demonstration of our product and responsible gaming features. I intend for this demonstration to be an open dialogue, so please feel free to interrupt at any time for questions We hope this testimony and demonstration will help the state of Vermont considers adding sports gambling in the future.