

Vermont State Colleges System

Senate Education Committee

January 27, 2022

For the benefit of Vermont





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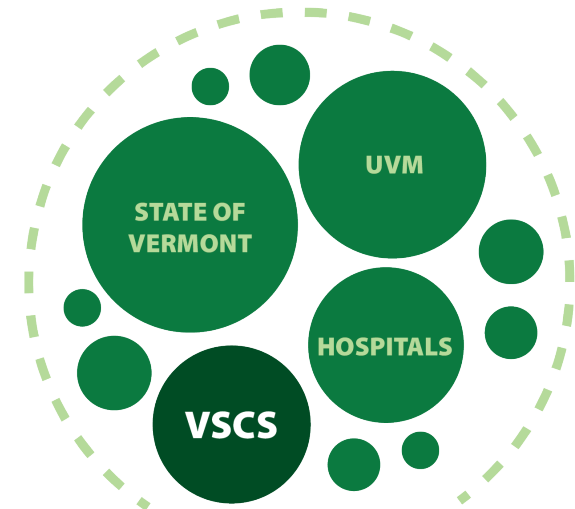
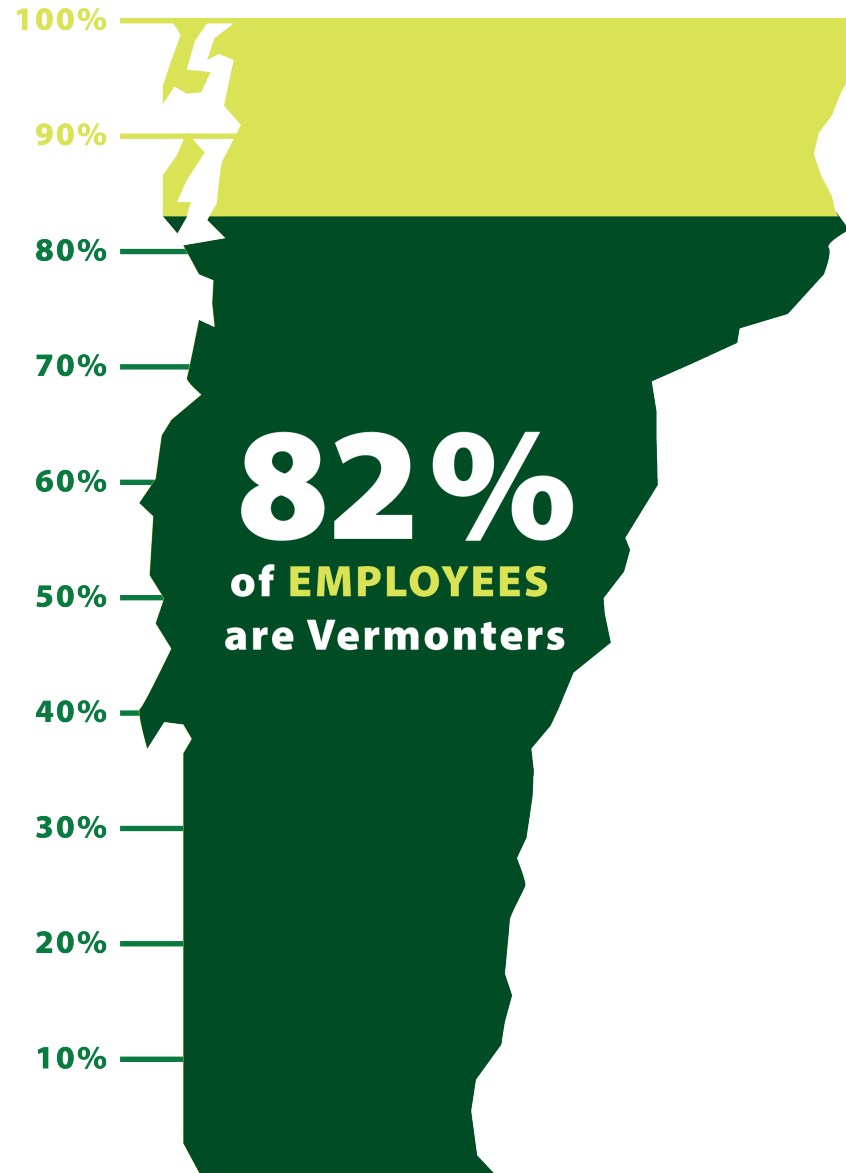
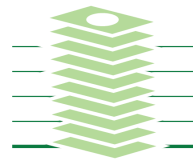


Economic Impact

employs **2,878** Vermonters

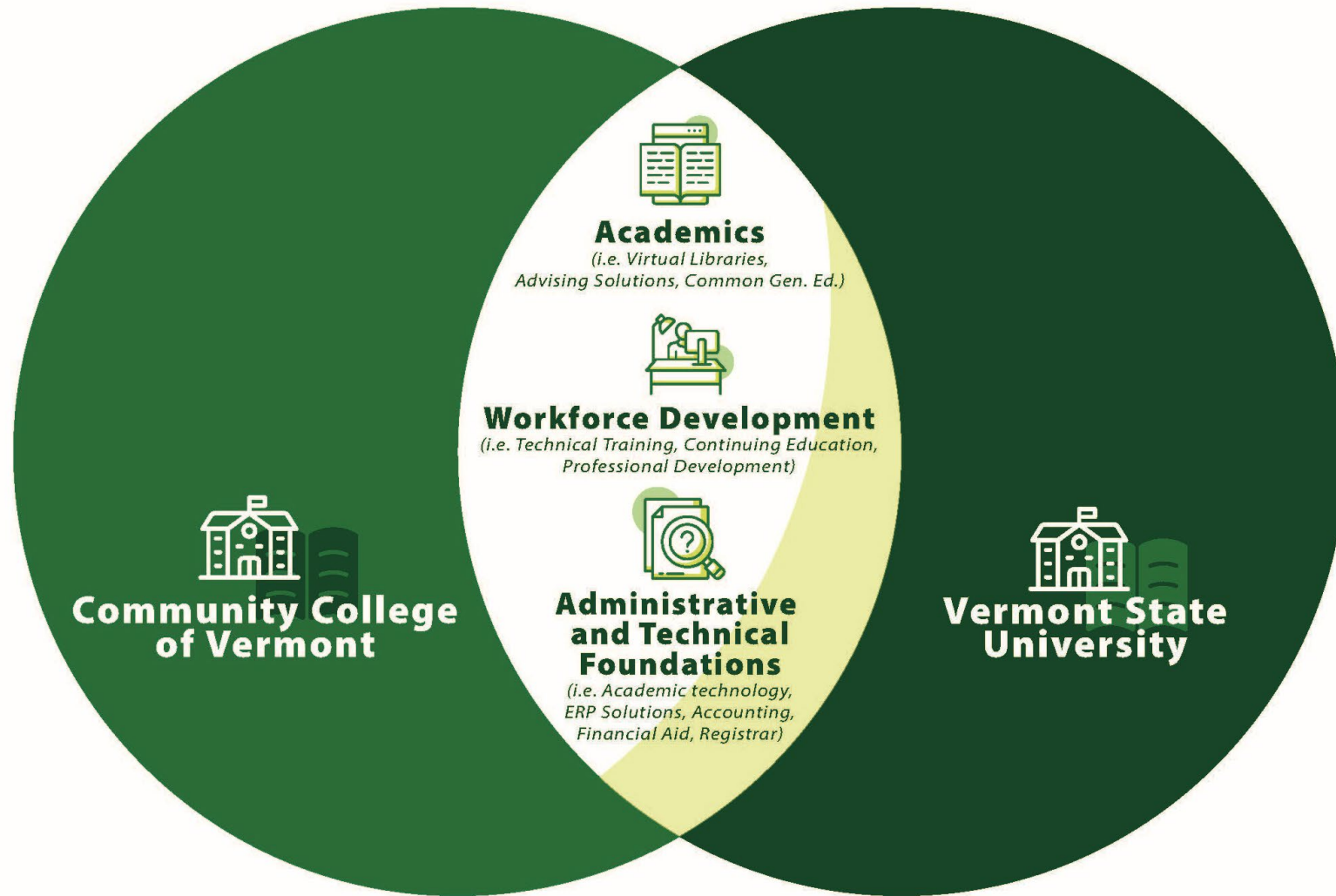


Average salary of a
Full Time VSCS employee is
\$57,658



**VSCS is among the
largest employers
in the state**

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Scope of Transformation Initiative

Student Experience

- Admissions
- Financial Aid
- Registrar
- Marketing/Branding
- Student/Resident Life
- Athletics
- Alumni and Development

Academic Operations

- Academic Programs
 - Program Array
 - Scheduling
 - Policies/Catalog
- Advising/Academic Support
- Career Services
- Teaching and Learning
- Libraries

Administrative Operations

- Facilities Planning and Management
- Business Affairs/Finance
- IT Services
- Human Resources
- Procurement
- Legal/Compliance

Workforce Development

- Industry Engagement
- CE Program Portfolio
- Customized Training/Apprenticeships
- Registration & Student Operations



Graduated 1,643 Vermonters into the workforce in 2021 with degrees or certificates

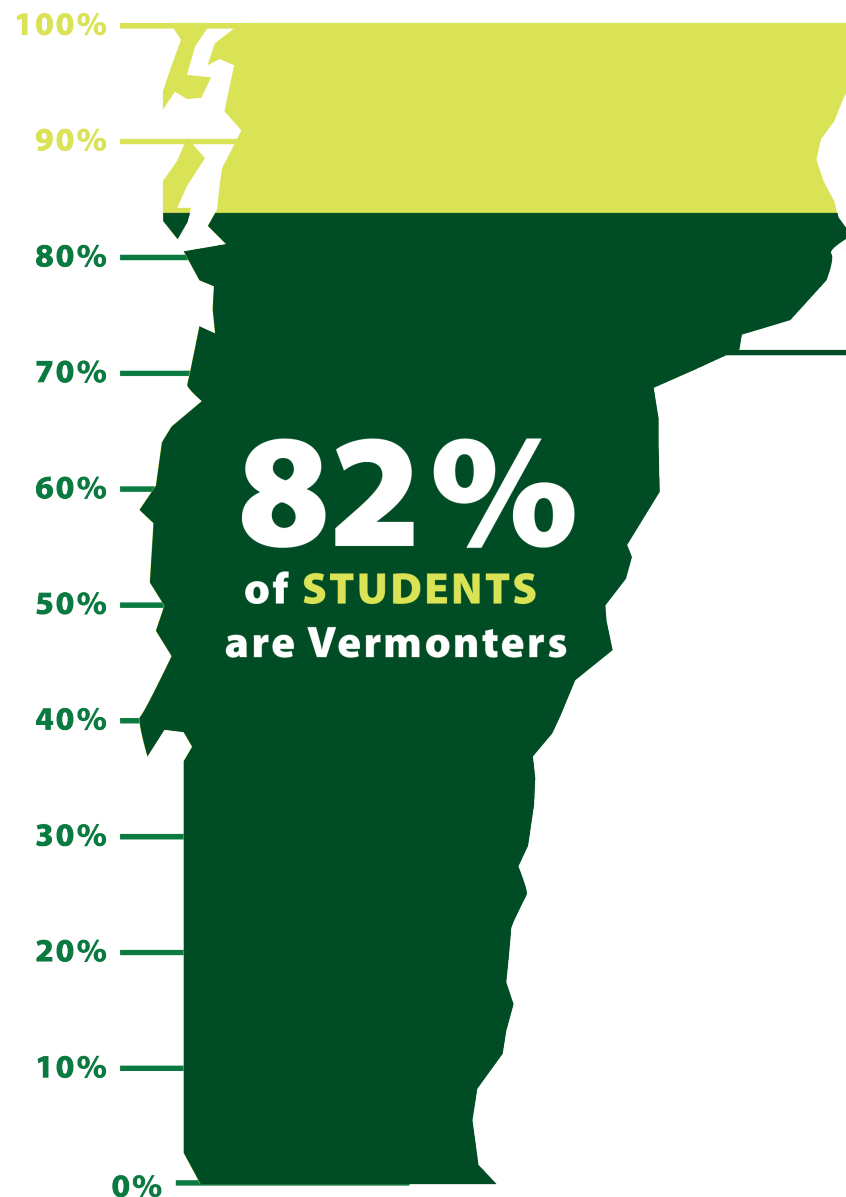


3,443

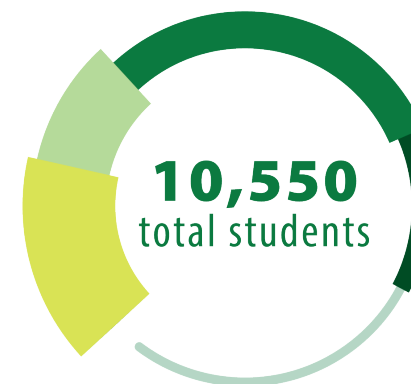
1st Generation Vermonters are enrolled in our undergraduate programs this fall.



That's 57% of undergraduate Vermonters and 45% of all undergraduates.



2/3 of alumni live and work in Vermont



- 1,212** High school students enrolled in VSCS programs
- 3,443** 1st gen Vermont undergrads
- 5,948** Undergraduate Vermonters
- 7,485** Undergraduates
- 10,550** Total students

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Student Enrollment: Demographics

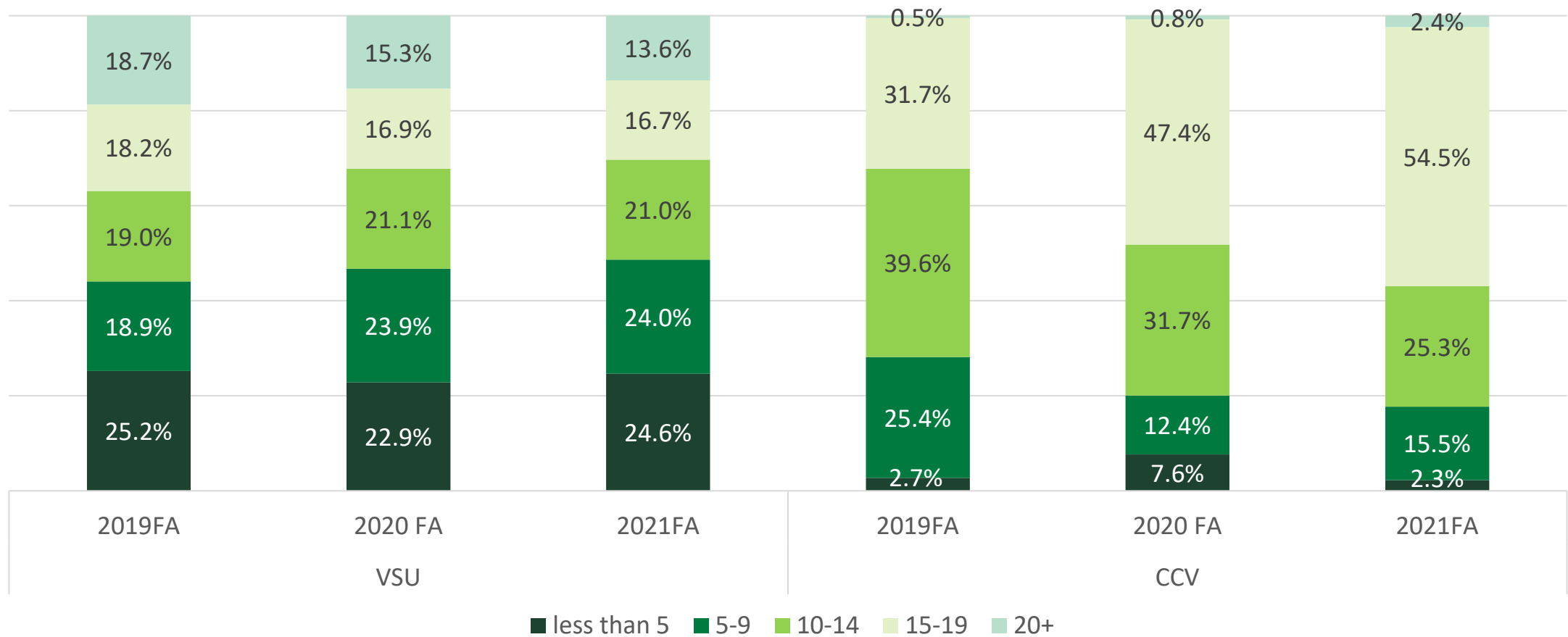
	CCV	CU/NVU/VTC	VSCS Total
Full-Time	801	3,406	4,469
Part-Time	4,740	2,159	6,081
Total (headcount)			10,550

Student Enrollment: Full-Time Equivalent

October 15 (Fall)	CCV	CU	NVU	JSC	LSC	VTC	VSCS
Fall 2021E	2,844	1,800	1,404			1,091	6,733
Fall 2020	2,568	1,816	1,656			1,164	6,800
Fall 2019	2,560	2,045	1,988			1,359	7,553
Fall 2018	2,705	1,911	2,192			1,326	7,774
Fall 2017	2,820	1,854		1,236	1,006	1,313	8,162
Fall 2016	2,983	2,016		1,223	1,116	1,338	8,594
Fall 2015	3,078	1,961		1,225	1,163	1,286	8,640
Fall 2014	3,186	1,940		1,296	1,283	1,274	8,927
Fall 2013	3,387	2,036		1,343	1,376	1,302	9,396
Fall 2012	3,520	2,023		1,415	1,376	1,402	9,685

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VSC Course Enrollment: 2019-2021



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Statewide Course Offerings & Formats

Online Courses

VSCS

2019	15%
2020	55%
2021	32%

Distance Learning Programs vs. Total Programs

CCV

13 of 32
12 of 33
13 of 38

CU/NVU/VTC

3 of 172
13 of 177
17 of 184

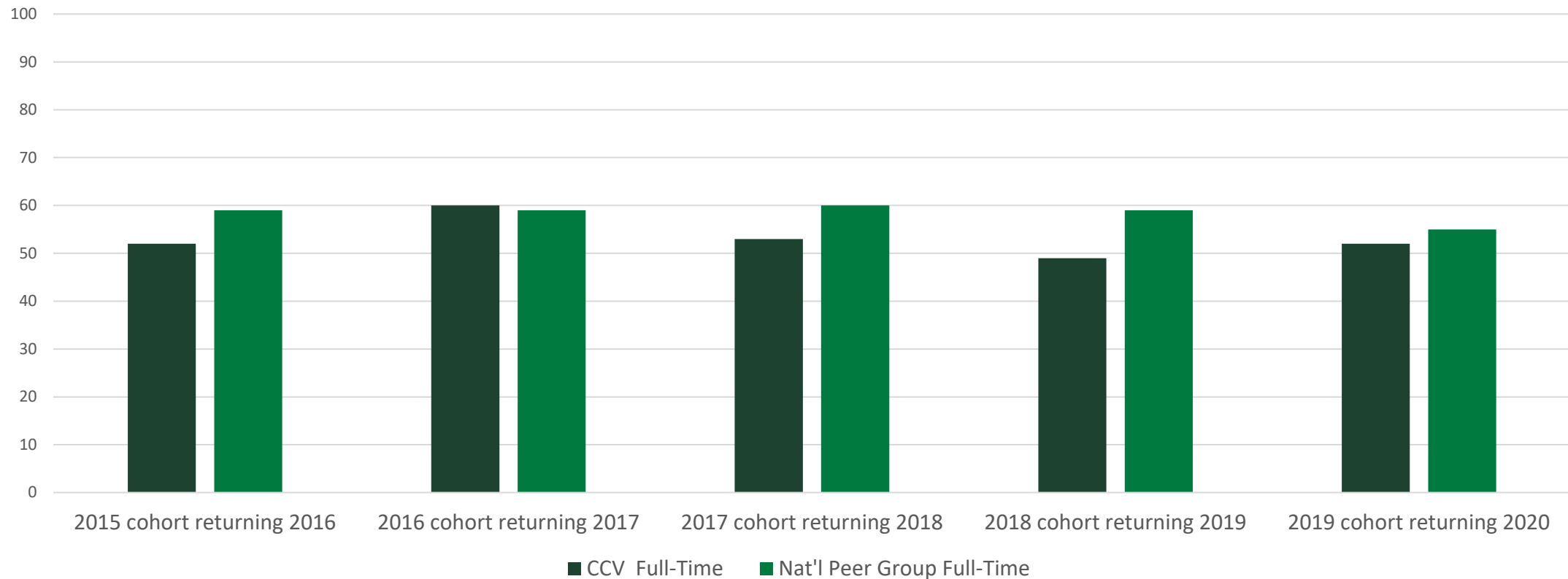
Degrees and Credentials of Value Awarded

	CCV	CU/NVU/VTC	VSCS Total
Certificates	90	167	257
Associate's	419	326	745
Bachelor's		892	892
Master's		125	125
Grad. Certificate		7	7
Total Awarded	509	1,517	2,026

2020-2021 Academic Year

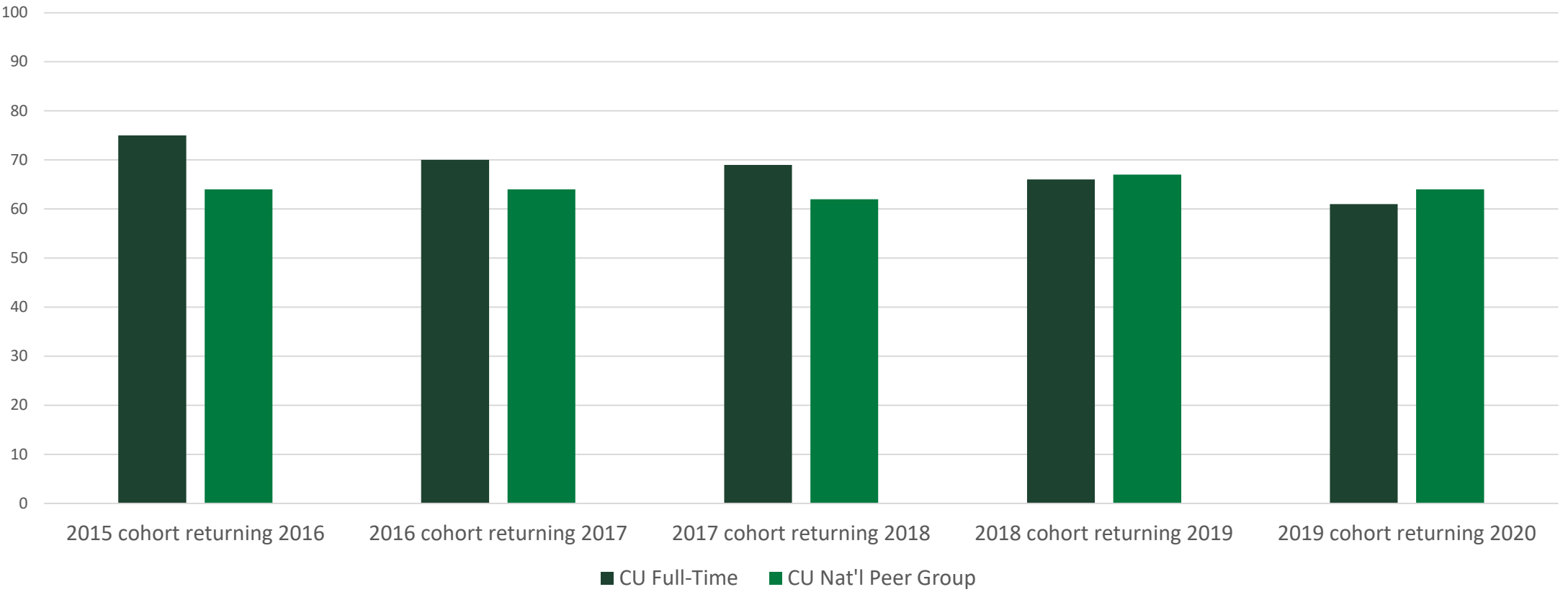
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Retention: Community College of Vermont



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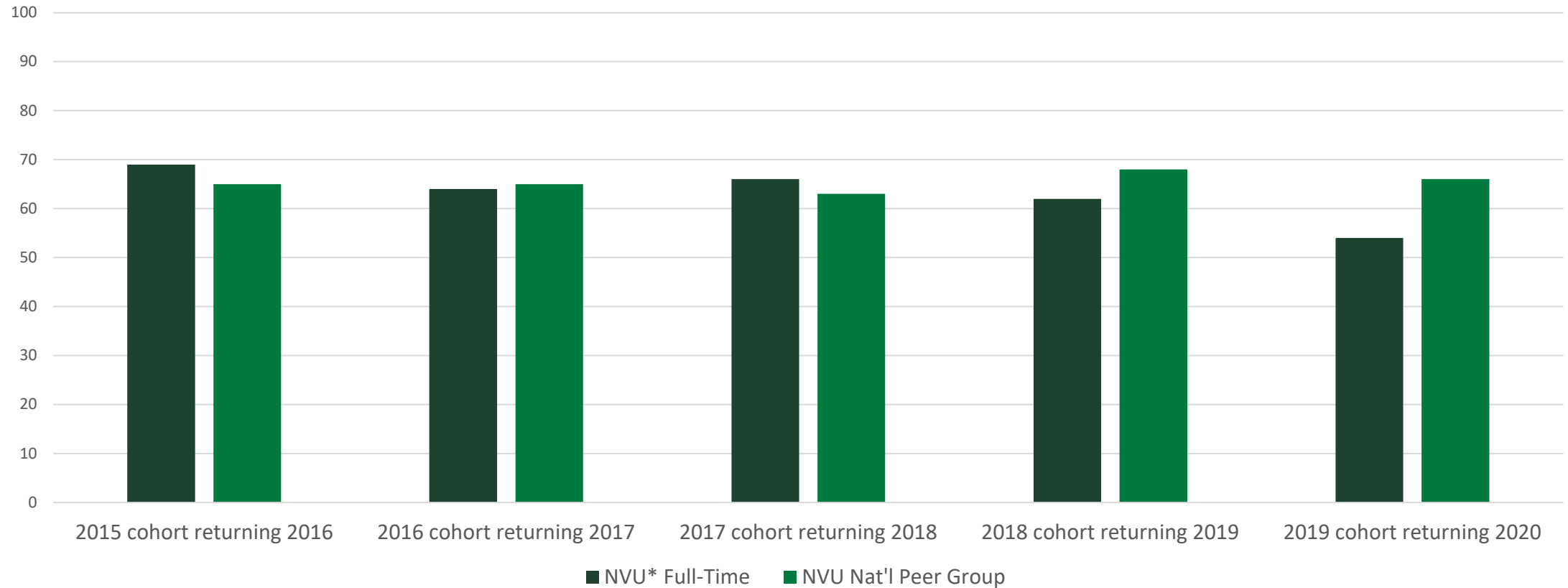
Retention: Castleton University



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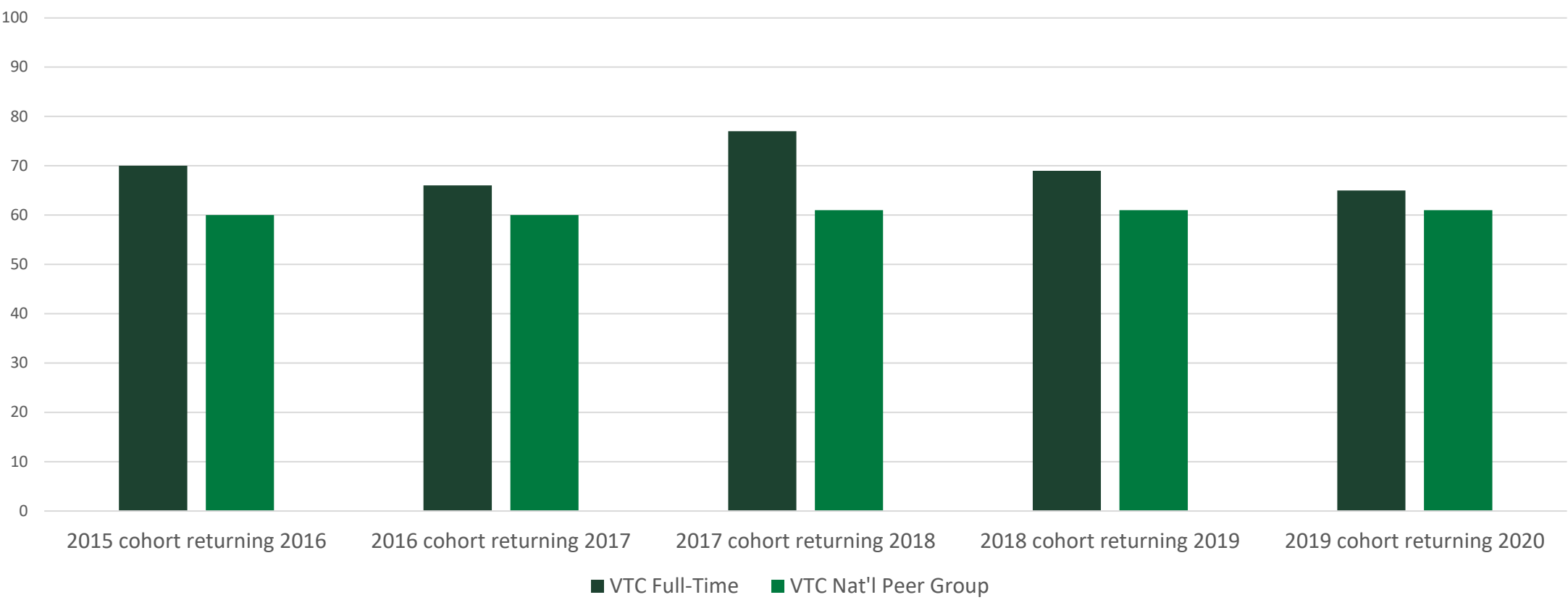


Retention: Northern Vermont University



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Retention: Vermont Technical College



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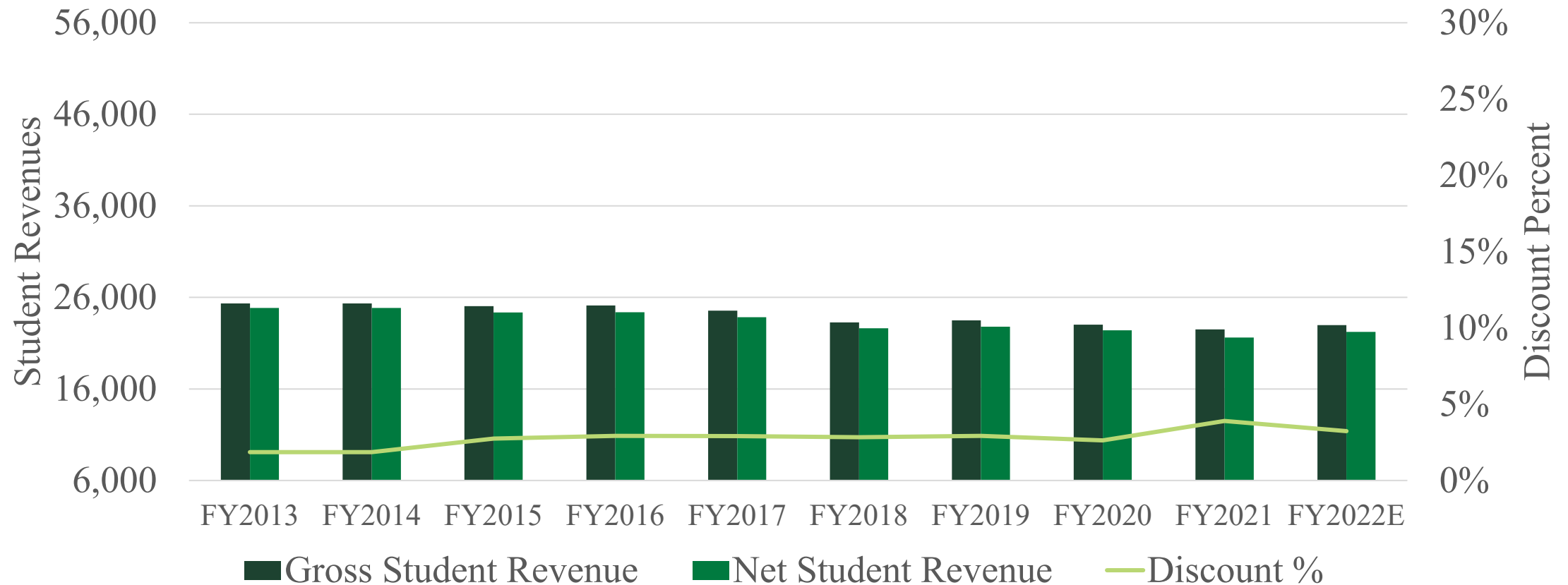
Net Student Revenue & Institutional Discounting

Discount % By Institution	FY2013	FY2021	FY2022E
Community College of Vermont	2%	3%	4%
Castleton University	5%	27%	29%
Northern Vermont University ¹	12%	21%	22%
Vermont Technical College	7%	11%	10%

¹ *FY2013 is the combination of LSC (14%) & JSC (9%)*

Discounting Trend FY13-FY22E

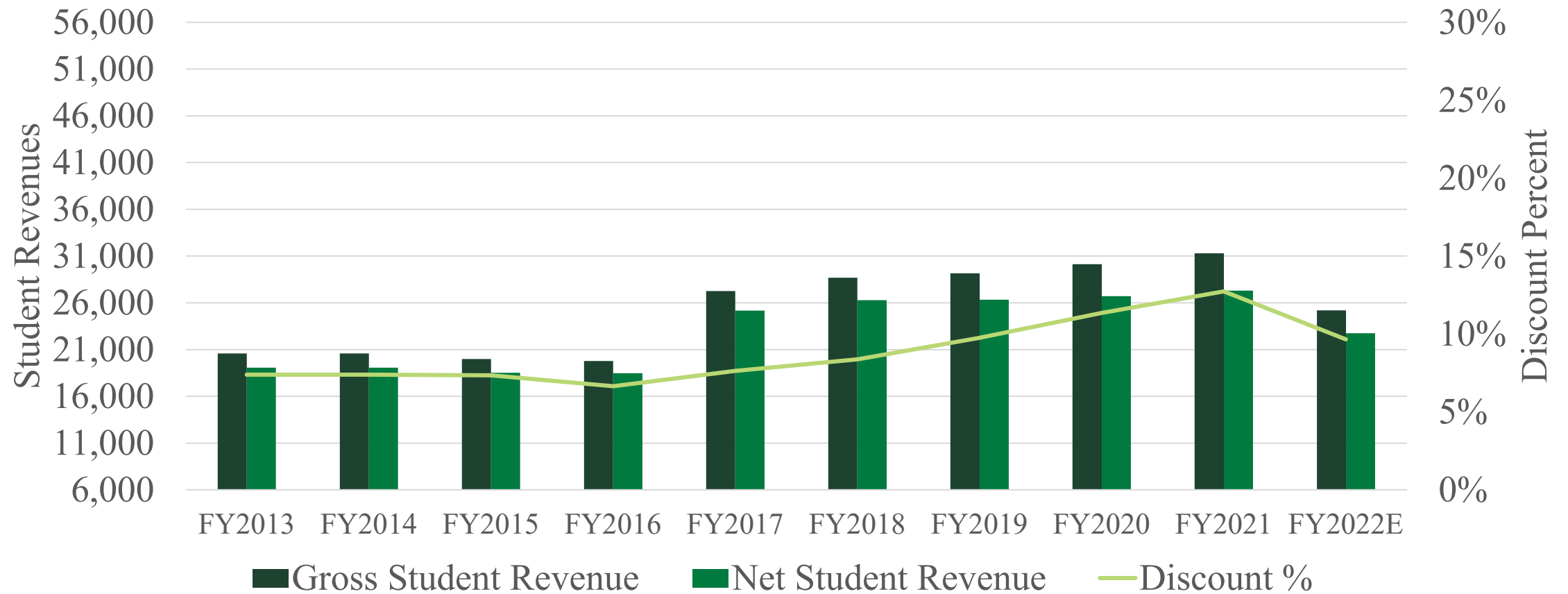
CCV Revenue & Discount Trends



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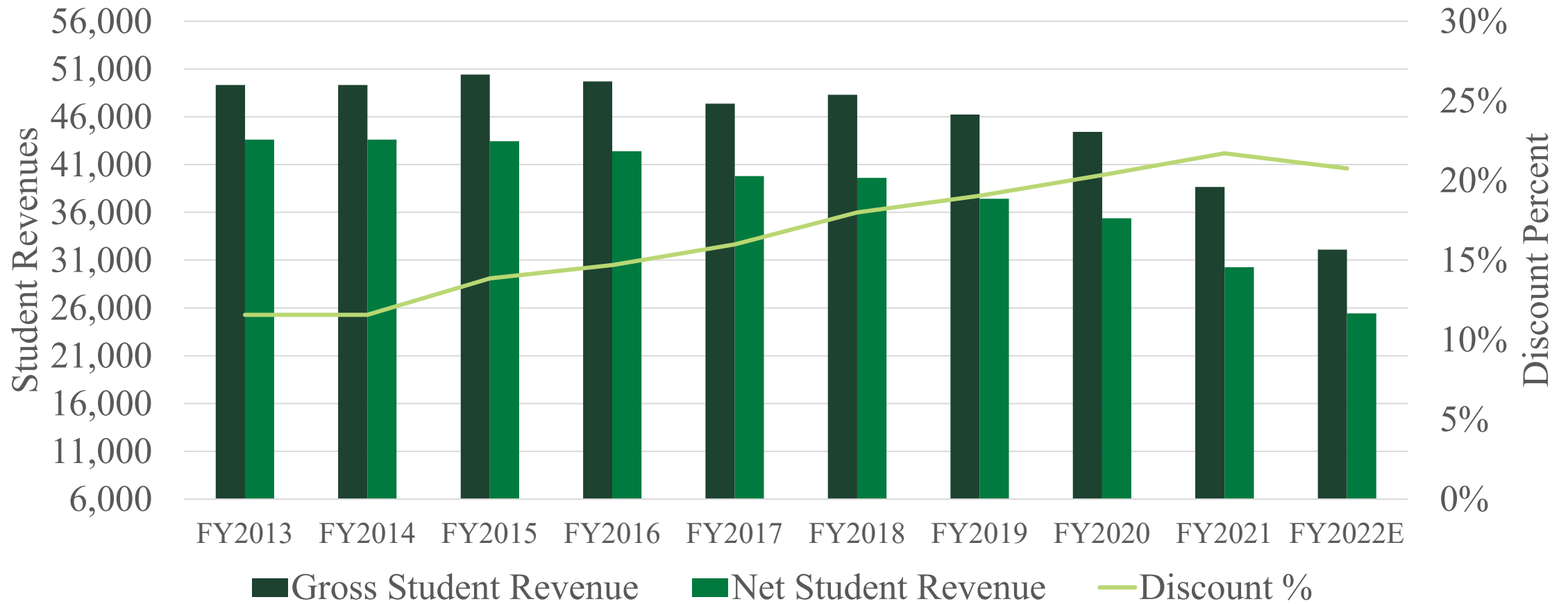
Discounting Trend FY13-FY22E

VTC Revenue & Discount Trends



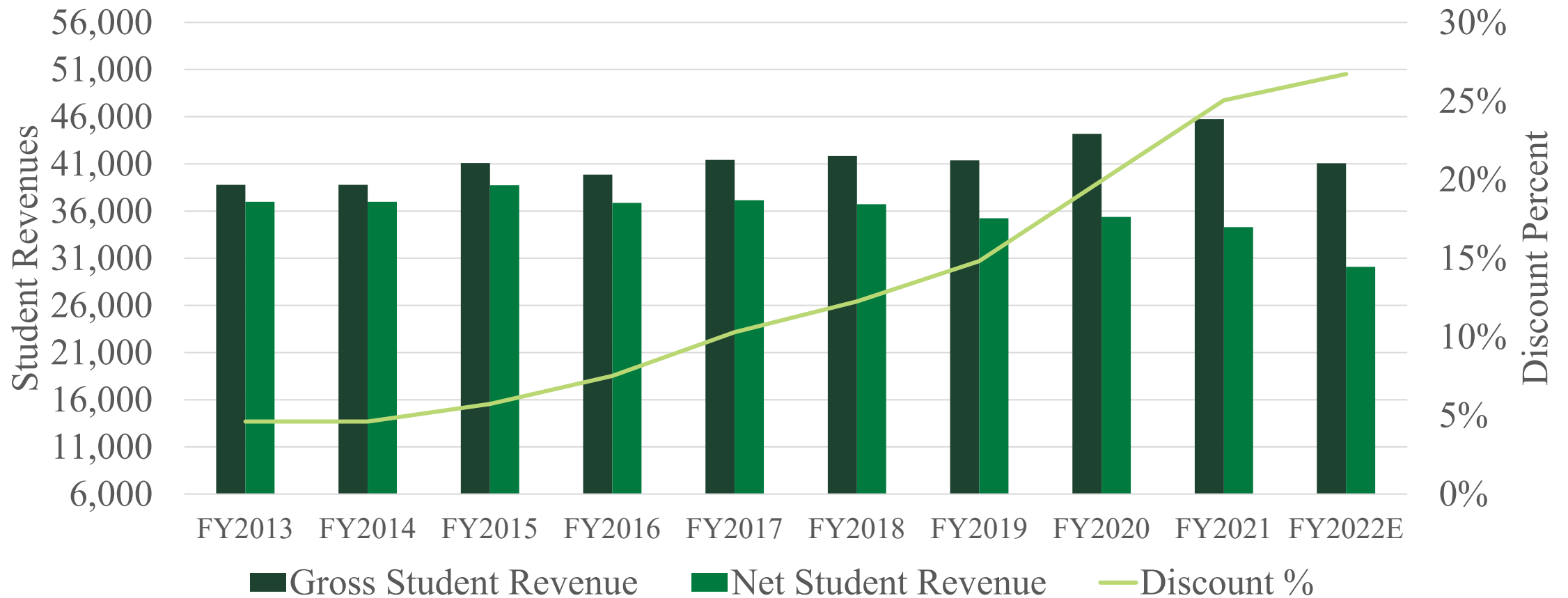
Discounting Trend FY13-FY22E

NVU Revenue & Discount Trends



Discounting Trend FY13-FY22E

CU Revenue & Discount Trends



Additional Act 74 Requirements

The Chancellor shall ensure all VSC Board of Trustees policies are adhered to unless a process for an exception to a Board policy is used to situationally and temporarily amend a specific Board policy.

The Chancellor shall establish policies and procedures to implement the Board approved transformation plan as developed by the Select Committee on Higher Education.

Workforce Development

- Long-term care facility practical nursing program
- Workforce 2.0 Upskilling Initiative
- Critical Occupations Free Tuition Program Pilot
- Welcome Home Scholarship
- Degree Completion Scholarship



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Long-Term Care Facility Practical Nursing Program

“I would love to say a heartfelt thank you. Without the help of the VT legislature this newly single, working full time mom would be fearful about how she would pay her bills, her family fed and paying for college. A thank you on paper truly is not enough. Please know that I am extremely appreciative of all of you.”

Long-Term Care Practical Nursing Cohort
40 Students
5 Sites at Long-Term Care Facilities

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Workforce Upskilling Initiative

“It has changed my life, I will be the first in my family to attend college full time. I knew I would have to bear the costs of college myself with no aid from my parents and I was hesitating signing up full time for classes as I didn't feel I could afford it. I was so relieved to find that there was a grant for my intended occupation!”

Workforce 2.0 Upskilling
1,148 Students
2,007 Courses

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Critical Occupations Scholarship

“I am extremely grateful. I am a low income person and could barely make it financially before applying. While my financial situation hasn’t changed, knowing that I won’t have this year of debt to pay off later is such a weight off my shoulders for an already financially restricted student.”

Critical Occupations
1,918 Students
Median Age: 28
Median Family AGI: \$67,000
85% Women

Program	Institution	Fall 2020	Fall 2021
Childcare Certificate	CCV	34	63
A.A. Early Childhood Education	CCV	304	438
B.S Early Childhood Education	NVU	34	40
B.A. Early Childhood Education	Castleton	13	25
Allied Health Prep Certificate	CCV	227	279
LPN Certificate	Vermont Tech	169	169
A.S. Nursing	Vermont Tech	159	157
B.S. Nursing	Vermont Tech	52	94
B.S. Nursing	Castleton	254	236

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Welcome Home Scholarship

“It has absolutely changed my life for the better. I felt like I was stuck for years on end working really hard but not getting anywhere. This scholarship was the help I needed to finally advance my career. I am looking forward to entering a healthcare career and give back to Vermont communities. Thank you!!!”

Welcome Home

278 Students

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Degree Completion Scholarship

“I appreciate the financial relief this scholarship has given to myself and my family. Having this scholarship has allowed me to take more courses per semester which means I will finish my degree in less time. Thank you for the opportunity!”

Degree Completion
122 Students

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FY2023 Budget Request

General Fund

Base Appropriation

	FY22	FY23	FY24	FY25	FY26	FY27
Original Plan	35.5	40.5	45.5	48.0	48.0	48.0
FY23 Budget Proposal	35.5	48.0	48.0	48.0	48.0	48.0

VSC Budget Need

VSCS General Fund & ARPA Proposal	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27
General Fund									
General Fund Base Funding	28.0	30.5	30.5	30.5	35.5	48.0	48.0	48.0	48.0
General Fund Increased Base Funding	-	-	-	5.0	12.5	-	-	-	-
	28.0	30.5	30.5	35.5	48.0	48.0	48.0	48.0	48.0
Bridge Funding	-	-	28.8	21.0	7.4	14.0	10.0	5.0	-
Total VSCS General Fund & Bridge	28.0	30.5	59.3	56.5	55.4	62.0	58.0	53.0	48.0

Assumes transformation funding FY23-FY26 per schedule

FY22 Bridge Funding Source was ARPA Economic Support

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FY2023 Bridge Funding

Bridge Funding	FY22	FY23	FY24	FY25	FY26	FY27
Original Plan	21.0	14.9	16.5	10.0	5.0	-
FY23 Budget Proposal	21.0	7.4	14.0	10.0	5.0	-

With this proposal, \$36.4M
Bridge required FY23-FY27

VSCS FY2023 Budget Request

FY23 Budget Crosswalk	FY22	FY23 Proposed	Governor's Recommend	Variance
Base Appropriation - General Fund	35.5	48	40.5	-7.5
Bridge Funding (ARPA)	21			
Bridge Funding (TBD)		7.4		-7.4
Total Funding	56.5	55.4	40.5	-14.9

*Remaining need above Governor's
recommend*

Workforce Development



Strengthening
Nursing Education



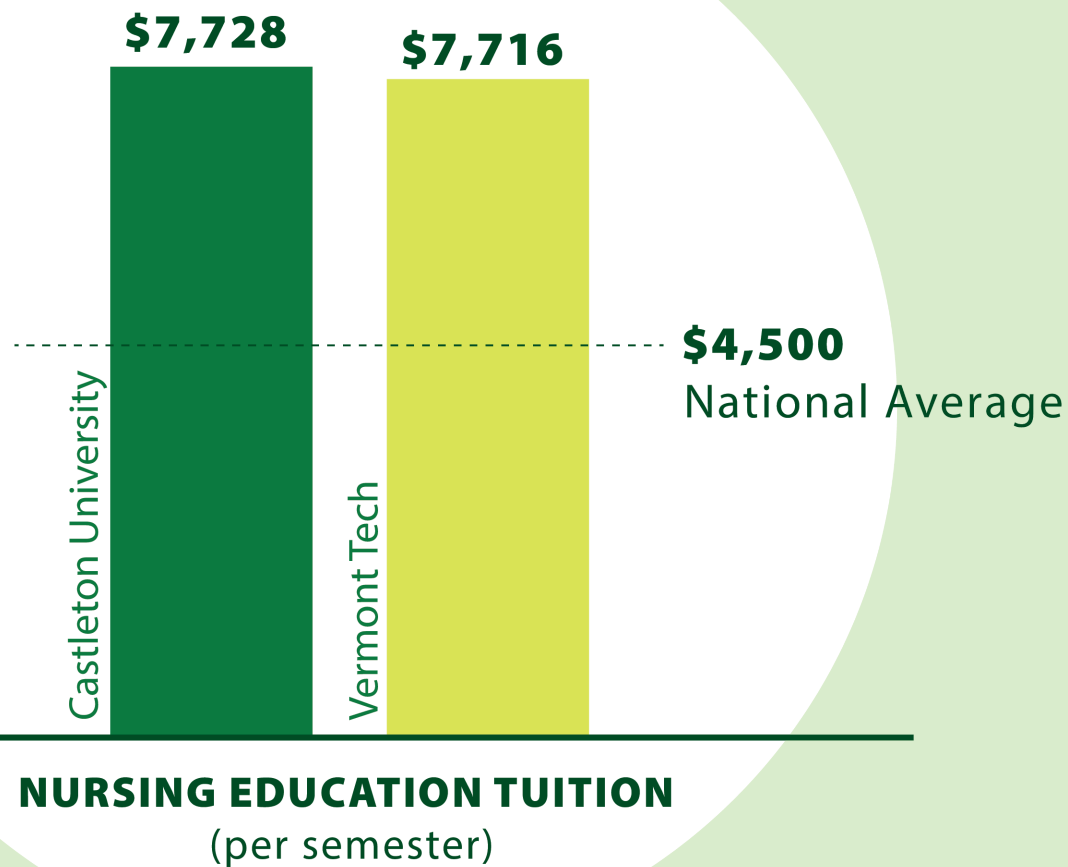
Vermont
Associate's Pledge



Critical
Occupations plus

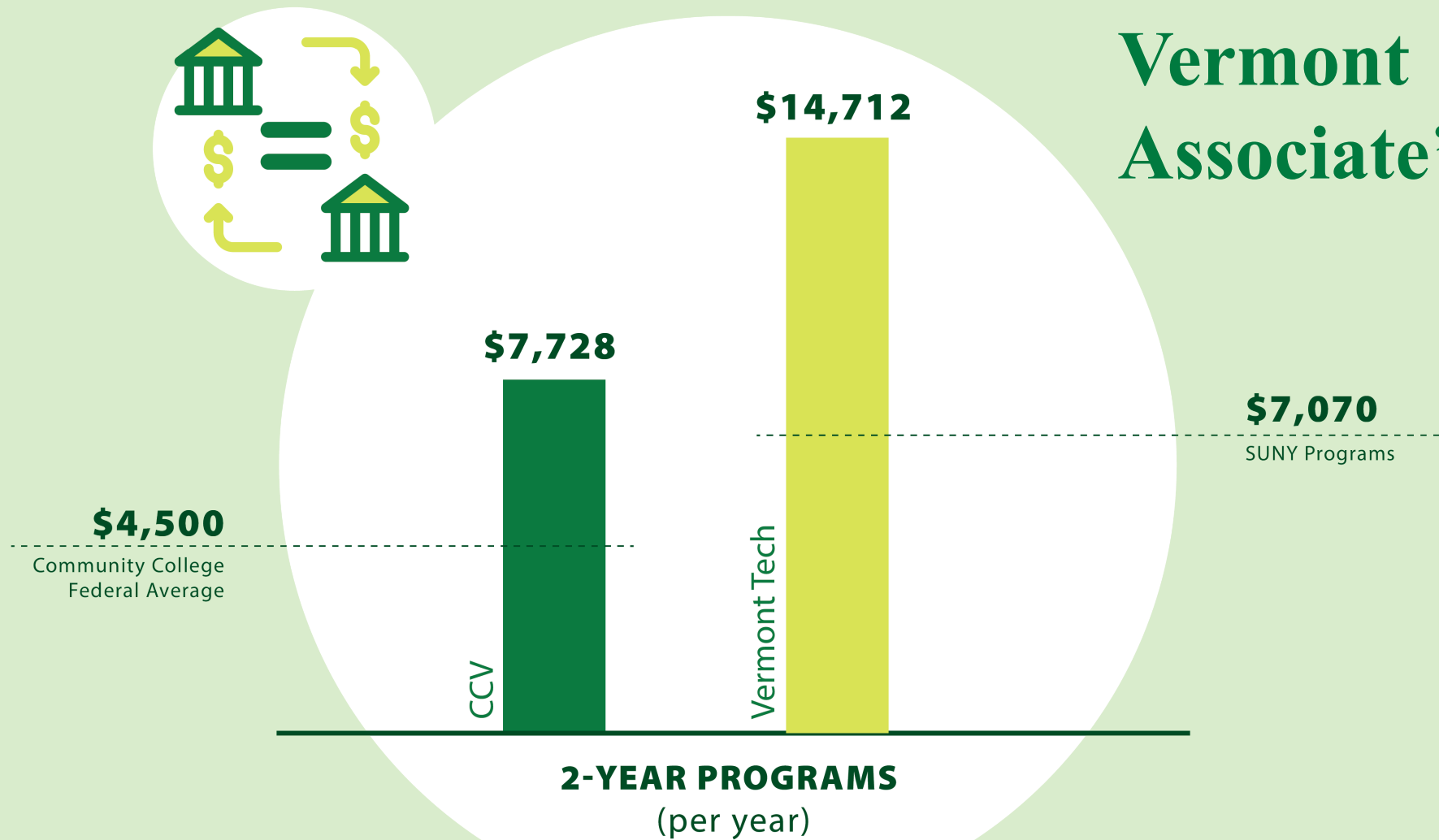
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Strengthening Nursing Education



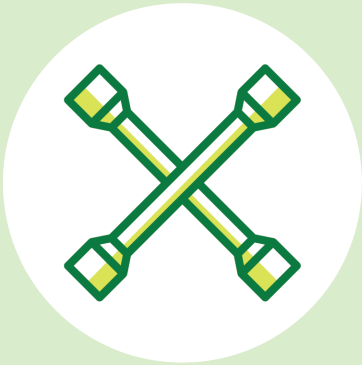
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Vermont Associate's Pledge

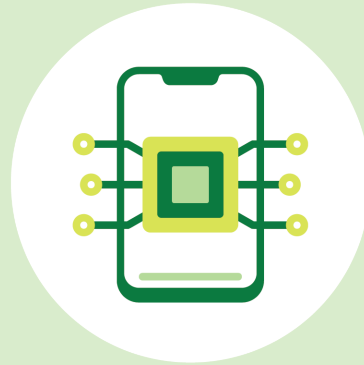


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Critical Occupations Plus



**Mechanical
Engineering**



**Electrical
Engineering**



**School
Psychology**



**Graduate
Mental Health**

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Thank You

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