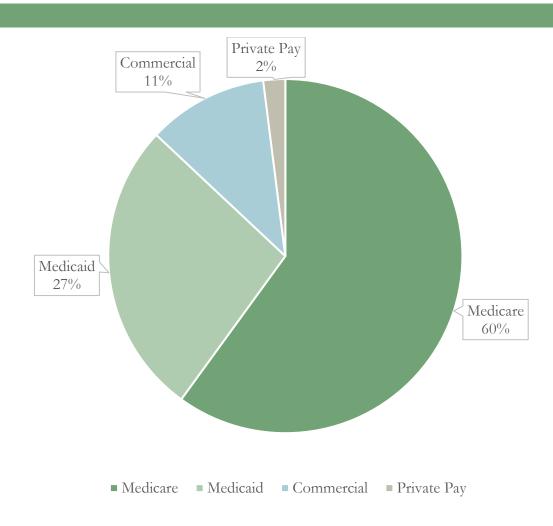
COVID-19 Impact on Home Health and Hospice Agencies



Home Health and Hospice Facts

- □ 9 VNAs of Vermont members serve all 251 of Vermont's towns; service areas set in statute
- □ Bayada has a statewide certificate of need
- □ Approximately **a million visits every year** take 6 millions miles of driving to accomplish
- □ Average daily census of 8,500 Vermonters
- □ 2% of Vermont health care spending (GMCB)
- □ COVID-19 census:
 - April 17: 46 confirmed and 40 "under investigation"
 - May 15: 22 confirmed, and 7 "under investigation.

Payer Mix



Medicare Payment Model

- □ Bundled payment for 30-day period based on diagnosis and an assessment for 30-day period
- □ 5 payment variables = 432 possible payment groups
 - Admission Source (community or hospital)
 - Timing (first 30 days or > 30 days)
 - Clinical grouping based on claim e.g., wound care
 - Functional impairment e.g. can the patient get dressed
 - Comorbidity adjustment e.g. heart disease
- □ Each payment group has a threshold (2 to 6 visit) for full payment; otherwise low-utilization payment adjustment (LUPA)

COVID-19: Impact on Volume

- □ Some agencies saw an initial spike as hospitals discharged patients and closed outpatient therapy
- ☐ Hospital elimination of elective surgeries reduced home health post-surgery volume
- □ Care limited to "essential" in-person services only (especially impacted case management, therapies and congregate services)
- □ Some patients and families began to refuse some or all services

COVID-19: LUPAs

- □ Nationally, 67 percent of all HHAs reported at least a doubling of low utilization payment adjustments (LUPAs)
 - Migration to "blended" episodes in-person and telehealth telehealth visits don't count toward the threshold
 - Patient refusal of some (but not all) home health visits

Financial Assistance

- □ PPP Loans
- □ Federal provider relief payment: 6% of Medicare revenue; numerous stipulations
 - Vermont provider tax is 4%
 - National survey: 85% of agencies report revenue reductions; median reduction between 15% and 20%
- □ Medicaid "retainer" payments Phase II
- □ No Choices for Care rate increase or other assistance to support essential employee retention

Pressures Will Persist into 2021

- □ PPE costs (1 million "regular" visits a year that now require masks and face shields)
- ☐ Minimum wage increase on January 1
- □ Post-discharge volume may not fully rebound
- □ LUPAs may remain high; Congressional action on telehealth still uncertain
- □ Fundraising events cancelled
- Medicare losses reduce agency capacity to sustain
 Choices for Care losses going forward