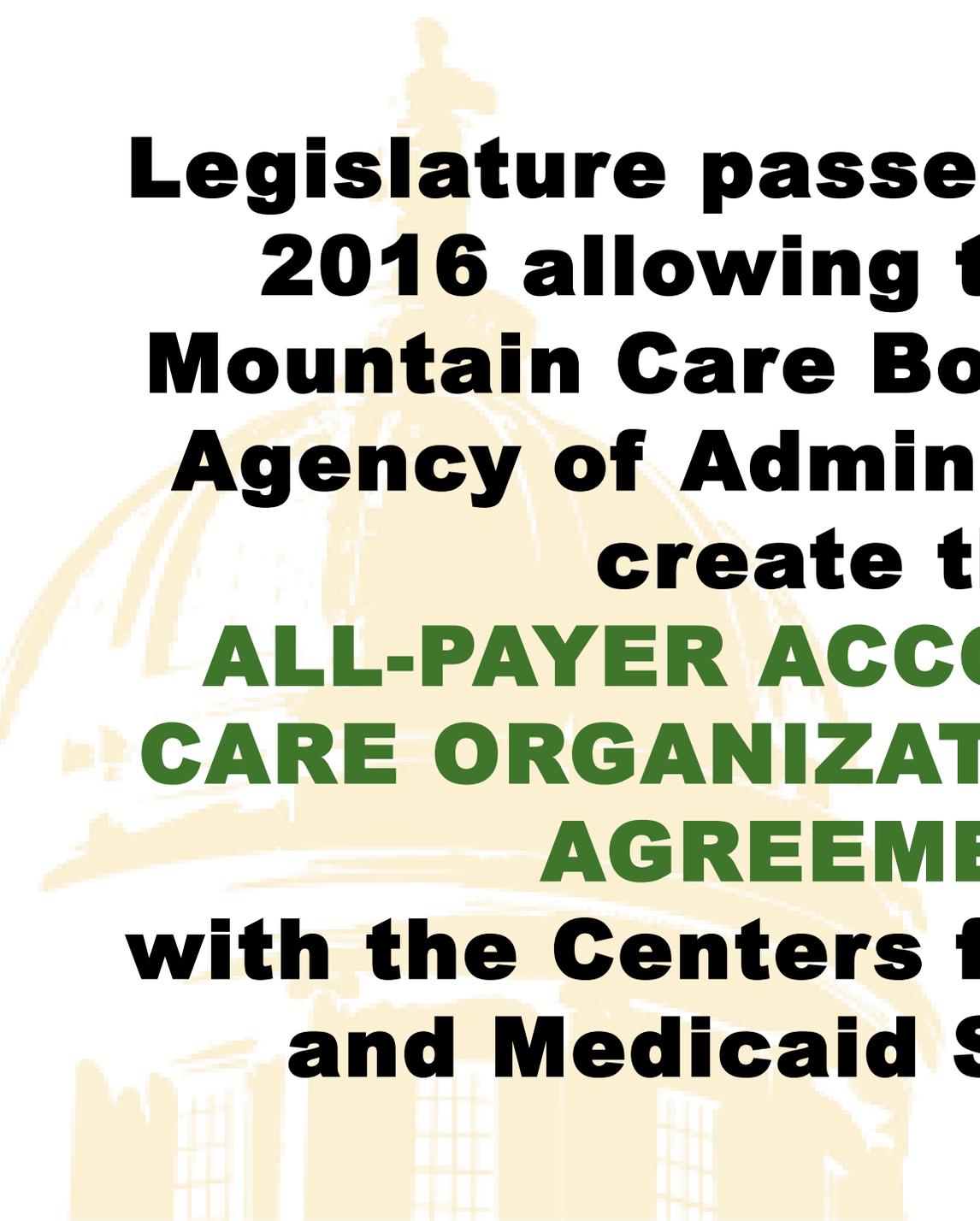


# Vermont Medicaid Is

## **IN TRANSITION**

- WHERE ARE WE NOW?
- WHERE ARE WE GOING?
- WHERE DO WE WANT TO GO?

- A small sample from [The Health of Vermonters with Disabilities](#), follows:
- Four in ten (40%) Vermonters with a disability say they have fair to poor general health. This is seven times more than adults without a disability. One third of adults with a disability have poor physical health (33%) and poor mental health (31%).
- Nine in ten (89%) Vermont adults with a disability report at least one chronic condition. This is substantially more than the six in ten (57%) among adults without a disability reporting at least one chronic condition.
- Two-thirds (65%) of adults with a disability have two or more chronic conditions. This is almost three times as often as adults without a disability (23%).
- Adults with a disability report no leisure time physical activity twice as often as those with no disability (37% vs. 15%).
- Adults with a disability are twice as likely as adults without a disability to smoke cigarettes or use any tobacco.
- Two in three adults (66%) with a disability meet colorectal cancer screening recommendations, less than the three in four adults (75%) without a disability.



**Legislature passes Act 113 of  
2016 allowing the Green  
Mountain Care Board and the  
Agency of Administration to  
create the  
ALL-PAYER ACCOUNTABLE  
CARE ORGANIZATION MODEL  
AGREEMENT  
with the Centers for Medicare  
and Medicaid Services.**

May  
2016

# ACT 113 REQUIRED THE APM BE CONSISTENT WITH THE PRINCIPLES OF ACT 48

Act 48 contains 14 Principles, including:

- The State of Vermont must ensure **universal access** to and coverage for high-quality medically necessary health services for all Vermonters.
- The Health Care System must be **transparent in design**, efficient in operation, and accountable to the people it serves.
- The State must ensure **public participation** in the design, implementation, evaluation, and accountability mechanisms of the health care system.

# Who signed the All Payer agreement?



**GOVERNOR  
PETER SHUMLIN**



**GREEN  
MOUNTAIN  
CARE BOARD**



**CENTERS FOR  
MEDICARE  
AND  
MEDICAID  
SERVICES**



**AGENCY OF  
HUMAN  
SERVICES**

# THE ALL PAYER ACO MODEL AGREEMENT

- A test with no back-up plan in case it doesn't work.
- All Payer ≠ Single Payer.

All Payers include Medicaid, Medicare, and private (commercial) insurance.

- All Payers:
  1. Use a similar payment methodology – capitated payment – to pay providers.
  2. Use a similar set of quality and performance measures to evaluate performance and trigger incentive payments or penalties.

# WHAT SERVICES ARE INCLUDED?

## NOW

- All Medicare Part A and B services and equivalents.
- Doctors, hospitals, specialists NOT Pharmacy.
- NOT Medicaid-funded Mental Health.
- NOT Medicaid-funded Community-based Services.

## FUTURE

- Medicaid-funded Mental Health.
- Medicaid-funded Developmental Services.
- Medicaid-funded Skilled Nursing. Facilities Long Term Care.
- Medicaid-funded Home and Community-Based Long Term Care.

## WHAT'S NEXT?

- **2021:** Vermont must submit a plan to CMS to include Medicaid-funded Home and Community Based Services in the APM as financial target services.
- **2022:** All Payer Model Agreement Expires. Vermont may renew its agreement with CMS for another five Years.



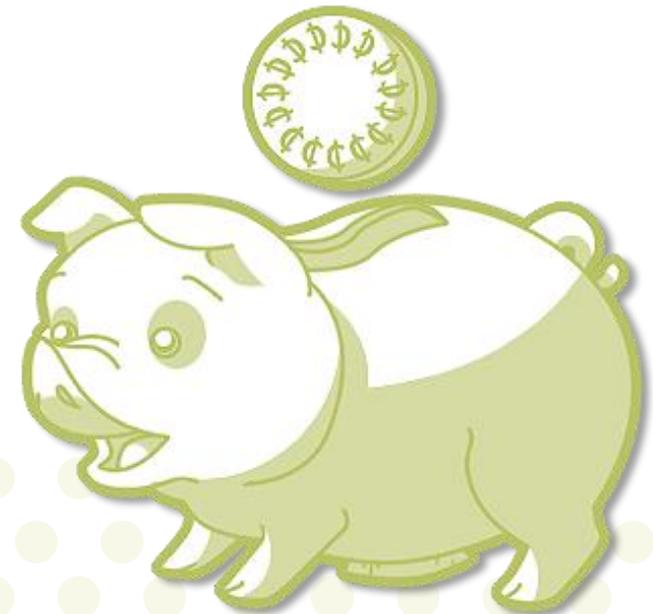
# #1

INDEPENDENTLY EVALUATE  
VERMONT'S RETURN  
ON INVESTMENT

**Action  
Item**

# WHAT SHOULD BE EVALUATED?

- How much does the All Payer – Accountable Care Model cost Vermont?
- Are the Administrative Costs greater than the “savings”?
- What are Vermonters getting in return for this investment? Better health? More predictable costs?
- Where there unintended consequences – for example, were hospitals financially burdened by ACO dues?
- If Vermont signs another agreement, who should sign the document?
- How will it impact Medicaid Long Term Services?



# WHY A CONTINGENCY PLAN?

- It's a test and Vermont might not meet it's scale targets, quality, population health, and/or cost containment goals.
- OneCare might not succeed.
- The Centers for Medicare and Medicaid Services Innovation Unit was created by the Affordable Care Act. The Unit and its ACO programs might change radically and/or cease to exist.
- Blue Cross and Blue Shield of Vermont might decide not to participate.

**#2**

SHIFT THE BALANCE IN HEALTH  
CARE INVESTMENTS

**Action  
Item**

# MEDICAID DELIVERY SYSTEM REFORM INVESTMENT FUNDS

**Vermont's most recent Medicaid waiver gave Vermont new authority to spend money on Delivery System Reforms in TWO categories.**



# MEDICAID DELIVERY SYSTEM REFORM INVESTMENT FUNDS

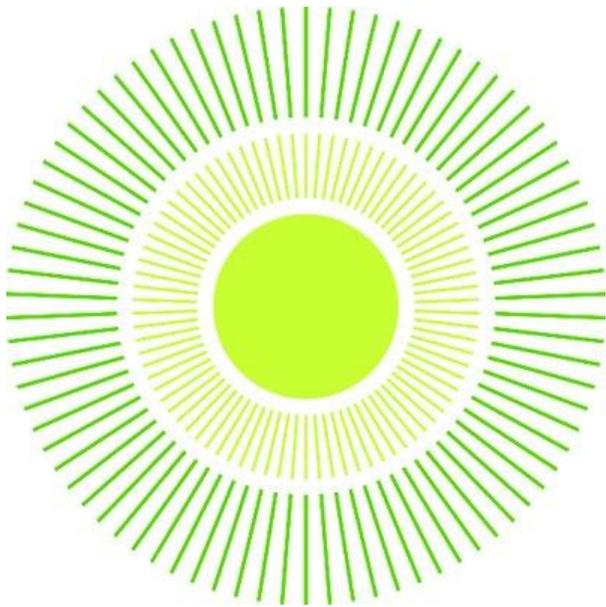
## **Category #1:**

Funding to Accountable Care Organizations.

## **Category #2:**

Funding to Medicaid community-based providers, including designated and specialized services agencies, substance use disorder providers, and long term services and supports providers.

# DELIVERY SYSTEM REFORM INVESTMENTS TO DATE



**To date, DVHA has given at least 15 million dollars of Medicaid Delivery System Reform funds to OneCare Vermont**

**And ZERO DSR dollars to Community Based Organizations like the DA/SSAs**

OneCare included more than 10 million dollars of Delivery System Reform investments in its 2019 budget.

**#3**

SUPPORT AUTHENTIC CONSUMER  
ENGAGEMENT

**Action  
Item**

# GREEN MOUNTAIN CARE BOARD ADVISORY BOARD

*§ 9374. (5)(e)(1) The board shall establish a consumer, patient, business, and health care professional advisory group to provide input and recommendations to the board.*

- Recent Revisions to the GMCB's Advisory Board
  - Membership of 17, 2 are consumers
- Chair is Susan Barrett, Executive Director of the GMCB
- GMCB's Advisory Board has never issued an opinion.



## ALIGNMENT OF DLTSS IS “PROVIDER DRIVEN”

- Act 113 does not require consumer input in developing plans to integrate all Medicaid programs into the All Payer Model.
- **Sec. 12:** “(a) The Secretary of Human Services, in consultation with the Director of Health Care Reform, the Green Mountain Care Board, **and affected providers**, shall create a process for payment and delivery system reform for Medicaid providers and services.”

# HOW WILL EXISTING CONSUMER BOARDS BE USED?

- **Build on a strong foundation of consumer engagement:**
  - State Program Standing Committee for Developmental Services
  - DAIL Advisory Board
  - State Program Standing Committees (2) for Mental Health
  - Designated and Specialized Service Agencies must have a Board of Directors where the majority is made up of individuals with disabilities and family members [18 V.S.A. § 8909]
  - Numerous other advisory groups and task forces

# CONSUMER ENGAGEMENT TAKES SOME WORK

- Engaging recipients of Disability Long Term Services and Supports (DLTSS) takes **planning, participant education, and accommodations**:
  - ✓ Materials in plain language
  - ✓ Agenda & Materials well in advance of meetings
  - ✓ Stipend and/or transportation reimbursement
  - ✓ Support Providers
  - ✓ Clear goals for each meeting

