

1 Introduced by Committee on Health and Welfare
2 Date:
3 Subject: Health; mental health; access to care; care coordination
4 Statement of purpose of bill as introduced: This bill proposes to examine
5 various aspects of the mental health system in order to improve access to care
6 and care coordination throughout the system.

7 An act relating to examining mental health care and care coordination

8 It is hereby enacted by the General Assembly of the State of Vermont:

9 * * * Findings * * *

10 Sec. 1. FINDINGS

11 The General Assembly finds that:

12 (1) The State's mental health system has undergone substantial
13 transformations during the past ten years, with regard to both policy and the
14 structural components of the system.

15 (2) The State's adult mental health system was in disarray after Tropical
16 Storm Irene flooded the Vermont State Hospital in 2011. The General
17 Assembly, in 2012 Acts and Resolves No. 79, added over 50 long- and short-
18 term residential beds to the State's mental health system, most of which are
19 operated by the designated agencies. It also strengthened existing
20 communication, coordination, and case management resources to turn co-

1 existing elements into a “system” that fosters the movement of patients
2 between appropriate levels of care as needed.

3 (3) Over the past five years, Vermont has seen a gradual increase in the
4 number of psychiatric patients, both voluntary and involuntary, who are held in
5 the emergency departments because there are no appropriate beds for them in
6 terms of acuity and unit milieu. Currently, the Vermont Psychiatric Care
7 Hospital is full, and crisis beds are full or understaffed.

8 (4) Patients presenting in emergency departments often remain in that
9 setting for many hours or days under the supervision of peers, crisis workers,
10 or law enforcement officers until a bed in a psychiatric inpatient unit becomes
11 available. Many of these patients are in rooms without windows, are not
12 allowed free movement, and hear the sounds of other patients in physical
13 distress 24 hours a day. Some of these patients’ conditions worsen while
14 waiting for an appropriate placement. Hospitals also struggle under these
15 circumstances because their staff is demoralized by the notion that they cannot
16 care adequately for psychiatric patients and consequently there is a rise in
17 turnover rates. Many hospitals are investing in special rooms for psychiatric
18 emergencies and hiring mental health technicians to work in the emergency
19 department.

20 (5) Care provided by the designated agencies is the cornerstone upon
21 which the entire mental health system balances. Approximately half of the

1 psychiatric patients admitted to an emergency department receive services
2 from designated agency crisis teams. Many of these patients are moved from
3 emergency departments to crisis beds or other residential care closer to home.
4 Relying on supportive programming provided by the designated agencies,
5 many patients return to either independent or supported living situations within
6 their own communities.

7 (6) There is a shortage of psychiatric care professionals both nationally
8 and statewide. Psychiatrists who work in Vermont have testified that they
9 regret practicing in the State because they find boarding psychiatric patients in
10 emergency departments inhumane and that there is an overall lack of health
11 care parity between physical and mental conditions.

12 (7) Designated agencies currently have nearly 400 vacant positions.
13 Hourly wages for designated agency employees have risen by less than 1% per
14 year over the past decade. Designated agencies experience a pattern wherein
15 newly hired clinicians work for two years to become licensed and then leave
16 for more lucrative positions. Turnover rates at designated agencies average 27
17 percent statewide. This leads to less experienced providers treating some of
18 the State's most acute psychiatric patients. On average it cost over \$4000.00 to
19 hire and train each new clinician. With approximately 400 vacancies, \$X is
20 diverted annually from direct patient care and services for the purpose of

1 attaining appropriate staffing levels. The cornerstone of the mental health
2 system is severely underfunded.

3 (8) Before moving ahead with changes to refine the performance of the
4 current mental health system, an analysis is necessary to take stock of how it is
5 functioning and what resources are necessary for evidence-based, cost-efficient
6 improvements.

7 * * * System Coordination and Patient Flow * * *

8 Sec. 2. PROPOSED ACTION PLAN

9 On or before September 1, 2017, the Secretary of Human Services shall
10 submit an action plan to the Senate Committee on Health and Welfare and to
11 the House Committee on Health Care containing recommendations and
12 legislative proposals for each of the evaluations, analyses, and other tasks
13 required pursuant to Secs. 3–9 of this act.

14 Sec. 3. OPERATION OF MENTAL HEALTH SYSTEM

15 The Secretary of Human Services, in collaboration with the Commissioner
16 of Mental Health and Green Mountain Care Board, shall conduct an analysis of
17 child and adult patient movement through Vermont’s mental health system,
18 including voluntary and involuntary hospital admissions, emergency
19 departments, intensive residential recovery facilities, secure residential
20 recovery facility, crisis beds, and stable housing. The analysis shall identify
21 barriers to efficient, medically-necessary patient transitions between the mental

1 health system's levels of care and opportunities for improvement. It shall also
2 build upon previous work conducted pursuant to the Health Resource
3 Allocation Plan described in 18 V.S.A. § 9405.

4 Sec. 4. CARE COORDINATION

5 (a) The Secretary of Human Services, in collaboration with the
6 Commissioner of Mental Health, shall develop a plan for and an estimate of
7 the fiscal impact of implementation of regional navigation and resource centers
8 for referrals from primary care, hospital emergency departments, inpatient
9 psychiatric units, and community providers, including the designated and
10 specialized service agencies and private counseling services. The goal of the
11 regional navigation and resource centers is to foster a more seamless transition
12 in the care of individuals with mental health conditions or substance use
13 disorders. The Commissioner shall provide technical assistance and serve as a
14 statewide resource for regional navigation and resource centers.

15 (b) The Secretary of Human Services, in collaboration with the
16 Commissioner of Mental Health, shall evaluate the effectiveness of the
17 Department's care coordination team and the level of accountability among
18 admitting and discharging mental health professionals, as defined in 18 V.S.A.
19 § 7101.

20 Sec. 5. INVOLUNTARY TREATMENT AND MEDICATION

1 (a) The Secretary of Human Services, in collaboration with the
2 Commissioner of Mental Health and the Chief Administrative Judge of the
3 Vermont Superior Courts, shall conduct an analysis of the role that involuntary
4 treatment and psychiatric medication play in hospital emergency departments
5 and inpatient psychiatric admissions. The analysis shall examine the interplay
6 between staff and patients' rights and the use of involuntary treatment and
7 medication. The analysis shall also address the following policy proposals,
8 including the legal implications, the rationale or disincentives, and a cost-
9 benefit analysis for each:

10 (1) a statutory directive to the Department of Mental Health to prioritize
11 the restoration of competency where possible for all forensic patients
12 committed to the care of the Commissioner;

13 (2) enabling applications for involuntary treatment and applications for
14 involuntary medication to be filed simultaneously or at any point that a
15 licensed independent practitioner believes joint filing is necessary for the
16 restoration of the individual's competency;

17 (3) enabling a patient's counsel to request only one evaluation pursuant
18 to 18 V.S.A. § 7614 for court proceedings related to hearings on an application
19 for involuntary treatment or application for involuntary medication, and
20 preventing any additional request for evaluation from delaying treatment
21 directed at the restoration of competency; and

1 (4) enabling both qualifying psychiatrists and psychologists to conduct
2 patient examinations pursuant to 18 V.S.A. § 7614.

3 (b) On or before October 1, 2017, Vermont Legal Aid and Disability Rights
4 Vermont shall jointly submit an addendum addressing those portions of the
5 Secretary's proposed action plan submitted pursuant to Sec. 2 of this act that
6 relate to subsection (a) of this section. The addendum shall be submitted to the
7 Senate Committee on Health and Welfare and to the House Committee on
8 Health Care and shall identify any policy or legal concerns implicated by the
9 analysis or legislative proposals in the Secretary's action plan.

10 (c) As used in this section, "licensed independent practitioner" means a
11 physician, an advanced practice registered nurse licensed by the Vermont
12 Board of Nursing, or a physician assistant licensed by the Vermont Board of
13 Medical Practice.

14 Sec. 6. PSYCHIATRIC ACCESS PARITY

15 The Agency of Human Services, in collaboration with the Commissioner of
16 Mental Health and designated hospitals, shall evaluate opportunities for and
17 remove barriers of implementing parity in the manner that individuals
18 presenting at hospitals are received, regardless of whether for a psychiatric or a
19 physical condition. The evaluation shall examine: existing processes to screen
20 and triage health emergencies; transfer and disposition planning; stabilization

1 and admission; and criteria for transfer to specialized or long-term care
2 services.

3 Sec. 7. GERIATRIC AND FORENSIC PSYCHIATRIC SKILLED
4 NURSING UNIT OR FACILITY

5 The Secretary of Human Services shall assess existing community capacity
6 and evaluate the extent to which a geriatric or forensic psychiatric skilled
7 nursing unit or facility, or both, are needed within the State. If the Secretary
8 concludes that the situation warrants a geriatric or forensic nursing home unit
9 or facility, or both, he or she shall develop a plan for the design, siting, and
10 funding of one or more units or facilities with a focus on the clinical best
11 practices for these patient populations.

12 Sec. 8. UNITS OR FACILITIES FOR USE AS NURSING OR
13 RESIDENTIAL HOMES OR SUPPORTIVE HOUSING

14 The Secretary of Human Services shall consult with the Commissioner of
15 Buildings and General Services to determine whether there are any units or
16 facilities that the State could utilize for a geriatric or forensic psychiatric
17 skilled nursing or residential home or supportive housing.

18 Sec. 9. 23-HOUR BED EVALUATION

19 The Secretary of Human Services, in collaboration with the Commissioner
20 of Mental Health, shall evaluate potential licensure models for 23-hour beds
21 and the implementation costs related to each potential model. Beds may be

used for patient assessment and stabilization, involuntary holds, diversion from emergency departments, and holds while appropriate discharge plans are determined. At a minimum, the models considered by the Secretary shall address psychiatric oversight, nursing oversight and coordination, peer support, and security.

6 * * * Workforce Development * * *

7 Sec. 10. MENTAL HEALTH, DEVELOPMENTAL DISABILITIES, AND
8 SUBSTANCE USE DISORDER WORKFORCE STUDY
9 COMMITTEE

10 (a) Creation. There is created the Mental Health, Developmental
11 Disabilities, and Substance Use Disorder Workforce Study Committee to
12 examine best practices for training, recruiting, and retaining health care
13 providers and other service providers in Vermont, particularly with regard to
14 the fields of mental health, developmental disabilities, and substance use
15 disorders. It is the goal of the General Assembly to enhance program capacity
16 in the State to address ongoing workforce shortages.

17 (b)(1) Membership. The Committee shall be composed of the following
18 members:

1 (C) a representative of the Vermont State Colleges; and
2 (D) a representative of the Vermont Health Care Innovation Project's
3 (VHCIP) work group.

4 (2) The Committee may include the following members:

5 (A) a representative of the designated and specialized service
6 agencies appointed by Vermont Care Partners;
7 (B) the Director of Substance Abuse Prevention;
8 (C) a representative of the Area Health Education Centers; and
9 (D) any other appropriate individuals by invitation of the Chair.

10 (c) Powers and duties. The Committee shall consider and weigh the
11 effectiveness of loan repayment, tax abatement, long-term employment
12 agreements, funded training models, internships, rotations, and any other
13 evidence-based training, recruitment, and retention tools available for the
14 purpose of attracting and retaining qualified health care providers in the State,
15 particularly with regard to the fields of mental health and substance use
16 disorders.

17 (d) Assistance. The Committee shall have the administrative, technical,
18 and legal assistance of the Agency of Human Services.

19 (e) Report. On or before September 1, 2017, the Committee shall submit a
20 report to the Senate Committee on Health and Welfare and the House
21 Committee on Health Care regarding the results of its examination, including

1 any legislative proposals for both long-term and immediate steps the State may
2 take to attract and retain more health care providers in Vermont.

3 (f) Meetings.

4 (1) The Secretary of Human Services shall call the first meeting of the
5 Committee to occur on or before July 1, 2017.

6 (2) A majority of the membership shall constitute a quorum.

7 (3) The Committee shall cease to exist on September 30, 2017.

8 Sec. 11. OFFICE OF PROFESSIONAL REGULATION; INTERSTATE
9 COMPACTS

10 The Director of Professional Regulation shall engage other states in a
11 discussion of the creation of national standards for coordinating the regulation
12 and licensing of mental health professionals, as defined in 18 V.S.A. § 7101,
13 for the purposes of licensure reciprocity and greater interstate mobility of that
14 workforce. On or before September 1, 2017, the Director shall report to the
15 Senate Committee on Health and Welfare and the House Committee on Health
16 Care regarding the results of his or her efforts and recommendations for
17 legislative action.

18 Sec. 12. EMPLOYMENT MODELS FOR RECOVERY

19 The Secretary of Human Services, in consultation with the Commissioner of
20 Labor, shall identify programs and models nationwide that provide the best
21 outcomes for moving individuals with a substance use disorder or psychiatric

disability into employment as part of their recovery, including an inventory of current State programs. On or before February 15, 2018, the Secretary shall present the results of his or her findings and any legislative proposals to the Senate Committee on Health and Welfare and to the House Committees on Health Care and on Human Services.

6 * * * Designated and Specialized Service Agencies * * *

7 Sec. 13. 18 V.S.A. § 8914 is added to read:

§ 8914. RATES OF PAYMENTS TO DESIGNATED AND SPECIALIZED SERVICE AGENCIES

10 The Secretary of Human Services shall have sole responsibility for
11 establishing rates of payments for designated and specialized service agencies
12 that are reasonable and adequate to meet the costs of achieving the required
13 outcomes for designated populations. When establishing rates of payment for
14 designated and specialized service agencies, the Secretary shall adjust rates to
15 take into account factors that include:

16 (1) the reasonable cost of any governmental mandate that has been
17 enacted, adopted, or imposed by any State or federal authority;

18 (2) a cost adjustment factor to reflect changes in reasonable cost of
19 goods and services of designated and specialized service agencies, including
20 those attributed to inflation and labor market dynamics; and

1 (3) geographic differences in wages, benefits, housing, and real estate
2 costs in each region of the State.

3 Sec. 14. PAYMENTS TO THE DESIGNATED AND SPECIALIZED
4 SERVICE AGENCIES

5 The Secretary of Human Services, in collaboration with the Commissioners
6 of Mental Health and of Disabilities, Aging, and Independent Living, shall
7 develop a plan to integrate multiple sources of payments to the designated and
8 specialized service agencies. The plan shall implement a Global Funding
9 model as a successor to the analysis and work conducted under the Medicaid
10 Pathways and other work undertaken regarding mental health in health care
11 reform. It shall increase efficiency and reduce the administrative burden. On
12 or before September 1, 2017, the Secretary shall submit the plan and any
13 related legislative proposals to the Senate Committee on Health and Welfare
14 and the House Committee on Health Care.

15 Sec. 15. INTEGRATION OF PAYMENTS; ACCOUNTABLE CARE
16 ORGANIZATIONS

17 (a) Pursuant to 18 V.S.A. § 9382, the Green Mountain Care Board shall
18 review an accountable care organization's (ACO) model of care and
19 integration with community providers, including designated and specialized
20 service agencies, regarding how the model of care promotes seamless
21 coordination across the care continuum, business or operational relationships

between the entities, and any proposed investments or expansions to
community-based providers. The purpose of this review is to ensure progress
toward and accountability to the population health measures related to mental
health and substance use disorder contained in the All Payer ACO Model
Agreement.

6 (b) In the Board's annual report due on January 15, 2018, the Green
7 Mountain Care Board shall include a summary of information relating to
8 integration with community providers as described in subsection (a) of this
9 section received in the first ACO budget review under 18 V.S.A. § 9382.

10 (c) On or before December 31, 2020, the Agency of Human Services, in
11 collaboration with the Green Mountain Care Board, shall provide a copy of the
12 report outlining the plan to coordinate the rates of Medicaid home and
13 community-based services, including mental health and substance use disorder
14 services, with the All-Payer Financial Target Services under Section 11 of the
15 All-Payer Model ACO Agreement to the Senate Committee on Health and
16 Welfare and the House Committee on Health Care.

17 Sec. 16. HEALTH INSURANCE; DESIGNATED AND SPECIALIZED
18 SERVICE AGENCY EMPLOYEES

19 The Secretary of Human Services, in collaboration with the Commissioner
20 of Human Resources, shall evaluate opportunities for employees of the
21 designated and specialized service agencies to purchase health insurance

1 through the State employees' benefit plan, for the purpose of finding
2 efficiencies in coverage and budgeting. The evaluation shall include the
3 estimated financial impact of each potential option on the designated and
4 specialized service agencies and the State. On or before February 15, 2018,
5 the Secretary shall present a general overview of the evaluation and any related
6 recommendations for legislative action to the Senate Committees on Health
7 and Welfare, on Government Operations, and on Finance and the House
8 Committees on Health Care and on Government Operations.

9 Sec. 17. PAY SCALE; DESIGNATED AND SPECIALIZED SERVICE
10 AGENCY EMPLOYEES

11 The Secretary of Human Services shall allocate to designated and
12 specialized services agencies an appropriation as specified in Sec. 18 of this act
13 with the goal of implementing a pay scale by July 1, 2017 that:

14 (1) provides a minimum hourly payment of \$15.00 to direct care
15 workers; and

16 (2) increases the salaries for employees and contracted staff to be at
17 least 85 percent of those salaries earned by equivalent State, health care, or
18 school-based positions with equal lengths of employment.

1

* * * Appropriations * * *

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Sec. 18. APPROPRIATION; DESIGNATED AND SPECIALIZED

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SERVICE AGENCY EMPLOYEE PAY

4

(a) In fiscal year 2018, a total of \$30,240,000.00 from the Global Commitment Fund is appropriated to the Department of Mental Health as follows:

7

(1) \$30,000,000.00 for the purposes of carrying out the provisions of Sec. 17 of this act; and

9

(2) \$240,000.00 for the purpose of expanding staffing of the existing peer-run warm line by eight hours a day.

11

(b) In fiscal year 2018, a total of \$13,995,072.00 from the General Fund and \$16,224,928.00 in federal funds is appropriated to the Agency of Human Services Global Commitment for funding the appropriations made in subsection (a) of this section.

15

* * * Effective Date * * *

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Sec. 19. EFFECTIVE DATE

17

This act shall take effect on passage.