
**Report to
The Vermont Legislature**

**Report on
Community Grant Inventory and Prioritization**

In Accordance with
H.542 Act NUMBER. 85 Sec. E.300.17 V:
An act relating to making appropriations for the support of government;
COMMUNITY GRANT INVENTORY AND PRIORITIZATION.

Submitted to: General Assembly

Submitted by: Al Gobeille
Secretary of the Agency of Human Services

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Report Date: January 15, 2018



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I. Summary of Statutory Language

(a) On or before January 1, 2018, the Secretary of Human Services shall submit a report to the House and Senate Committees on Appropriations identifying grants to community partners funded by the General Fund, special funds, or Global Commitment. The report shall prioritize the grants and specify whether the grant provides a match required for federal funding other than Medicaid. The report shall also provide the impact of reducing the funding level of any grants in terms of:

- (1) impacts on the safety and welfare of vulnerable Vermont residents;
- (2) impacts on the Agency's other community partners;
- (3) how a reduction fits within existing statutory guidelines; and
- (4) minimizing or avoiding any shift in cost to another department or program of the Agency of Human Services, to another agency or program of State government, or to local government or public schools caused by a grant reduction.

II. SFY17 Agency of Human Services Grants Inventory: Prioritization View

To develop the "Community Grant Inventory and Prioritization" report as requested by the Legislature, AHS leveraged the Annual Act 172 Report: "Improving Grants Management for Results-Based Programs." Additional fields were added to pursue the request by the Legislature to assess the impact of reducing the funding level of any grants by certain criteria (see summary of language in Section I) and comprise the Grants Inventory: Prioritization View document on page 10.

The Agency can demonstrate a Prioritization View in order to provide information to help understand the impact of reducing the funding level of certain types of grants. Further analysis is needed to understand the actual impact of reducing the funding level of certain grants by the criteria named, including provider relationships in communities and funding sources outside the Agency of Human Services for certain services. This information is not readily available and would require additional planning to design an approach that will satisfy the intent of the language.

Below is background information about the AHS Grants Inventory from which the Prioritization View was generated, and a description of how the Prioritization View was generated.

Background: AHS Grants Inventory ("Improving Grants Management Report," Act 172)

Drawing from the Department of Finance and Management inventory of FY17 Grants, the Agency of Human Services incorporated columns to satisfy the requirements of the Act

172 “Improving Grants Management” report which was leveraged for the “Prioritization Report.” To complete this inventory, the Agency of Human Services worked with each Department to validate a working Catalog of AHS Programs and Services (COPS) that had been developed originally by the Health and Human Services Enterprise. AHS is further developing the COPS to include a list of services delivered by programs and associated performance measures.

During the development of this report improvements have been made to the Grants Inventory from the 2017 report of FY16 Grants. These include increased accuracy of information related to the relationship between AHS program and grant, use of common definitions across Departments, and incorporation of the pivot table as a filter.

The Agency of Human Services recommends that to further improve the utility of the Grants Inventory Report to produce meaningful information and support grants management systems reform at AHS, the State of Vermont Vision system be updated to align information fields with legislative and executive branch interests and reinforce standard conventions for department and agency reporting. This will greatly improve the accuracy of information in the Inventory, reduce administrative burden on staff to compile the report information, and streamline reporting and documentation processes in business units across the Agency. Changes to the Vision system at the statewide level would also enable the Legislature and Executive Branch visibility into grants across state agencies and departments beyond AHS.

For the purposes of the Grants Inventory, the COPS, “program” has been defined as “an identifiable segment of State government delineated by a set of activities with specific goal.” Definitions of all additional terms are included in the Excel sheet labeled “Definitions” within the attachment and are to be used as a guide to understand the detail of the Grants Inventory.

The AHS Grants Inventory: Prioritization View is available on page 10 of this report and can be accessed in interactive format by request to the Agency of Human Services.

Generation of the “AHS Grants Inventory: Prioritization View”

In order to generate the AHS Grants Inventory: Prioritization Review, the Agency of Human Services Secretary’s Office worked with each Department to determine additional fields of information that could act as proxies for the criteria set forward by the Legislature, as referenced in the Summary of Statutory Language section of this report.

In order to organize grants by “(1) impacts on the safety and welfare of vulnerable Vermont residents,” AHS identified the Service Domain associated with all programs and related grants (“service domain” refers to the primary type of service delivered by a program, which corresponds to certain outcomes related to safety and welfare of vulnerable Vermont residents, e.g., “housing,” “employability,” “public health,” “health”).

In order to organize grants further by “(2) impacts on the Agency’s other community partners,” AHS has identified the geography by AHS District in which certain providers received grants. This helps demonstrate the ways in which investments are supporting certain regions and with further analysis, in partnership with other funders and providers in geographic areas, further questions and conclusions about the impact of reduced funding could be pursued.

In order to organize grants further by “(3) how a reduction fits within existing statutory guidelines,” an in-depth crosswalk of statute to grant would need to be completed. To approach this criteria, however, AHS identified whether grants were deemed “Entitlement” or “Discretionary” which conveys the extent to which AHS has an obligation to deliver certain services with specified requirements or guidelines.

In order to organize grants further by “(4) minimizing or avoiding any shift in cost to another department or program of the Agency of Human Services, to another agency or program of State government, or to local government or public schools caused by a grant reduction,” AHS identified the type of services delivered through programs across a continuum: intervention, monitoring, prevention, promotion, recovery, treatment, and regulatory. AHS focused on identifying grants providing intervention, prevention, recovery, and treatment services as those that would most likely trigger cost shifting across the service system.

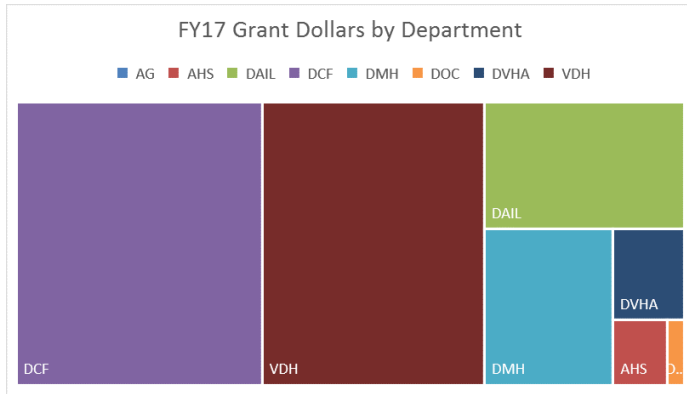
The SFY17 Grants Inventory and Grants Inventory: Prioritization View require further work and analysis to increase the accuracy and specificity of information. While the report represents a significant improvement in enabling visibility and transparency into grants management, the current iteration is imperfect.

III. Summary of Findings

The Agency can demonstrate a “Prioritization View” in order to provide information to help understand the impact of reducing the funding level of certain types of grants. As described above, further analysis is needed to increase accuracy and specificity to understand the actual impact of reducing the funding level of certain grants by the criteria named. A summary of information related to assessing the impacts of a reduction in grant funding by each of the criteria is outlined below.

As context, the “FY17 Grant Dollars by Department” table to the right demonstrates the investment dollars by Department in FY16 and FY17.

Department	FY16 Total	FY17 Total
AHS	\$23,296,112.10	\$3,695,494.00
DAIL	\$31,946,338.04	\$26,542,520.00
DCF	\$46,176,278.50	\$73,081,490.26
DMH	\$40,827,005.11	\$21,076,317.12
DOC	\$6,737,762.03	\$1,139,762.00
DVHA	\$17,687,289.40	\$6,806,118.00
VDH	\$32,471,325.00	\$65,837,486.00
	\$199,142,110.18	\$198,179,187.38
	FY 16 Total	FY 17 Total

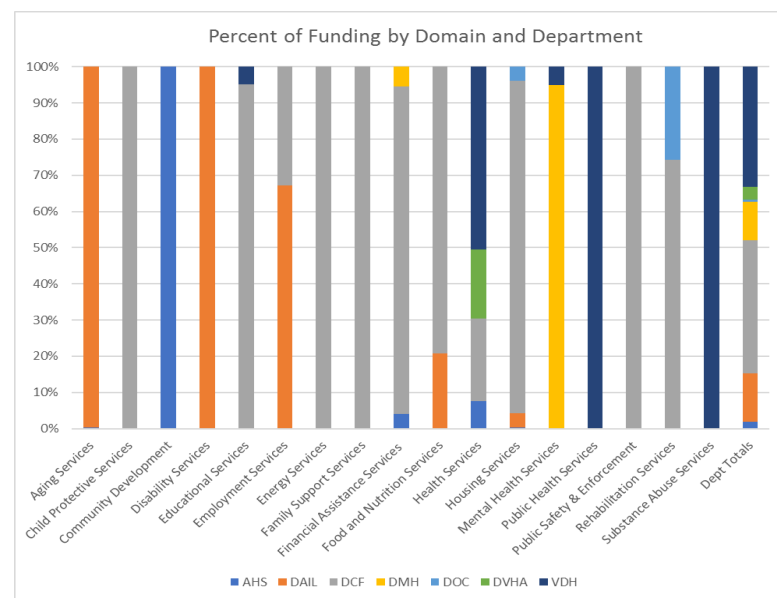
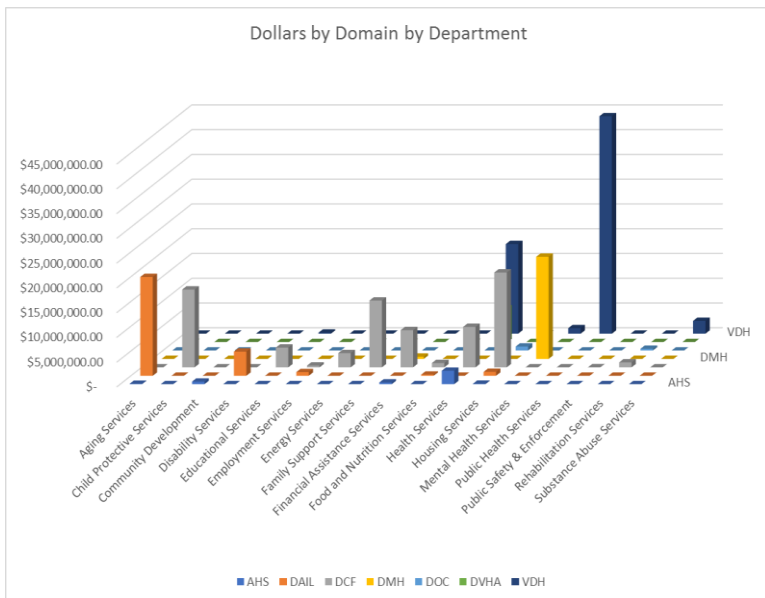


The graph to the left depicts the proportional administration of grant dollars through each Department within the Agency (“AHS” reflects grants coming from the AHS Secretary’s Office). The Department for Children and Families (DCF) and the Vermont Department of Health (VDH) deliver more than half of the Agency’s grants to community providers.

(1) Impacts on Safety and Welfare of Vulnerable Vermont Residents

The Agency of Human Services administers programs and grant programs that deliver different types of services to produce outcomes for clients. The types of services provided are referred to in the Grants Inventory and Catalog of Programs and Services as “service domains.” The table and charts below demonstrate the range of investments by department in certain service domains. The department with the largest investment in each service domain is highlighted in gradients of green.

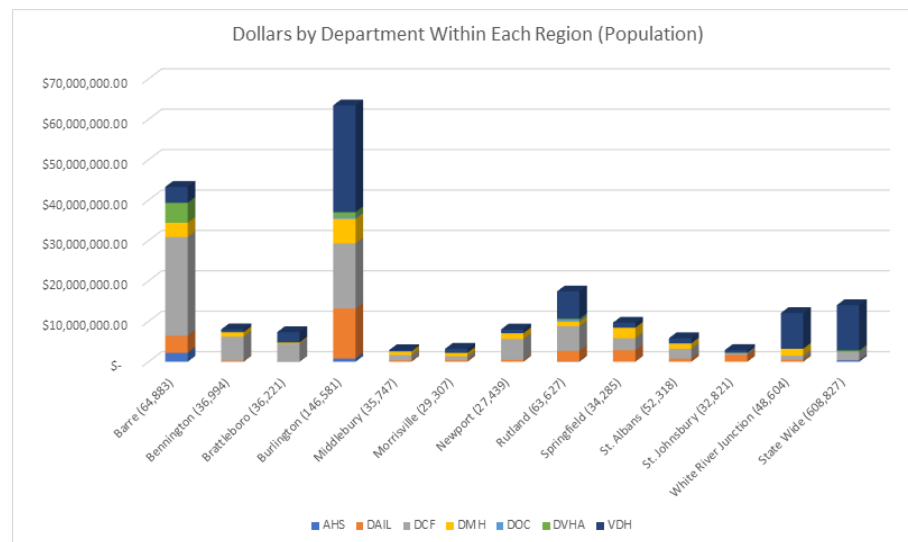
Dept	Aging Services	Child Protective Services	Community Development	Disability Services	Educational Services	Employment Services	Energy Services	Family Support Services	Financial Assistance Services	Food and Nutrition Services	Health Services	Housing Services	Mental Health Services	Public Health Services	Public Safety & Enforcement	Rehabilitation Services	Substance Abuse Services	Dept Totals
AHS	\$ 70,775.00	\$ -	\$ 511,614.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,866.00	\$ -	\$ 2,702,239.00	\$ 80,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,695,494.00
DAIL	\$ 19,936,936.00	\$ -	\$ -	\$ 4,866,704.00	\$ -	\$ 728,106.00	\$ -	\$ -	\$ -	\$ 226,611.00	\$ -	\$ 784,163.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,542,520.00
DCF	\$ -	\$ 15,704,482.10	\$ -	\$ -	\$ 3,984,189.00	\$ 355,564.00	\$ 2,867,594.00	\$ 13,480,810.16	\$ 7,508,494.00	\$ 867,476.00	\$ 8,166,643.81	\$ 19,142,711.99	\$ -	\$ -	\$ -	\$ 7,637.00	\$ 995,888.20	\$ 73,081,490.26
DMH	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 453,024.00	\$ -	\$ -	\$ -	\$ 20,623,293.12	\$ -	\$ -	\$ -	\$ -	\$ 21,076,317.12
DOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 794,762.00	\$ -	\$ -	\$ -	\$ -	\$ 345,000.00	\$ 1,139,762.00
DVHA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,806,118.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,806,118.00
VDH	\$ -	\$ -	\$ -	\$ -	\$ 203,756.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,084,374.00	\$ -	\$ 1,094,315.00	\$ 43,885,010.00	\$ -	\$ -	\$ -	\$ 2,570,031.00
																		\$ 198,179,187.38



(2) Impacts on the Agency's Community Partners

The Agency of Human Services assessed the geography by AHS District in which certain providers received grants from departments.

This information helps demonstrate the ways in which investments are supporting certain regions and with further analysis, in partnership with other funders and providers in geographic areas, further questions and conclusions about the impact of reduced funding on client populations and other providers could be pursued.



Dept	Barre	Bennington	Brattleboro	Burlington	Middlebury	Morrisville	Newport	Rutland	Springfield	St. Albans	St. Johnsbury	White River Junction
AHS	\$ 2,207,346.00	\$ 19,000.00	\$ 83,000.00	\$ 827,228.00	\$ 12,500.00	\$ -	\$ -	\$ 110,554.00	\$ 12,500.00	\$ -	\$ 25,000.00	\$ 12,500.00
DAIL	\$ 4,261,015.85	\$ 233,598.00	\$ 59,911.00	\$ 12,328,351.15	\$ 335,789.00	\$ 358,119.00	\$ 453,418.00	\$ 2,625,706.00	\$ 2,844,663.00	\$ 784,249.00	\$ 1,683,140.00	\$ 494,560.00
DCF	\$ 24,396,068.83	\$ 5,952,674.21	\$ 4,355,392.72	\$ 16,122,462.74	\$ 1,298,163.00	\$ 968,368.52	\$ 5,149,689.88	\$ 6,035,740.76	\$ 2,963,526.28	\$ 2,416,984.00	\$ 463,470.72	\$ 993,415.48
DMH	\$ 3,553,920.68	\$ 1,119,124.01	\$ 253,676.32	\$ 6,109,024.04	\$ 883,084.01	\$ 887,352.01	\$ 1,482,757.01	\$ 1,158,286.01	\$ 2,628,425.01	\$ 1,275,415.01	\$ -	\$ 1,725,253.01
DOC	\$ -	\$ -	\$ -	\$ 501,770.00	\$ 95,000.00	\$ -	\$ -	\$ 440,512.00	\$ -	\$ 92,480.00	\$ 10,000.00	\$ -
DVHA	\$ 4,945,000.00	\$ -	\$ 45,000.00	\$ 1,120,488.00	\$ -	\$ -	\$ -	\$ 244,000.00	\$ -	\$ 27,322.00	\$ 45,000.00	\$ -
VDH	\$ 3,926,620.00	\$ 701,197.00	\$ 2,550,933.00	\$ 26,448,317.00	\$ 261,537.00	\$ 1,005,530.00	\$ 929,917.00	\$ 6,804,155.00	\$ 1,228,216.00	\$ 1,242,292.00	\$ 677,274.00	\$ 8,849,892.00

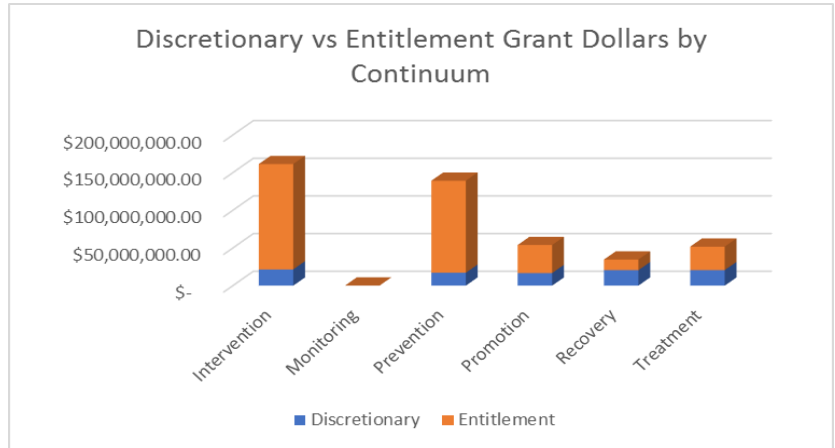
(3) How a Reduction Fits within Existing Statutory Guidelines

AHS identified whether grants were deemed “Entitlement” or “Discretionary” which conveys the extent to which AHS has an obligation to deliver certain services with specified requirements or guidelines. According to Bulletin 5, “discretionary” grants refer to “funds [which] may be distributed based on the discretion of the granting agency. In such cases, potential grantees apply directly to the granting agency and are selected to receive funds, often in a competitive environment.” “Entitlement grants” refer to “certain payments required by statute as reimbursement, in whole or in part, for services that are mandated to be

provided to eligible populations, such as special education services. As such, funds are distributed to grantees based upon statute whereby prior application or review by the state granting agency is not required. This type of grant award is usually funded with State funds only.”

This information has been newly incorporated into the Grants Inventory and is incomplete and imperfect in its current iteration. The following tables and graphs demonstrate the information we currently have available in the inventory.

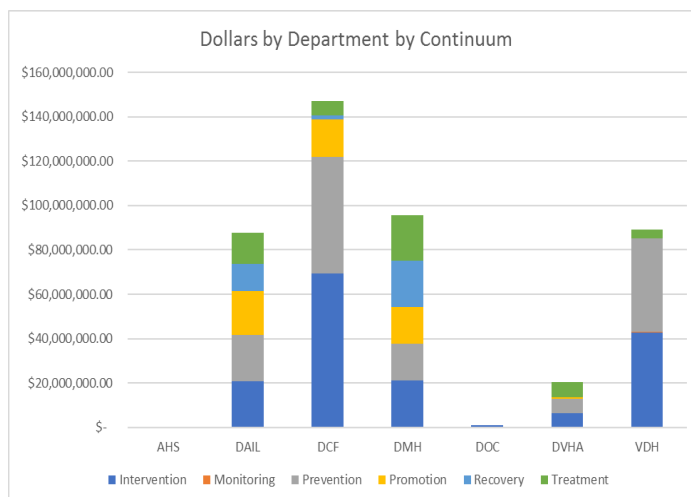
Continuum	Discretionary	Entitlement
Intervention	\$ 21,510,265.12	\$ 139,815,897.26
Monitoring	\$ -	\$ 142,500.00
Prevention	\$ 17,103,366.09	\$ 122,109,954.78
Promotion	\$ 16,669,418.09	\$ 37,300,199.41
Recovery	\$ 20,623,293.02	\$ 14,028,819.92
Treatment	\$ 20,623,293.12	\$ 31,141,900.08



(4) Minimizing and Avoiding Cost Shifts

For the purposes of the Grants Inventory and Catalog of Programs and Services, AHS categorized type of services delivered through programs across a continuum: intervention, monitoring, prevention, promotion, recovery, treatment, and regulatory. The table and graph below demonstrate investments by department across this continuum.

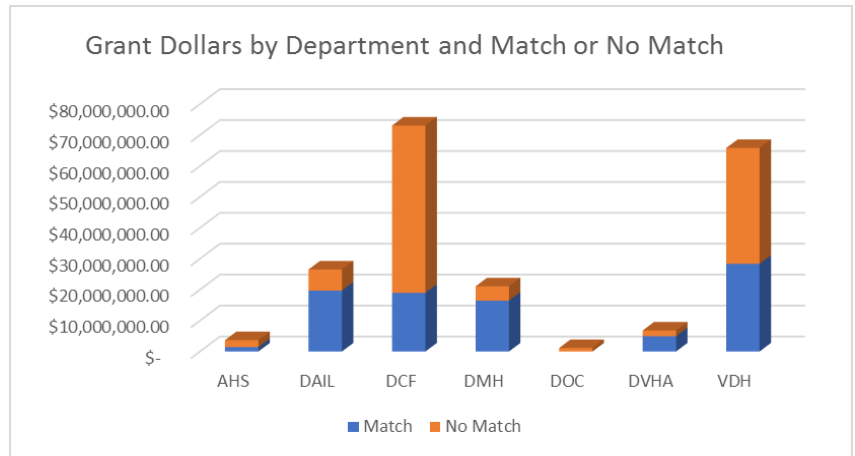
Dept	Intervention	Monitoring	Prevention	Promotion	Recovery	Treatment
AHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DAIL	\$ 20,750,042.00	\$ -	\$ 20,736,362.00	\$ 19,952,199.00	\$ 12,320,025.00	\$ 13,917,294.00
DCF	\$ 69,249,935.26	\$ -	\$ 52,853,586.78	\$ 16,766,678.41	\$ 1,708,794.92	\$ 6,504,474.08
DMH	\$ 21,076,317.12	\$ -	\$ 16,669,418.09	\$ 16,669,418.09	\$ 20,623,293.02	\$ 20,623,293.12
DOC	\$ 1,139,762.00	\$ -	\$ -	\$ -	\$ -	\$ -
DVHA	\$ 6,224,796.00	\$ -	\$ 6,806,118.00	\$ 581,322.00	\$ -	\$ 6,806,118.00
VDH	\$ 42,885,310.00	\$ 142,500.00	\$ 42,147,836.00	\$ -	\$ -	\$ 3,914,014.00



A reduction in grants that deliver prevention, intervention, treatment, and recovery services would likely create a cost shift and increase to emergency services and other service systems. As mentioned earlier, further analysis is necessary to determine direct correlation than what is currently available and included in this report.

Additionally, there are grants funded through a state-federal match, and grants funded through the state without a federal match. The tables below demonstrate the share of AHS grants that are funded through a match or “no match.” Reduction in state investments in grants with a federal match could put the state at risk of not continuing to pull in federal funding to provide services.

Department	Match	No Match
AHS	\$ 1,421,795.00	\$ 2,273,699.00
DAIL	\$ 19,708,646.75	\$ 6,833,873.25
DCF	\$ 18,961,915.89	\$ 54,119,574.37
DMH	\$ 16,448,208.38	\$ 4,628,108.74
DOC	\$ -	\$ 1,139,762.00
DVHA	\$ 4,944,887.79	\$ 1,861,230.21
VDH	\$ 28,367,502.00	\$ 37,469,984.00



IV. SFY17 AHS Grants Inventory: Prioritization View

Below is the SFY17_AHS Grants Inventory filtered by the criteria as described above. The table shows grant programs by service domain and department; grant programs that deliver prevention, intervention, treatment, and recovery services; grant programs funded by a state-federal match; and those grants that are considered entitlement or discretionary with a state rule guiding how services can be delivered. The table also shows the funding source and total award amount. This view is not meant to suggest level of importance. This view represents information collected in the SFY17 AHS Grants Inventory in response to the criteria identified by the legislative request.

As stated earlier in this report, the information in the SFY17 Grants Inventory from which this report is derived is incomplete and imperfect in its current form. The Prioritization View included below is only as useful and accurate as the information it contains. Further discussion and planning is needed to continue to pursue the intent of this legislative report.

Grant Program by Department and Service Domain	Funding Source and Award Amount					Grand Total
	FED	GC	GEN	OTH	SP	
AHS	\$1,399,130.00		\$22,665.00			\$1,421,795.00
Financial Assistance Services	\$232,706.00		\$3,160.00			\$235,866.00
Refugee employment services	\$95,000.00					\$95,000.00
Refugee English language training	\$137,706.00		\$3,160.00			\$140,866.00
Health Services	\$1,166,424.00		\$19,505.00			\$1,185,929.00
3RS - Rutland Refugee Resettlement Services	\$150,000.00					\$150,000.00
Lyndon Economic Opportunity AmeriCorps Program (LEAP)	\$257,303.00					\$257,303.00
State Innovation Model (SIM) Grant	\$699,121.00					\$699,121.00
Tri-County Foster Grandparents			\$19,505.00			\$19,505.00
Vermont Self-Advocacy Project	\$45,000.00					\$45,000.00
Windham County Family Support Specialist	\$15,000.00					\$15,000.00
DAIL	\$10,683,639.37	\$3,832,252.00	\$5,192,755.38			\$19,708,646.75
Aging Services	\$10,205,587.37	\$662,471.00	\$5,099,242.38			\$15,967,300.75
A Provision of peer-based employment services to VR eligible consumers	\$118,050.00		\$31,950.00			\$150,000.00
AAA Allocation	\$3,190,820.00		\$2,323,116.00			\$5,513,936.00
AAA Allocations	\$2,932,885.00		\$2,362,949.00			\$5,295,834.00
BEP management services for the Learn, Earn and Prosper program	\$100,050.00		\$27,078.00			\$127,128.00
Business Account Managers (BAMs) in the State regional offices as part of the CWS	\$649,621.75		\$145,231.00			\$794,852.75
Employment Related Services to individuals who are receiving services from the State.	\$61,334.00		\$16,600.00			\$77,934.00
Employment-related services to individuals w/significant disabilities who have open VR cases	\$77,740.00		\$21,040.00			\$98,780.00
employment-related services to individuals with disabilities who are receiving services from State.	\$101,547.00		\$25,860.00			\$127,407.00
Employment-related services to individuals with significant disabilities customers of VR	\$9,310.00		\$2,520.00			\$11,830.00
Employment-related services to individuals with significant disabilities who are customers of VR	\$18,586.00		\$2,511.00			\$21,097.00
LTC Ombudsman	\$302,802.00	\$311,471.00				\$614,273.00
payroll services for young adults participating in paid internships developed by the State	\$62,960.00					\$62,960.00
Provide Social Security application assistance to individuals who are receiving Reach Up/Temp Assist	\$75,556.12		\$25,185.38			\$100,741.50
Provide Social Security application assistance to individuals who are receiving State Basic Support	\$66,405.00					\$66,405.00
Provision of pre-employment related services for individuals w/significant disabilities	\$523,690.00					\$523,690.00
Regional employment related services to individuals with disabilities	\$1,349,832.00					\$1,349,832.00
Self neglect		\$106,000.00				\$106,000.00

self-advocacy and peer mentoring program for students with disabilities for Pre-Employment Transition	\$62,960.00					\$62,960.00
Specialized low vision and rehabilitation services to older blind and visually impaired individuals.	\$225,000.00	\$245,000.00	\$98,958.00			\$568,958.00
Specialized work-based learning experiences for students eligible for Pre-Employment Transition Services	\$22,036.00					\$22,036.00
Statewide Facilitated Automotive Loan and Repair Consultation Program	\$60,018.50		\$16,244.00			\$76,262.50
work-based learning support and training to high school-aged and young adult blind students	\$194,384.00					\$194,384.00
Disability Services	\$308,262.00	\$3,169,781.00	\$36,383.00			\$3,514,426.00
DA/SSA Master Grant	\$182,536.00	\$2,932,083.00	\$36,383.00			\$3,151,002.00
DA/SSA Master Grants	\$125,726.00	\$237,698.00				\$363,424.00
Employment Services	\$169,790.00		\$57,130.00			\$226,920.00
Provide Assistive Technology (AT) Services to Voc Rehab Consumers.	\$43,285.00					\$43,285.00
The operation of a statewide deaf & hard of hearing interpreter referral service.	\$7,870.00		\$57,130.00			\$65,000.00
The provision of independent living and assistive technology services to consumers of the State	\$118,635.00					\$118,635.00
DCF	\$7,260,596.82	\$2,223,497.25	\$9,230,215.82	\$216,385.00	\$31,221.00	\$18,961,915.89
Child Protective Services	\$550,000.00					\$550,000.00
Chafee Foster Care Independence Program	\$500,000.00					\$500,000.00
Child Protection Teams	\$50,000.00					\$50,000.00
Educational Services	\$85,125.00		\$298,872.00			\$383,997.00
Micro Business Development Program	\$85,125.00		\$298,872.00			\$383,997.00
Energy Services	\$262,152.00					\$262,152.00
CAPSTONE Department of Energy Weatherization Grant	\$262,152.00					\$262,152.00
Family Support Services	\$436,525.50		\$127,401.00		\$10,000.00	\$573,926.50
Child Development Block Grant Discretionary	\$25,000.00					\$25,000.00
Justice System Reform to the State	\$40,000.00					\$40,000.00
Kinship Support Coordinator - Promoting Safe and Stable Families	\$20,250.00					\$20,250.00
Management of the Vermont Children's Trust Fund	\$111,433.00		\$126,651.00			\$238,084.00
Promoting Safe and Stable Families	\$233,842.50		\$750.00			\$234,592.50
Strengthening Families	\$4,500.00					\$4,500.00
Truancy Prevention	\$1,500.00					\$1,500.00
Vermont Community Loan Fund Building Bright Spaces Fund					\$10,000.00	\$10,000.00
Financial Assistance Services	\$945,914.50		\$3,836,755.50			\$4,782,670.00
Case management for Reach Up	\$60,210.00					\$60,210.00
Employment Services	\$190,228.00		\$1,331,596.00			\$1,521,824.00

On-demand transportation system for Reach Up participants			\$1,081,011.00		\$1,081,011.00
Reach Up Case Management	\$683,476.50		\$1,406,748.50		\$2,090,225.00
Reach Up Worksite	\$12,000.00		\$17,400.00		\$29,400.00
Food and Nutrition Services	\$377,433.01		\$223,290.00	\$21,221.00	\$621,944.01
SNAP Outreach	\$377,433.01		\$223,290.00	\$21,221.00	\$621,944.01
Health Services	\$518,550.00	\$2,199,774.25	\$1,936,059.00		\$4,654,383.25
Child Abuse training	\$102,000.00				\$102,000.00
Parent Child Center Grant	\$408,000.00	\$2,199,774.25	\$1,936,059.00		\$4,543,833.25
Promise Communities RTT-ELCG	\$8,550.00				\$8,550.00
Housing Services	\$4,084,896.81	\$23,723.00	\$2,737,736.00	\$216,385.00	\$7,062,740.81
BROC Department of Energy Weatherization Grant				\$216,385.00	\$216,385.00
Crisis Fuel	\$2,680,000.00		\$713,800.00		\$3,393,800.00
Direct crisis fuel assistance	\$420,000.00				\$420,000.00
Housing Case Management - Transitional Housing	\$264,120.00		\$15,000.00		\$279,120.00
Housing Opportunity Grant Program (HOP)	\$706,041.81	\$23,723.00	\$2,008,936.00		\$2,738,700.81
Trauma-Informed Shelter Training & Technical Assistance	\$14,735.00				\$14,735.00
Rehabilitation Services			\$70,102.32		\$70,102.32
Balanced and Restorative Justice Programs (BARJ)			\$70,102.32		\$70,102.32
DMH	\$1,974,970.40	\$13,863,080.98	\$610,157.00		\$16,448,208.38
Financial Assistance Services			\$20,142.00		\$20,142.00
Reach -Up			\$20,142.00		\$20,142.00
Mental Health Services	\$1,974,970.40	\$13,863,080.98	\$590,015.00		\$16,428,066.38
AHS/VDH/DAIL&DMH Master Grant for development, mental health, substance abuse & voc rehab services	\$110,602.00	\$1,808,952.00	\$113,921.00		\$2,033,475.00
AHS/VDH/DAIL&DMH Master Grant for developmental, mental health, substance abuse & voc rehab services	\$73,421.00	\$443,696.00			\$517,117.00
AHS/VDH/DAIL&DMH Master Grant for developmental, mental health, substance abuse & voc rehab services	\$1,108,116.00	\$10,636,611.00	\$476,094.00		\$12,220,821.00
Assisting with independent psychiatric evaluations	\$135,528.40				\$135,528.40
Housing	\$13,200.00	\$5,938.40			\$19,138.40
NAMI Vermont		\$125,376.00			\$125,376.00
PATH	\$300,000.00	\$137,298.03			\$437,298.03
Peer Mental Health	\$84,494.00	\$210,818.22			\$295,312.22
TWO BED, PEER RUN, CRISIS ALTERNATIVE PROGRAM		\$251,677.05			\$251,677.05
Vermont Cooperative for Practice Improvement and Innovation (VCPI)	\$89,609.00	\$33,346.40			\$122,955.40
VERMONT SUPPORT LINE, AND THE WELLNESS CO-OP	\$60,000.00	\$209,367.88			\$269,367.88
DVHA	\$1,098.29	\$4,940,837.50		\$2,952.00	\$4,944,887.79

Health Services	\$1,098.29	\$4,940,837.50	\$2,952.00	\$4,944,887.79
Management of Vermont Health Information Exchange		\$4,900,000.00		\$4,900,000.00
Navigator Grant	\$1,098.29	\$40,837.50	\$2,952.00	\$44,887.79
VDH	\$7,083,471.00	\$17,810,313.00	\$3,208,382.00	\$28,367,502.00
Health Services	\$1,469,793.00	\$4,149,518.00	\$26,870.00	\$15,000.00
Abuse treatment services	\$72,948.00	\$361,000.00		\$433,948.00
Abuse treatment services.	\$9,180.00	\$206,000.00		\$215,180.00
Cessation activities			\$15,000.00	\$15,000.00
Opioid treatment hub services	\$669,888.00	\$3,135,502.00		\$3,805,390.00
Opioid treatment hub services in Franklin County	\$312,000.00			\$312,000.00
Recovery services		\$92,016.00		\$92,016.00
Recovery, support and prevention activities.	\$57,000.00			\$57,000.00
Substance abuse treatment services	\$27,518.00			\$27,518.00
Treatment services	\$54,425.00	\$130,000.00		\$184,425.00
Treatment services for women			\$26,870.00	\$26,870.00
Treatment services.	\$75,000.00	\$225,000.00		\$300,000.00
two hub services sites	\$191,834.00			\$191,834.00
Mental Health Services	\$203,040.00			\$203,040.00
Treatment services.	\$203,040.00			\$203,040.00
Public Health Services	\$4,410,615.00	\$13,660,795.00	\$3,181,512.00	\$250,336.00
Abuse treatment services.	\$155,377.00	\$111,000.00		\$266,377.00
Assistance from the Medical Reserve Corps in the case of an emergency.	\$10,000.00			\$10,000.00
CHAMP Project	\$50,750.00			\$50,750.00
Child Development Clinic and Children's Personal Care Services Program	\$86,309.00	\$23,237.00		\$109,546.00
Coordination of the (CHARM) Group	\$15,951.00			\$15,951.00
Cystic Fibrosis Program	\$80,000.00			\$80,000.00
Development of the Medical Reserve Corps.	\$10,000.00			\$10,000.00
Educational loan forgiveness		\$100,000.00		\$100,000.00
Hospital Discharge Plan	\$5,000.00			\$5,000.00
Housing assistance for people with HIV			\$200,000.00	\$200,000.00
Improve pregnancy outcomes	\$378,255.00			\$378,255.00
Improve services for Medicaid recipients	\$181,393.00			\$181,393.00
Master Grant	\$303,992.00	\$1,461,092.00		\$1,765,084.00
Mental Health Wellness	\$12,000.00			\$12,000.00
Opioid treatment	\$900,594.00	\$4,263,923.00		\$5,164,517.00
Opioid treatment hub	\$639,501.00	\$2,160,901.00	\$2,900,987.00	\$5,701,389.00

Outreach and support		\$688,000.00			\$688,000.00
Pediatric asthma home visiting intervention.	\$24,875.00				\$24,875.00
Promotion of Advance directives registry			\$175,975.00		\$175,975.00
Provide peer support resources	\$10,099.00				\$10,099.00
Provide support to the high and middle school				\$44,336.00	\$44,336.00
Recovery, support and prevention activities.	\$79,780.00	\$114,000.00			\$193,780.00
Recruitment of Medicine graduates	\$12,000.00				\$12,000.00
Ship Grant	\$148,172.00				\$148,172.00
SNAP-ed Program.	\$101,472.00				\$101,472.00
Support the Vermont Early Hearing Detection and Intervention Program.	\$82,362.00				\$82,362.00
Syringe exchange program	\$16,550.00		\$12,550.00		\$29,100.00
Syringe exchange services	\$49,850.00		\$92,000.00		\$141,850.00
Syringe exchange services.	\$99,600.00				\$99,600.00
The Medical Reserve Corps.	\$10,000.00				\$10,000.00
Treatment services	\$141,784.00	\$487,000.00		\$6,000.00	\$634,784.00
Treatment services.	\$804,949.00	\$4,251,642.00			\$5,056,591.00
Substance Abuse Services	\$1,000,023.00				\$1,000,023.00
AHS Master Grant ADAP part	\$126,286.00				\$126,286.00
Local Wellness Policy	\$2,000.00				\$2,000.00
Master Grant	\$871,737.00				\$871,737.00
Grand Total	\$28,402,905.88	\$42,669,980.73	\$18,264,175.20	\$219,337.00	\$296,557.00
					\$89,852,955.81