

Issue and Decision Matrix for Department of Liquor and Lottery Task Force

Pursuant to Act 83 (H.238), the Task Force is required to develop a plan and legislation to create the Department of Liquor and Lottery and the Board of Liquor and Lottery. Act 83 includes a number of areas of inquiry and decision points that the Task Force must address, which are summarized below.

Areas of Inquiry and Issues to Examine:

Issue to examine	Potential Efficiencies or Savings Identified	Positive Impacts or Advantages	Concerns	Comments
Identify and examine potential long-term efficiencies from merger of Department of Liquor Control and Lottery	•	• May create enough critical mass to support investment in a new combined facility that will support long-term growth.	•	•
Identify and examine potential efficiencies from combination of administrative functions	•	•	• Merger of some office functions may not be possible with current facilities.	•
Identify and examine potential efficiencies from combination of licensing functions	•	• Potential efficiencies could be realized with existing facilities.	•	<ul style="list-style-type: none"> • All 80 liquor agents are lottery agents as well. • Most or all lottery agents have some form of a liquor/tobacco license.
Identify and examine potential efficiencies from combination of regulatory functions	•	•	•	•
Identify and examine potential efficiencies from combination of educational functions	•	•	•	•

<p>Identify and examine potential efficiencies from combination of marketing functions</p>	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • Potential efficiencies could be realized with existing facilities. 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> •
<p>Identify and examine potential efficiencies from combination of warehousing functions</p>	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> •
<p>Identify and examine potential efficiencies from combination of distribution functions</p>	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> •
<p>Identify and examine potential efficiencies from combination of sales functions</p>	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • Combination of POS systems presents challenges. • 	<ul style="list-style-type: none"> •
<p>Identify and examine potential efficiencies from combination of control/enforcement functions</p>	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • Potential efficiencies could be realized with existing facilities. 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> •
<p>Examine role, functions, and composition of Liquor Control Board</p>	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> • Board is comprised of five members appointed by the Governor. • In addition to overseeing the Department of Liquor Control, the Board serves as a quasi-judicial body that enforces Vermont's liquor and tobacco laws.

<p>Examine role, functions, and composition of Lottery Commission</p> <p>How will role, functions, and composition of Liquor Control Board be affected by merger?</p> <p>How will role, functions, and composition of Lottery Commission be affected by merger?</p> <p>What are the limitations and barriers to combining the Liquor Control Board and the Lottery Commission?</p> <p>Examine whether the Board of Liquor and Lottery should be a full-time professional board.</p> <p>Identify and examine the potential positive impacts of creating the Department of Liquor and Lottery</p> <p>Identify and examine the potential negative impacts of creating the Department of Liquor and Lottery</p>	<ul style="list-style-type: none"> • Workload could potentially be reduced through the use of a hearing officer.
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Decision Points for Task Force:

The Task Force is responsible for developing draft legislation and a corresponding plan necessary to accomplish the creation of the Department of Liquor and Lottery. In doing so the Task Force must decide a number of items related to how to carry out the merger of Vermont’s Liquor and Lottery operations, as well as how to structure the Department of Liquor and Lottery and the Board of Liquor and Lottery. Details related to how to accomplish some items determined by the Task Force will be left up to management and staff if the legislation is enacted. Additional room is provided for decision points that are not listed in the legislative charge, but are identified by the Task Force during its deliberations.

Decision Points	Do as Part of Merger/ Do After Merger/ Do Not Do	Concerns	Resources	Advantages/savings	Other
Combine administrative functions?					
Combine licensing functions?					
Combine regulatory functions?					
Combine educational functions?					
Combine marketing functions?					
Combine warehousing functions?					
Combine distribution functions?					
Combine sales functions?					
Combine control/enforcement functions?					
Full-time, professional Board of Liquor and Lottery?					
Composition of Board?					

Provide training to assist with merger	Go	None	WD unit.

Additional Items Task Force Members Would Like to Address if Possible or Would Like to See Addressed in Future:

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