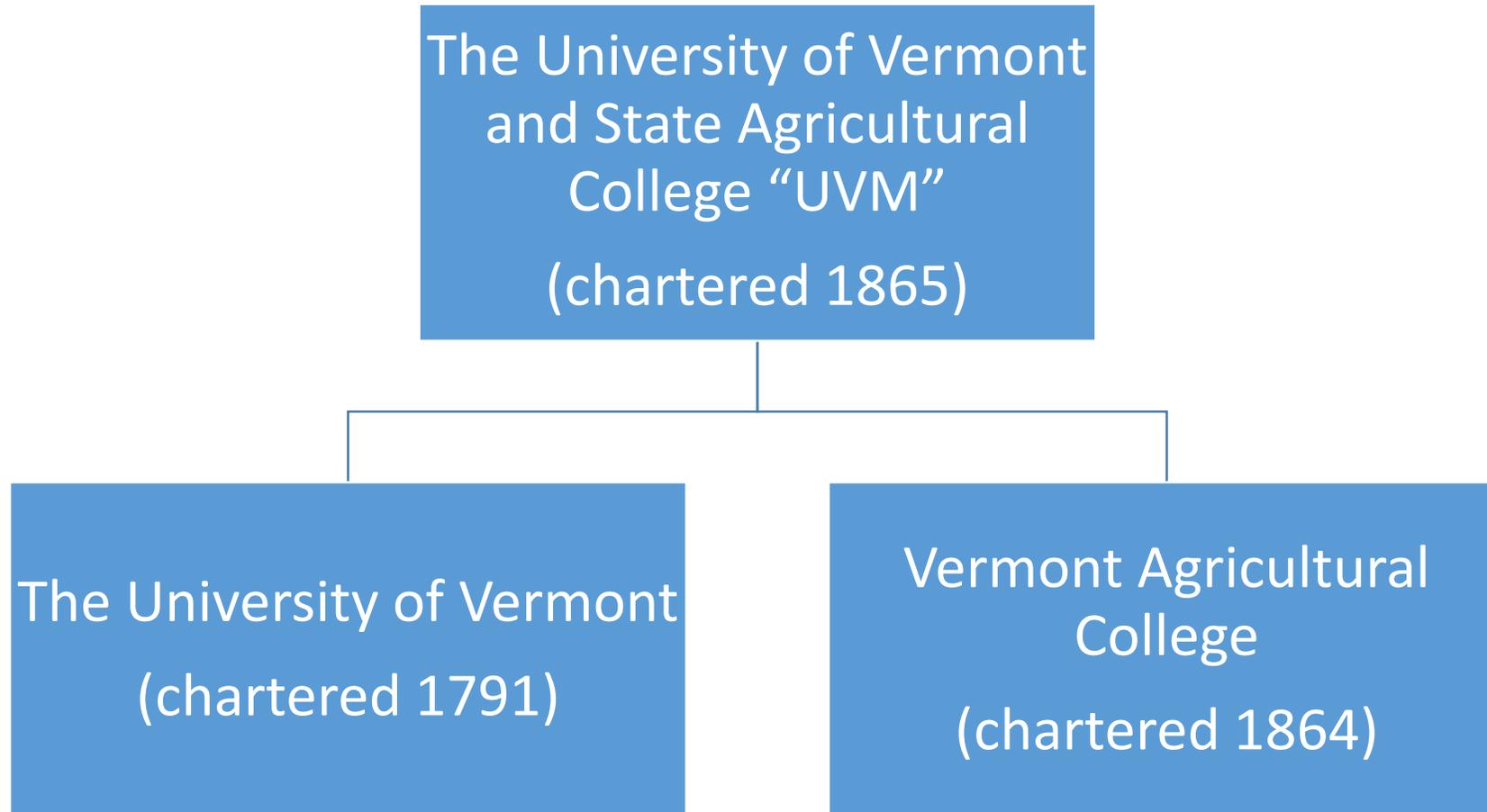


# UVM Governance

# UVM Board Structure



# UVM Board Structure

- The University of Vermont Board
  - Established upon charter in 1791
  - Initial board: Governor, Speaker, 10 private citizens appointed by Governor
- Vermont Agricultural College Board
  - Established upon charter in 1864, pursuant to the federal Morrill Act of 1862
  - Initial board: 14 trustees elected by the Vermont legislature
- The University of Vermont and State Agricultural College Board
  - Established upon charter in 1865, to effect merger between the newly created Vermont Agricultural College and The University of Vermont
  - Initial board: Governor, President, 9 members elected by legislature, 9 University of Vermont members (self perpetuating)
  - UVM graduated six students in 1865

# UVM Board Structure

- The University of Vermont and State Agricultural College Board
  - Charter amended in 1955
    - 3 new trustees appointed by the Governor were added
    - Board size increased from 20 to 23
    - In return, UVM received pledge of financial support via annual state appropriation
    - State appropriation enabled tuition to be reduced materially for Vermont residents
    - Approximate 50% reduction in tuition for Vermont residents 1955 to 1956
  - Charter amended in 1959
    - 40% rule implemented
  - Charter amended in 1977
    - 2 new student trustees added
    - Board size increased from 23 to 25

# UVM Board Composition

- The University of Vermont and State Agricultural College Board
  - Governor (ex officio)
  - President (ex officio)
  - 3 trustees appointed by the Governor
  - 9 trustees elected by the legislature (State Agricultural College Board)
  - 9 independent trustees, self elected (University of Vermont Board)
  - 2 student trustees
  - 25 total trustees

# UVM Board Composition

- Of the 25 UVM trustees as of March, 2017
  - 17 reside in Vermont
  - 3 reside in the greater NYC area
  - 3 reside in the greater Boston area
  - 1 resides in NH
  - 1 resides in Washington DC
  - 24 of 25 trustees reside in the NY / New England area

# Donofrio Report (2012)

- Advisory group formed by Governor Shumlin in 2011 to study the relationship between UVM and the State of Vermont
- The advisory group was chaired by Nick Donofrio, prior General Manager of IBM's plant in Essex, and included John Bramley, former Provost and President at UVM
- The report made 11 key recommendations to strengthen UVM and its role in Vermont

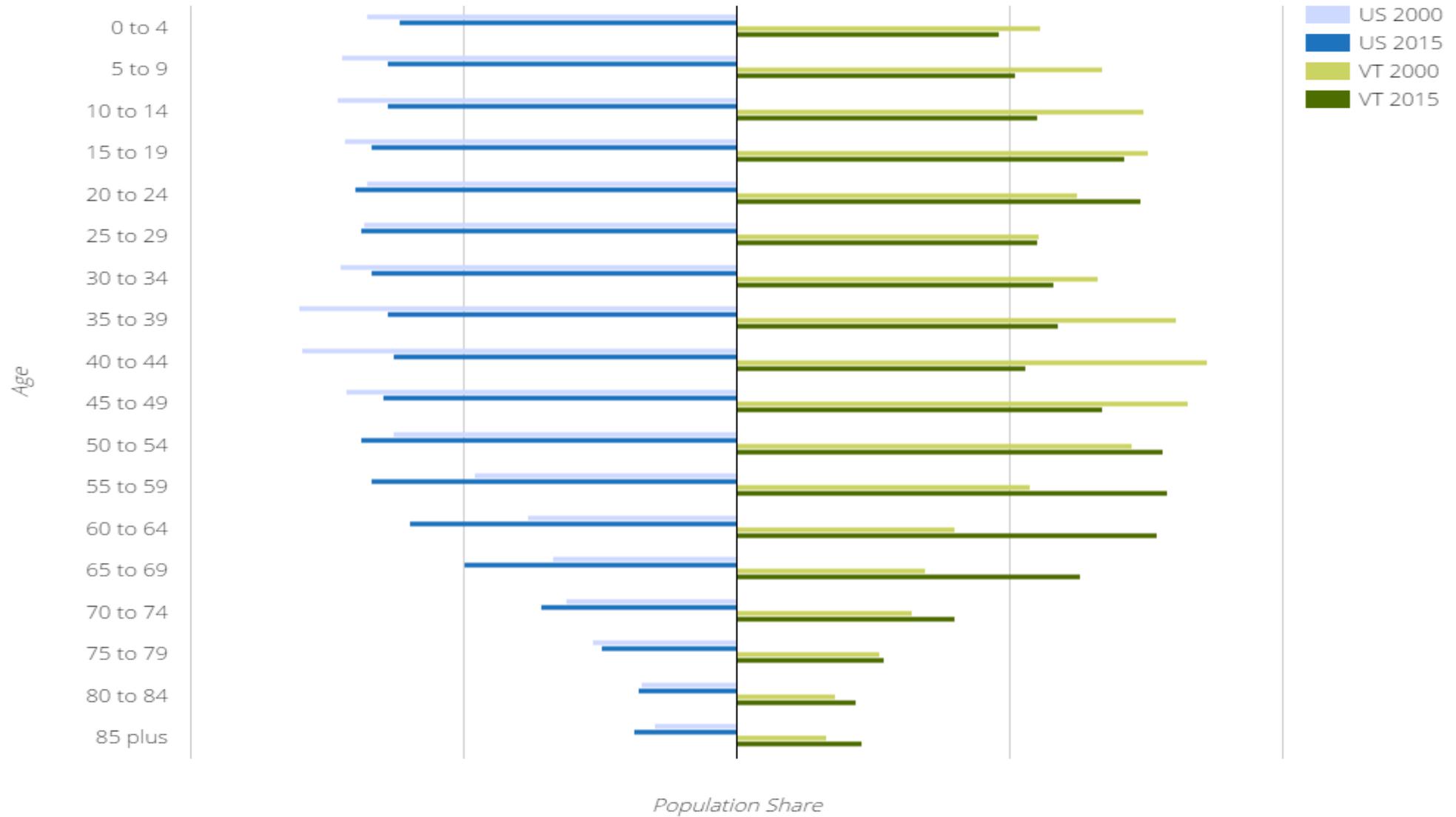
# Donofrio Report (2012)

- Recommendation 1a: Structure of the UVM Board of Trustees
  - “Currently, the majority of the board of trustees at UVM is from the public sector (9 elected by the legislature, 3 appointed by the Governor, and the Governor ex-officio). This structure is out of balance in relation to that state appropriation and does not reflect the interest of the University or the true relationship to the state. Further, the limiting size and make up of the board hinders UVM’s ability to raise its profile within the state and nationally, raise needed dollars and recruit future trustees and supporters. This is especially important in a time of limited public funds (currently the Vermont public funding is 7% of the university’s total budget) and the need for increased private philanthropy.”
  - Recommendation: “Increase the number of private trustees or reduce the number of public trustees on the UVM Board of Trustees. The appropriate number and allocation of public versus private trustees should be resolved and the charter amended to reflect a more balanced Board of Trustees to serve UVM and the state.”

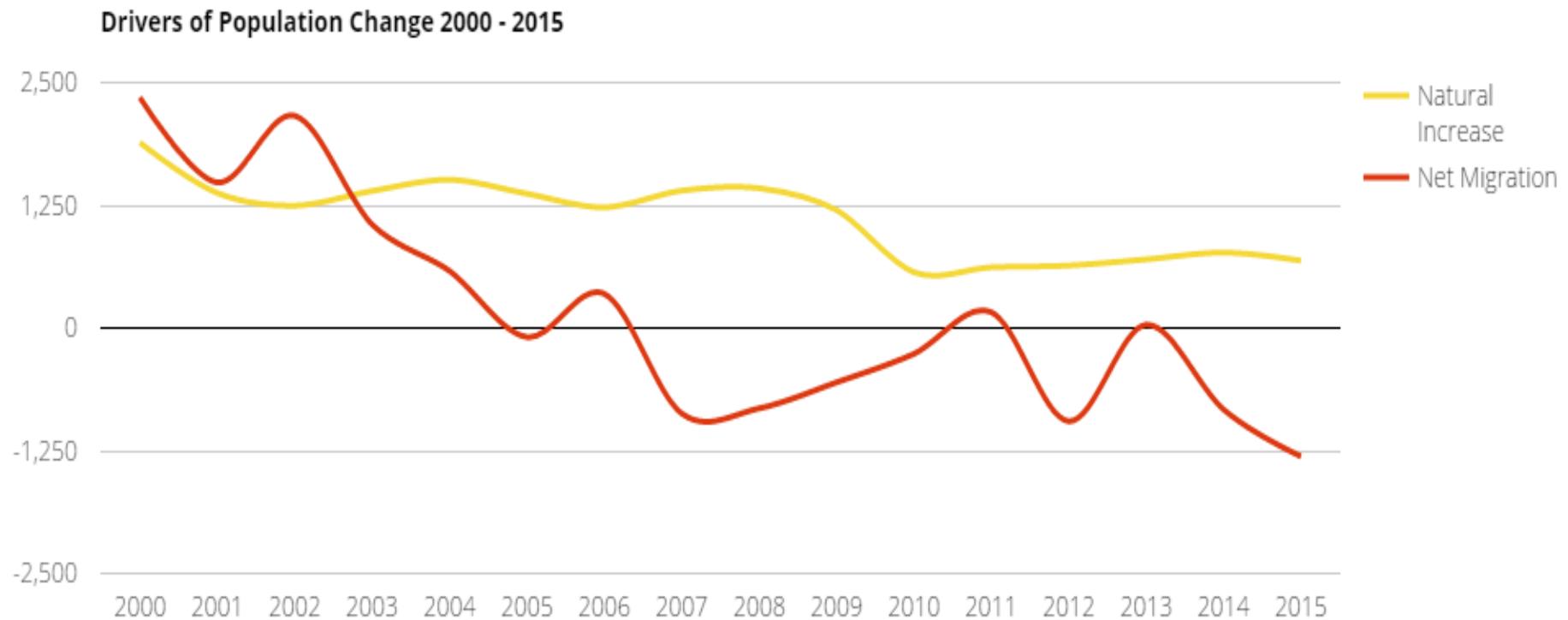
# Demographics

- Vermont has one of the lowest population growth rates in the US over the last two decades, and is projected to have one of the lowest growth rates over at least the next decade
- Within the Vermont population, median age has increased over time; Vermont now has the second oldest median age of any state
  - 1 Maine, 2 Vermont, 3 New Hampshire, 4 West Virginia

### Vermont's Age Profile 2000-2015

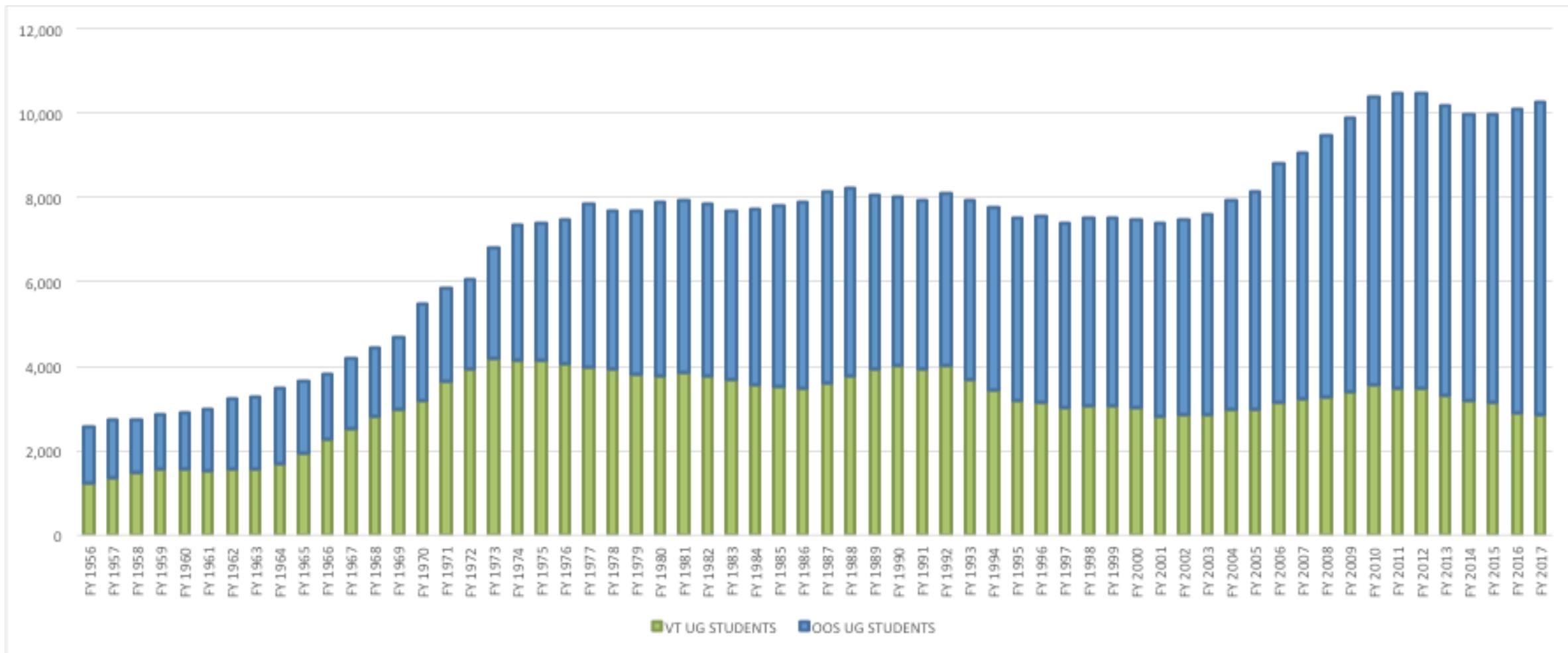


Sources: 2000 U.S. Census and 2015 American Community Survey.



Source: United States Census

Population growth comes from “natural increase” (births vs deaths) and migration, typically from other states not foreign countries. Current estimates put Vermont’s growth 2010-2015 at +297 people overall. Net change 2014-2015 was negative. While births outpaced deaths (5,981 vs. 5,295) last year, 1,309 people left in the period from July 2014-2015.

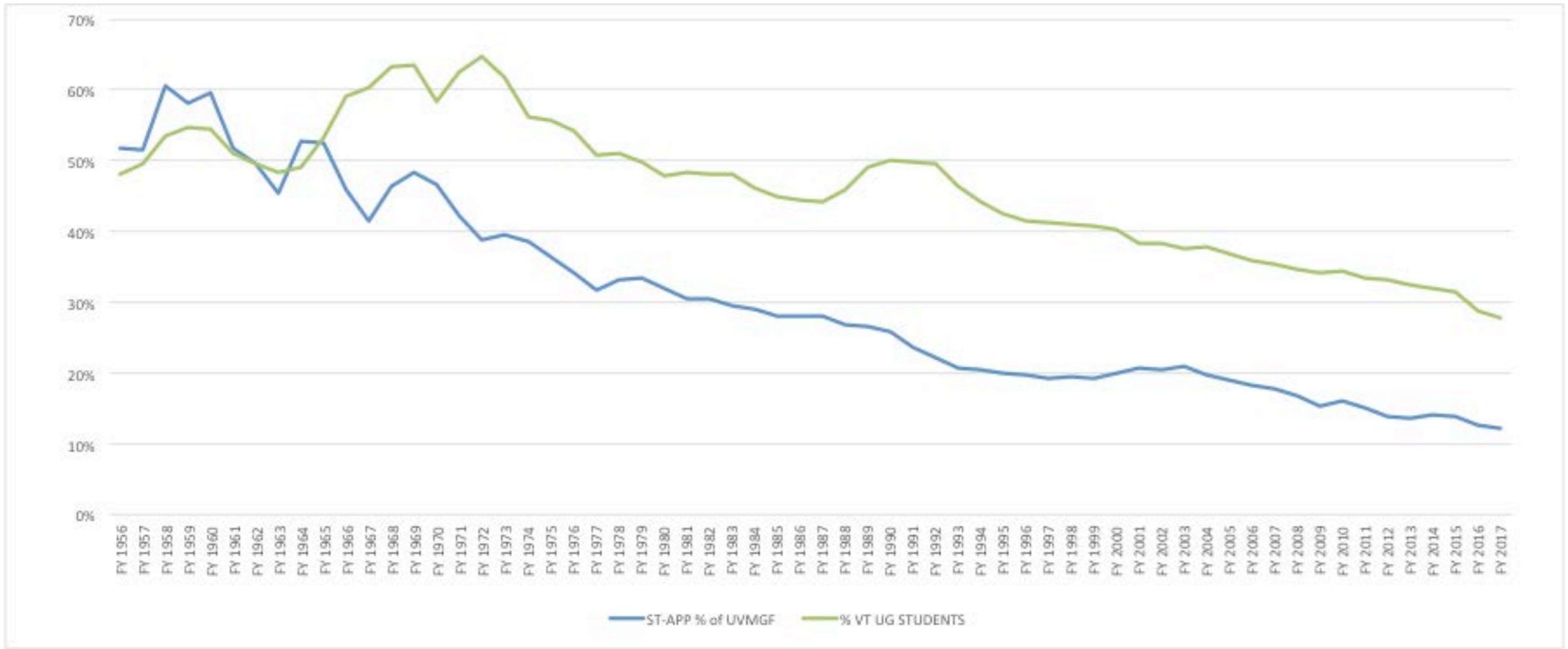


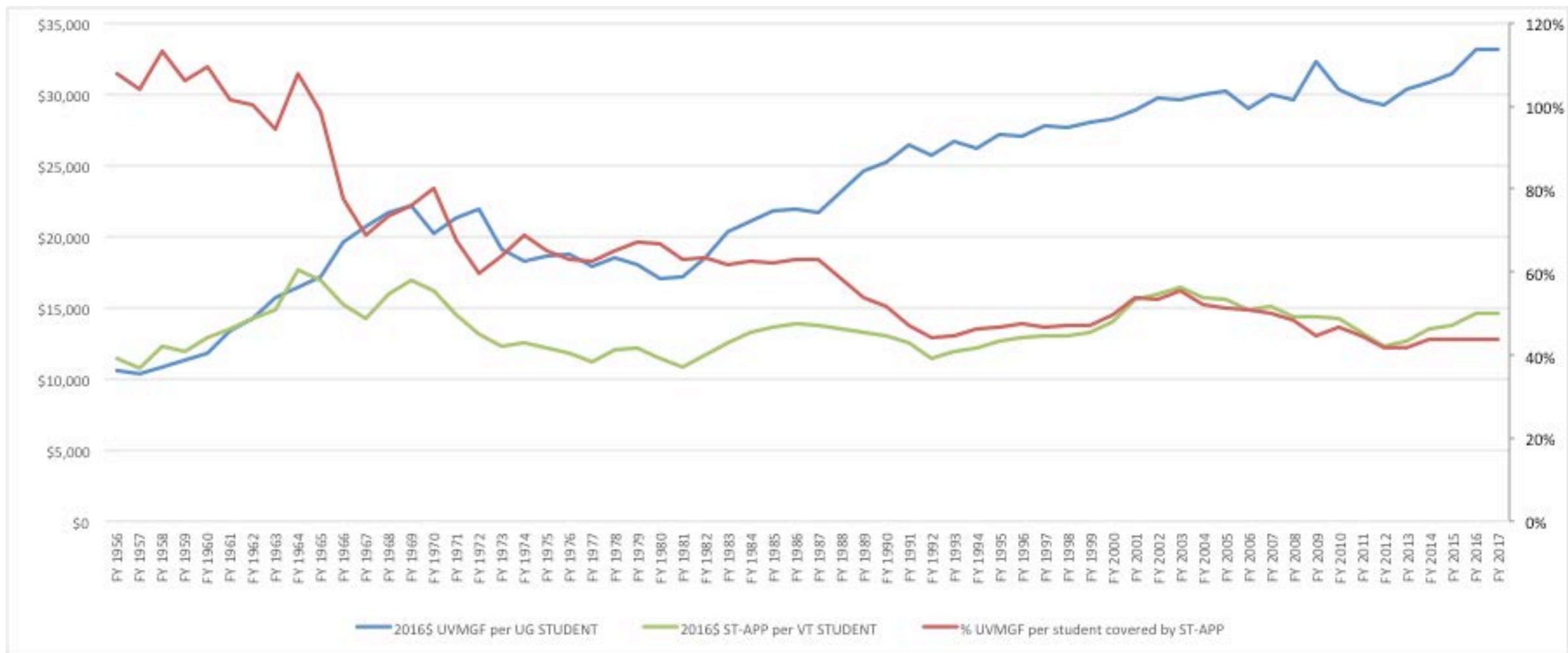
# Financial

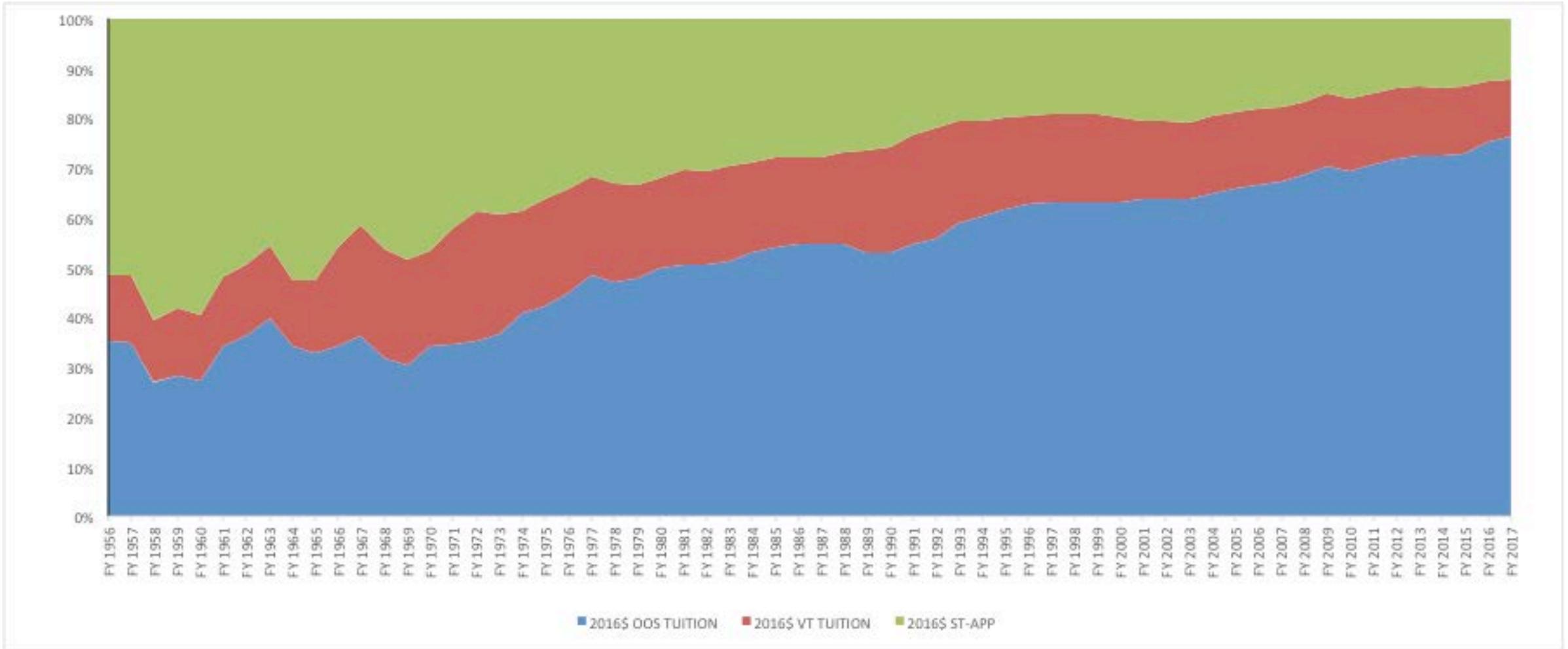
- In 1955, Vermont pledged to provide an annual appropriation to UVM in conjunction with the charter amendments
- 1956 appropriation = \$1.6 million (52% of UVM's GF budget)
- The appropriation plus gross tuition from Vermont students
  - For the first ten years, 1956 through 1965
    - was in excess of the allocated cost of attendance for Vermont students
    - Comprised an average of 67% of UVM's general fund budget
  - Subsequent to 1965
    - Steadily declined relative to the allocated cost of attendance for Vermont students
    - Now comprises just 24% of UVM's general fund budget, or 13% of total budget

# Financial

- Charts on pages 16-17 are based on UVM's general fund budget, which is approximately half of the total operating budget
- Vermont State appropriation FY2017 = \$42.5 million
  - 50% allocated directly to student financial aid
  - 25% allocated to College of Agriculture and Life Sciences
  - 25% allocated to College of Medicine
- UVM total operating budget FY2017 = \$654 million
- Appropriation = 6.5% of operating budget, or 3.2% excluding financial aid provided directly to students







State	VT	ME	NH	MA	RI	CT	NH	NY
Institution	The University of Vermont and State Agricultural College	The University of Maine System	University System of New Hampshire	The University of Massachusetts	Rhode Island Board of Education	The University of Connecticut	Dartmouth	Cornell
Board members	25	16	27	22	17	21	26	61
Governor	1	0	1	0	0	1	1	1
Governor appointed	3	15	11	17	17	12	0	0
State commissioners	0	1	2	0	0	4	0	0
President(s)	1	0	4	0	0	0	1	1
Chancellor	0	0	1	0	0	0	0	0
Legislative	9	0	0	0	0	0	0	2
Private	9	0	6	0	0	2	24	57
Student	2	0	2	5	0	2	0	0
Out of state undergraduate %	72%	17%	47%	19%	44%	23%	NA	NA