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*Susanne R. Young, Secretary*

## MEMORANDUM

**TO:** Vermont General Assembly; Government Accountability Committee and Joint Fiscal Committee  
**CC:** Susanne Young and Brad Ferland  
**FROM:** Susan Zeller, Chief Performance Officer  
**RE:** Annual Outcomes Report – 3 VSA §2311 (c)  
**DATE:** October 12, 2018

Attached please find the 2018 Outcomes Report, originally due 9/30/2018. This year the report has been moved to the Clear Impact Scorecard – electronic dashboard and data visualization tool. To meet the statutory requirement of a “report”, we have downloaded the electronic visualization into pdf format.

However, the best way to view this data is on-line through the interactive Scorecard link at:  
<https://app.resultsscorecard.com/Scorecard/Embed/17845>

Thank you for your patience in waiting for this report.