FY 2017 GOVERNOR'S BUDGET RECOMMENDATIONS - PROGRAM PERFORMANCE MEASURES AGENCY NAME: Agency of Administration DEPARTMENT NAME: Department of Human Resources DIVISION NAME: Classification 1 2 3 4 PRIMARY APPROPRIATION # 1120010000 PROGRAM NAME Classification Class Action Review 5 6 PROGRAM NUMBER (if used) FY 2017 Appropriation \$\$ 8,134,704.00 **Budget Amounts in Primary appropri** on not rela 8 SECONDARY APPROPRIATION # 9 Program Budget Amounts from other appropriation: 10 Program Budget Amounts from other appropriation: Program Budget Amounts from other appropriation: 11 Program Budget Amounts from other appropriation: 12 13 **Program Budget Amounts from other appropriation** 14 TOTAL PROGRAM BUDGET FY 2017 \$ 535.178.00 POPULATION-LEVEL OUTCOME: (8) Vermont has open, effective, and inclusive government with a supported, motivated and accountable State workforce. 15 POPULATION-LEVEL INDICATOR: 16 Performance Measure Data FY 2016 FY 2016 FY 2017 FY 2014 FY 2015 Budget Budget BAA Performance Measure A 17 Number of Class Action RFRs 18 Type of PM A: 1. How much did we do? (a.k.a. quantity or output) (Good PM) Y 2016 FY 2016 FY 2017 FY 2014 FY 2015 Budget BAA Budget Performance Measure B: Class Action Reviews which impact the salary and wage portion of a department's budget by 1% or greater. 19 20 Type of PM B: 3. Is anyone better off? (a.k.a. effectiveness or result/outcome) (Best PM) FY 2016 FY 2017 FY 2016 FY 2014 FY 2015 Budget BAA Budget Performance Measure C Turnaround times for Class Action RFRs in # of days to complete 21 90 22 Type of PM C: 2. How well did we do it? (a.k.a. quality or efficiency) (Better PM)

NARRATIVE/COMMENTS/STORY: Describe the program. Who/what does it serve? Are there any data limitations or caveats? Explain trend or recent changes. Speak to new initiatives expected to have future impact.

²⁴ Class Action Requests for Classification Review are classification reviews of job classes impacting all (2 or more) employees in the job class. Beginning July 1, 2014 the Collective Bargaining Unit Agreements changed the process for submitting Class Action equests and built in a process for legislative review of any class action review impacting the salary and wage portion of the department's budget by 1% or greater. Between July 1, 2015 and August 31, 2015 DHR Classification received requests to review 118 job classes. Results of the reviews will impact approximately 800 positions in 14 departments. 90 of the Class Action reviews impacted five (5) or fewer positions, and eight (8) reviews impacted 20 or more positions. VSEA submitted one Class Action request for review on behalf of the Veterans' Home Utility Workers, DHR initiated the review of all (54) nursing job classes throughout the state, and the remaining (63) reviews were initiated by management. One job class, Licensed Nursing Assistants at the Vermont Veterans' Home, resulted in an impact of 1% or greater of the salary and wage portion of the department's budget. Under the Collective Bargaining Unit Agreements all Class Action reviews must be completed by December 31st. While several reviews took until the end of December to complete, the average turn around time was lower than anticipated. The lower than anticipated turnaround time may be due to two factors: most reviews were relatively simple and involved smaller job classes (2 - 5 positions); and because the standardized submission timeframe allowed us to plan our regular workload and assignments to accommodate the larger and usually more complex workload associated with Class Action reviews. During the next submission period, beginning July 1, 2016, we anticipate receiving Class Action review requests for the statewide System Developer job . series.

FY 2017 GOVERNOR'S BUDGET RECOMMENDATIONS - PROGRAM PERFORMANCE MEASURES AGENCY NAME: Agency of Administration DEPARTMENT NAME: Department of Human Resources DIVISION NAME: DHRIU 3 PRIMARY APPROPRIATION # 1120010000 PROGRAM NAME Investigations Unit 5 PROGRAM NUMBER (if used) 8,134,704.00 FY 2017 Appropriation \$\$ on not rela SECONDARY APPROPRIATION # 9 Program Budget Amounts from other appropriation: 10 Program Budget Amounts from other appropriation: 11 Program Budget Amounts from other appropriation: Program Budget Amounts from other appropriation: 13 Program Budget Amounts from other appropriation: **TOTAL PROGRAM BUDGET FY 2017** 14 428,143.00 POPULATION-LEVEL OUTCOME: (8) Vermont has open, effective, and inclusive government with a supported, motivated and accountable State workforce. 16 POPULATION-LEVEL INDICATOR: Performance Measure Data FY 2016 FY 2016 FY 2017 FY 2014 Budget Budget Performance Measure A of Investigations completed in 60 days 25 33 Type of PM A: 1. How much did we do? (a.k.a. quantity or output) (Good PM) 18 FY 2017 FY 2016 FY 2016 FY 2015 FY 2014 Budget BAA Budget Performance Measure B: of Completed Cases in 60 days 65% 20 Type of PM B: 2. How well did we do it? (a.k.a. quality or efficiency) (Better PM) FY 2016 FY 2016 FY 2017 FY 2014 FY 2015 BAA Budget Budget Performance Measure C: % of Completed Cases in 50 days where Employee was on paid Relief From Duty (RFD) status 27 18% 20% 25% 35%

NARRATIVE/COMMENTS/STORY: Describe the program. Who/what does it serve? Are there any data limitations or caveats? Explain trend or recent changes. Speak to new initiatives expected to have future impact.

Type of PM C: 2. How well did we do it? (a.k.a. quality or efficiency) (Better PM)

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The Department of Human Resources Investigations Unit (DHRIU) examines allegations of misconduct by State employees. Unit Investigators examine cases based on their high level of complexity, criminal component, or severity of the offense. The Unit's overall goal is to prepare clear, concise and detailed investigative reports based on interviews and evidence. It is critical that the investigative reports are completed in a timely manner. Late or stale investigative reports jeopardize the ability to issue discipline and lowers morale. Investigative cases where an employee is placed on paid Relief from Duty (RFD) are paramount. The investigators prioritize these cases insuring that they are completed expeditiously. The goal is to limit costs associated with employees who are out of work for alleged misconduct. Quick turnaround time for investigations involving employees on RFD expedites the process of whether to dismiss the employee or return them to active status. Additionally, it reduces the need to compensate other workers with overtime to fill the void left by the employee on RFD. It is important to note that Investigations are sometimes prolonged because of factors outside of the Unit's control. These factors include but are not limited to when an employee is on Family Medical Leave, Workman's Compensation or is under investigation by law enforcement and a DHRIU investigation could jeopardize a criminal case/prosecution.

FY 2017 GOVERNOR'S BUDGET RECOMMENDATIONS - PROGRAM PERFORMANCE MEASURES AGENCY NAME: Agency of Administration DEPARTMENT NAME: Department of Human Resources 2 3 **DIVISION NAME: Wellness** PRIMARY APPROPRIATION # 1125010000 LiveWell VT (SOV Employee Wellness program) PROGRAM NAME 5 PROGRAM NUMBER (if used) FY 2017 Appropriation \$\$ 1,779,941.00 n not rela 8 **SECONDARY APPROPRIATION #** Program Budget Amounts from other appropriation: q 10 Program Budget Amounts from other appropriation: 11 Program Budget Amounts from other appropriation: Program Budget Amounts from other appropriation: 13 Program Budget Amounts from other appropriation **TOTAL PROGRAM BUDGET FY 2017** 14 1.779.941.00 POPULATION-LEVEL OUTCOME: (8) Vermont has open, effective, and inclusive government with a supported, motivated and accountable State workforce 16 POPULATION-LEVEL INDICATOR: Performance Measure Data FY 2016 FY 2016 FY 2017 FY 2015 FY 2014 Budget Budget Performance Measure A 25% 6 of Active employees receiving flu shot via wellness program flu clinics 28 23% 29% 23% 25% Type of PM A: 1. How much did we do? (a.k.a. quantity or output) (Good PM) 18 FY 2016 FY 2016 FY 2017 FY 2014 FY 2015 Budget BAA Budget Performance Measure B: % of personal health assessments performed for active employee opulation 30 28% 20 Type of PM B: . How much did we do? (a.k.a. quantity or output) (Good PM) FY 2016 FY 2016 FY 2017 FY 2014 FY 2015 Budget **Budget** BAA Performance Measure C: 6 of employees participating in any or all wellness challenges 31 Type of PM C: 1. How much did we do? (a.k.a. quantity or output) (Good PM) FY 2016 FY 2016 FY 2017 FY 2014 FY 2015 **Budget** BAA Budget Performance Measure D: % higher of average personal health assessment (PHA) score of empl who completed a PHA & wellness challenge vs only completed a PHA 10% Type of PM D: 3. Is anyone better off? (a.k.a. effectiveness or result/outcome) (Best PM) FY 2017 FY 2016 FY 2016 FY 2014 FY 2015 Budget BAA Budget Performance Measure D:

Type of PM D: (scroll down and select)

NARRATIVE/COMMENTS/STORY: Describe the program. Who/what does it serve? Are there any data limitations or caveats? Explain trend or recent changes. Speak to new initiatives expected to have future impact.

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²⁸ We are bringing forward the Wellness division's activities to support a motivated and healthy workforce as part of our Department goals and one of the Governor's seven priorities. The State Employees' Wellness program rebranded itself as LiveWell Vermont in January, 2014. In March 2014, it launched an online wellness portal which provides all active and retired state employees access to a variety of wellness tools and resources including a personal health assessment, exercise and nutrition plans, trackers and resources, workshops, a health library and much more. All of this equals a great change in business process, data collection and available toolset. Going forward we will be able to gather more data from the portal about the health trends and changes of the employees who participate in the wellness programs. For fiscal year 2014, the data represents a transition year. The traditional onsite biometric screening and health assessment transitioned to online personal health assessments. The wellness challenges changed from paper-based annual event to quarterly challenges based on a variety of health and wellness topics (nutrition, physical activity, lifestyle management, etc.) using the online portal. Another program initiative that has led to an increase in participation numbers was the launching of an incentive campaign in March, 2014. At that point in time, all active employees were notified of the opportunity to earn up to 100 points/\$100 upon completion of specific wellness initiatives; health assessment (\$50) and wellness challenge (\$50). In 2015, the incentive program was expanded and offered up to 150 points/\$150 for completion of health assessment (\$50), challenge (\$25), online workshop (\$25) and an annual physical (\$50). In 2016, LiveWell is raising the bar by bundling incentive requirements with a focus on driving positive behavior change. Flu clinics are an additional program offered annually to permanent and temporary state employees. In 2014, active employees were required to go to their primary provider if they did not get a shot at a state clinic. In 2015, employees can now go to any pharmacy that accepts the State's insurance and get a shot covered, so flu clinic numbers reflect this change.