Michael Del Trecco, MBA, FACHE Vice President of Finance, VAHHS

Discussion of Uncompensated Care Cost

2/19/2015



2015 US Department of HHS Poverty Guidelines

		Percent of Poverty								
Household	Amount	150%			200%		250%		300%	
1	\$ 11,770	\$	17,655	\$	23,540	\$	29,425	\$	35,310	
2	\$ 15,930	\$	23,895	\$	31,860	\$	39,825	\$	47,790	
3	\$ 20,090	\$	30,135	\$	40,180	\$	50,225	\$	60,270	
4	\$ 24,250	\$	36,375	\$	48,500	\$	60,625	\$	72,750	
5	\$ 28,410	\$	42,615	\$	56,820	\$	71,025	\$	85,230	
6	\$ 32,570	\$	48,855	\$	65,140	\$	81,425	\$	97,710	
7	\$ 36,730	\$	55,095	\$	73,460	\$	91,825	\$	110,190	
8	\$ 40,890	\$	61,335	\$	81,780	\$	102,225	\$	122,670	



What is Uncompensated Care?

- <u>Bad Debt</u> payment is expected, but the provider cannot collect because the patient refuses to pay
- <u>Free Care</u> based on free care guidelines, patient cannot afford to pay and as a result the hospital does not expect payment



Where Does Uncompensated Care Show up in Provider Financials? FY Budget 2015 (10/1 – 9/30) All Hospital - Summary Income Statement

Revenues	2015B
Inpatient Care Revenue	1,254,691,561
Outpatient Care Revenue	2,426,250,237
Outpatient Care Revenue - Physician	980,063,298
Chronic/Snf Pt Care Revenue	53,904,292
Swing Beds Pt Care Revenue	20,336,088
Gross Patient Care Revenue	4,735,245,475
Disproportionate Share Payments	38,289,419
Bad Debt	(86,627,708)
Free Care	(58,652,440) =
Deductions From Revenue (Payer Contractual)	(2,429,148,754)
Graduate Medical Education	29,954,640
Net Patient Care Revenue	2,229,060,632
Other Operating Revenue	127,360,793
Total Operating Revenue	2,356,421,425
Operating Expense	
Salaries Non Md	757,626,820
Fringe Benefits Non Md	252,903,899
Fringe Benefits Md	40,819,504
Physician Fees Salaries Contracts & Fringes	293,955,999
Health Care Provider Tax	126,285,782
Depreciation Amortization	111,574,747
Interest - Short Term	327,672
Interest - Long Term	24,660,629
Other Operating Expense	671,975,235
Total Operating Expense	2,280,130,288
Net Operating Income (Loss)	76,291,137
Non-Operating Revenue	30,523,392
Excess (Deficit) Of Revenue Over Expense	106,814,529

Green \$ Transaction - Amount Added to Gross Charges

No Cash Transaction - Amount Subtracted from Gross Charges

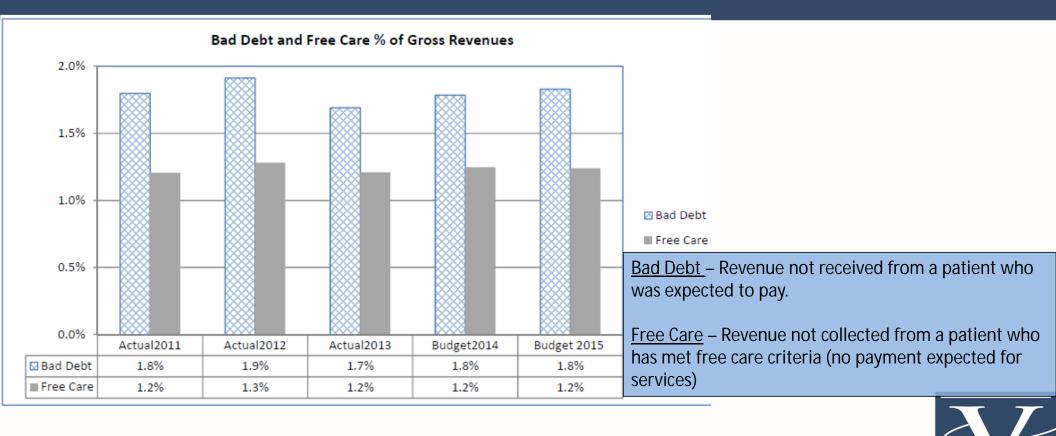
No Cash Transaction - Amount Subtracted from Gross Charges

No Cash Transaction - Amount Subtracted from Gross Charges

Green \$ Transaction - Amount Added to Gross Charges



Hospital FY 2015 Uncompensated Care – Source GMCB



Hospital Uncompensated Care – Source GMCB Bad Debt and Free Care

	2012			2013			2014				2015					
Hospital	Bad Debt	% Gross	Free Care	% Gross	Bad Debt	% Gross	Free Care	% Gross	Bad Debt	% Gross	Free Care	% Gross	Bad Debt	% Gross	Free Care	% Gross
BMH	\$3,552,356	2.99%	\$2,823,804	2.38%	\$3,974,965	3.10%	\$2,713,913	2.12%	\$4,385,295	2.98%	\$3,049,876	1.81%	\$4,545,944	3.04%	\$2,819,482	1.88%
CVMC	\$5,883,259	2.20%	\$3,949,616	1.48%	\$4,825,516	1.74%	\$4,198,561	1.51%	\$6,706,848	1.97%	\$5,108,381	0.95%	\$6,572,279	2.04%	\$4,162,040	1.29%
Copley	\$2,351,831	2.65%	\$997,987	1.13%	\$2,130,224	2.36%	\$1,117,592	1.24%	\$2,972,890	2.90%	\$1,537,702	1.30%	\$3,136,362	2.90%	\$1,405,955	1.30%
UVMMC	\$29,833,648	1.40%	\$24,643,566	1.15%	\$26,550,107	1.15%	\$23,520,466	1.02%	\$27,570,055	1.12%	\$26,798,053	1.09%	\$30,107,607	1.24%	\$27,363,476	1.13%
Gifford	\$3,065,153	2.90%	\$766,481	0.72%	\$2,710,267	2.44%	\$515,241	0.46%	\$3,865,729	2.71%	\$1,208,040	0.65%	\$3,607,086	3.21%	\$1,243,823	1.11%
Grace	\$729,336	3.60%	\$357,862	1.77%	\$705,181	3.45%	\$299,449	1.47%	\$598,363	2.18%	\$457,294	1.82%	\$572,312	2.33%	\$480,015	1.96%
Mt. Ascutney	\$2,177,808	3.12%	\$744,400	1.07%	\$3,175,560	4.22%	\$794,724	1.06%	\$1,848,175	0.66%	\$729,343	1.78%	\$1,943,472	2.38%	\$766,950	0.94%
North Country	\$3,388,360	2.37%	\$1,578,808	1.10%	\$3,317,464	2.25%	\$1,648,970	1.12%	\$4,146,688	3.01%	\$1,622,197	0.75%	\$4,248,919	2.65%	\$1,310,379	0.82%
NVRH	\$2,466,847	2.30%	\$2,108,648	1.97%	\$2,698,300	2.34%	\$2,114,464	1.84%	\$2,848,900	2.16%	\$2,337,700	2.08%	\$2,777,200	2.20%	\$2,709,800	2.15%
Northwestern	\$3,664,454	2.28%	\$1,929,691	1.20%	\$4,396,874	2.61%	\$1,742,758	1.04%	\$4,897,611	2.89%	\$2,112,441	0.94%	\$5,762,816	3.20%	\$1,794,212	1.00%
Porter	\$4,827,216	4.07%	\$1,176,167	0.99%	\$3,895,584	3.13%	\$1,505,933	1.21%	\$4,588,575	1.99%	\$1,100,451	1.00%	\$2,740,946	1.91%	\$1,383,920	0.96%
Rutland	\$7,581,672	1.96%	\$6,034,860	1.56%	\$6,872,448	1.54%	\$7,390,443	1.66%	\$9,647,180	1.67%	\$5,972,064	1.57%	\$9,856,365	2.00%	\$7,391,288	1.50%
Southwestern	\$4,873,853	1.87%	\$2,207,601	0.85%	\$5,063,162	1.86%	\$1,888,221	0.69%	\$5,800,000	1.91%	\$2,900,000	0.72%	\$5,850,000	1.99%	\$2,360,000	0.80%
Springfield	\$3,681,032	3.79%	\$2,954,972	3.04%	\$3,870,704	3.99%	\$3,583,684	3.70%	\$3,795,117	3.82%	\$3,520,216	2.99%	\$4,906,400	4.28%	\$3,461,100	3.02%
Total	\$78,076,825	1.91%	\$52,274,463	1.28%	\$74,186,355	1.69%	\$53,034,419	1.21%	\$83,671,426	1.78%	\$58,453,757	1.25%	\$86,627,708	1 .83%	\$58,652,440	1.24%



Vermont - Disproportionate Share Payments

	DSH				
	Βι	dget FY 2015			
BMH	\$	1,100,858			
CVMC	\$	2,113,868			
Copley	\$	696,562			
Gifford	\$	842,693			
Grace	\$	-			
Mt. Ascutney	\$	376,571			
North Country	\$	2,432,098			
NVRH	\$	1,696,000			
Northwestern	\$	1,274,456			
Porter	\$	962,327			
Rutland	\$	5,395,100			
Southwestern	\$	2,884,892			
Springfield	\$	2,435,500			
UVMMC	\$	16,078,494			
Total	\$	38,289,419			

DSH Alo				
→ Year	U.S.	Vermont Share		
2016	\$1.2B			
2017	\$1.8B	\$	3,657,500	
2018	\$5.0B	\$	9,550,000	
2019	\$5.6B	\$	9,550,000	
2020	\$4.0B	\$	9,550,000	
2021	\$4.0B	\$	9,753,200	
2022	\$4.0B	\$	10,159,600	
2023	\$4.0B	\$	10,159,600	
2024		\$	8,940,500	
	→ Year 2016 2017 2018 2019 2020 2021 2022 2023	→ Year U.S. 2016 \$1.2B 2017 \$1.8B 2018 \$5.0B 2019 \$5.6B 2020 \$4.0B 2021 \$4.0B 2022 \$4.0B 2023 \$4.0B	2016 \$1.2B 2017 \$1.8B 2018 \$5.0B 2019 \$5.6B 2020 \$4.0B 2021 \$4.0B 2022 \$4.0B 2023 \$4.0B	

- Aggregate DSH payments for Vermont are approximated \$37m \$38m
- A \$10 million reduction is a 26% cut.
- Increased pressure on cost shift and State, Payer and Provider Budgets.
- CMS regulation governs hospital specific DSH payments



Health Care Billing and Insurance Related Activities

Pre-Care Activities Front End Business

- Financial Budgeting, Planning, Contracting, Risk Sharing, Population Health Modeling
- · Administrative Clinical Scheduling Registration, Patient History, HIPPA
- Patient Financial Insurance Eligibility, Benefits Coverage, Pre-Authorization, Point of Care Collection, Medicaid Eligibility

Patient Care Mid – Cycle

- Clinical Electronic Medical Record Documentation, Review of Electronic Alerts, Quality measures (P4P)
- Revenue Cycle Charge Capture, CPT/DRG/ICD-9 Coding, Compliance, Medical Record Documentation Review

Post Care Back - End

- Claims and Billing Claims Development, Claims Submission, Adjudication, Claim Inquiry Pending
- Payment Reimbursement Validation, Denials/Appeals, Receivables, Bad Debt, Free Care Assessment, Medicaid Eligibility



Summary of Activity

- Act 53 All Hospitals Required to Publish Free Care Policies
- Act 191 Review of Free Care Policies by BISHCA
- To ease financial burden, Providers:
 - Assist patients with Medicaid enrollment
 - Are providing free care with 100% forgiveness as well as sliding scale discounts