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H.128

Introduced by Representatives Evans of Essex, O'Brien of Richmond, Sharpe  
of Bristol, and Toleno of Brattleboro

Referred to Committee on

Date:

Subject: Executive; Legislature; results-based accountability; common  
language

Statement of purpose of bill as introduced: This bill proposes amendments to  
Vermont law in accordance with 2014 Acts and Resolves No. 186 (An act  
relating to reporting on population-level outcomes and indicators and on  
program-level performance measures), which established the framework that  
enables State government to use results-based accountability (RBA) to assist in  
its decision making. Amendments in this bill would change language in  
Vermont laws that already require performance analysis so that those laws use  
RBA's common language. In RBA, the General Assembly establishes  
population-level "outcomes," which are analyzed using "indicators," and the  
Executive Branch analyzes the "results" of its programs using "performance  
measures" that it establishes.

19 An act relating to the use of results-based accountability common language  
20 in Vermont law

1 It is hereby enacted by the General Assembly of the State of Vermont:

2 \* \* \* Governor's Development Cabinet \* \* \*

3 Sec. 1. 3 V.S.A. § 2293 is amended to read:

4 § 2293. DEVELOPMENT CABINET

5 \* \* \*

6 (b) Development Cabinet.

7 (1) A Development Cabinet is created, to consist of the Secretaries of  
8 the Agencies of Administration, of Agriculture, Food and Markets, of  
9 Commerce and Community Development, of Education, of Natural Resources,  
10 and of Transportation. The Governor or the Governor's designee shall chair  
11 the Development Cabinet.

12 (2) The Development Cabinet shall advise the Governor on how best to  
13 implement the purposes of this section, and shall recommend changes as  
14 appropriate to improve implementation of those purposes.

15 (3) The Development Cabinet may establish interagency work groups to  
16 support its mission, drawing membership from any agency or department of  
17 State government. Any interagency work groups established under this  
18 subsection shall evaluate, test the feasibility of, and suggest alternatives to  
19 economic development proposals, including proposals for public-private  
20 partnerships, submitted to them for consideration. The Development Cabinet  
21 shall refer to appropriate interagency workgroups any economic development

1 proposal that has a significant impact on the inventory or use of State land or  
2 buildings.

3 \* \* \*

4 (d)(1) Pursuant to the recommendations of the Oversight Panel on  
5 Economic Development created in 2010 Acts and Resolves No. 146, ~~Sec. 66~~  
6 Sec. G6, the Development Cabinet shall create an interagency work group as  
7 provided in subsection (b) of this section with the Secretary of Commerce and  
8 Community Development serving as its chair.

9 (2) The mission of the Work Group shall be to develop a long-term  
10 economic development plan for the State, which shall identify goals and  
11 recommend actions to be taken over ten years, and which shall be consistent  
12 with the four ~~goals~~ principles of economic development identified in  
13 10 V.S.A. § 3 and the relevant population-level outcomes for economic  
14 development ~~identified in 2010 Acts and Resolves No. 68, Sec. 8 set forth in~~  
15 3 V.S.A. § 2311.

16 \* \* \*

17 Sec. 2. 10 V.S.A. § 3 is amended to read:

18 § 3. ECONOMIC DEVELOPMENT; ~~LONG TERM GOALS~~ PRINCIPLES;  
19 REVIEW AND ASSESSMENT

20 (a) For purposes of the Vermont Statutes Annotated and ~~state~~ State  
21 economic development programs and assistance, “economic development”

1 means the process of generating economic wealth and vitality, security, and  
2 opportunity for all Vermonters.

3 (b) There are established the following four ~~principal~~, interrelated ~~goals~~  
4 principles for future economic development in Vermont:

5 (1) Vermont's businesses, educators, nongovernmental organizations,  
6 and government form a collaborative partnership that results in a highly skilled  
7 multigenerational workforce to support and enhance business vitality and  
8 individual prosperity.

9 (2) Vermont invests in its digital, physical, and human infrastructure as  
10 the foundation for all economic development.

11 (3) Vermont ~~state~~ State government takes advantage of its small scale to  
12 create nimble, efficient, and effective policies and regulations that support  
13 business growth and the economic prosperity of all Vermonters.

14 (4) Vermont leverages its brand and scale to encourage a diverse  
15 economy that reflects and capitalizes on our rural character, entrepreneurial  
16 people, and reputation for environmental quality.

17 (c) The four ~~principal goals~~ principles shall be used to guide the design and  
18 implementation of each economic development program, policy, or initiative  
19 that is sponsored or financially supported by the ~~state~~ State, its subdivisions,  
20 agencies, authorities, or private partners.

1       ~~(d)(1) The commission on the future of economic development, or a~~  
2       ~~working group thereof designated by the general assembly, shall work with the~~  
3       ~~state economists and the joint fiscal office to adopt benchmarks for the four~~  
4       ~~principal goals.~~

5       ~~(2) The commission or workgroup thereof shall on or before January 15,~~  
6       ~~2010 report to the house committee on commerce and economic development,~~  
7       ~~the senate committee on finance, and the senate committee on economic~~  
8       ~~development, housing and general affairs concerning its review of the goals,~~  
9       ~~benchmarks, and agency progress pursuant to this subsection.~~

10       ~~(3) On or before January 15, 2010, the commission shall recommend to~~  
11       ~~the senate committee on economic development, housing and general affairs,~~  
12       ~~the senate committee on finance, the house committee on commerce and~~  
13       ~~economic development, the house committee on ways and means, and the~~  
14       ~~governor on whether it would promote the best interests of Vermont for the~~  
15       ~~commission to continue its review of the goals and benchmarks, or if a~~  
16       ~~successor to that responsibility should be designated. Notwithstanding any~~  
17       ~~recommendation, the commission shall continue to perform the review unless~~  
18       ~~and until a successor is designated by legislation approved by the legislature~~  
19       ~~and the governor.~~

1                   \* \* \* Partnerships for Children, Families, and Individuals \* \* \*

2           Sec. 3. 3 V.S.A. § 3026 is amended to read:

3           § 3026. PARTNERSHIPS FOR CHILDREN, FAMILIES, AND  
4                                   INDIVIDUALS

5           (a)(1) The Secretary of Human Services, the Secretary of Education, and  
6           the President of the University of Vermont shall establish a research  
7           partnership to study and make recommendations for improving the  
8           effectiveness of State and local health, human services, and education  
9           programs. ~~Critical program outcomes relating to the well-being of Vermonters~~  
10          ~~that should be addressed by the research partnership may include the~~  
11          ~~following:~~

12                   ~~(1) Children, families, and individuals are engaged in and contribute to~~  
13          ~~their community's decisions and activities.~~

14                   ~~(2) Pregnant woman and children thrive.~~

15                   ~~(3) Children are ready for school.~~

16                   ~~(4) Children succeed in school.~~

17                   ~~(5) Children live in stable, supported families.~~

18                   ~~(6) Youth choose healthy behaviors.~~

19                   ~~(7) Youth successfully transition to adulthood.~~

20                   ~~(8) Elders and people with disabilities live with dignity and~~  
21          ~~independence in settings they prefer.~~









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\* \* \*

(d) In consultation with the advisory board, the ~~secretary of agriculture, food and markets~~ Secretary of Agriculture, Food and Markets and the Vermont ~~housing and conservation board~~ Housing and Conservation Board shall establish grant criteria, performance goals, ~~evaluative~~ performance measures that demonstrate Program results, and other criteria to implement the ~~program~~ Program. The grant criteria shall include at least the following requirements:

\* \* \*

(f)(1) In collaboration with the Vermont ~~housing and conservation board~~ Housing and Conservation Board, the ~~secretary of agriculture, food and markets~~ Secretary of Agriculture, Food and Markets shall report in writing to the ~~senate and house committees on agriculture~~ Senate Committee on Agriculture and the House Committee on Agriculture and Forest Products on or before January 31 of each year with a report on the activities and performance of the ~~farm viability enhancement program~~ Farm Viability Enhancement Program. At a minimum, the report shall include an evaluation of the ~~program~~ Program utilizing the performance goals and ~~evaluative~~ performance measures established in consultation with the advisory board ~~pursuant to subsection (b) of this section~~. The report should assess potential demand for the ~~program~~ Program over the succeeding three years. ~~Further, the agency of agriculture, food and markets~~







1 coordination of workforce education and training within State government,  
2 including the following duties:

3 \* \* \*

4 (7) Notwithstanding any provision of State law to the contrary, and to  
5 the fullest extent allowed under federal law, ensure that in each State and  
6 State-funded workforce education and training program, the program  
7 administrator collects and reports data and ~~outcomes~~ results at the individual  
8 level by Social Security Number or an equivalent.

9 Sec. 10. 10 V.S.A. § 542 is amended to read:

10 § 542. REGIONAL WORKFORCE EDUCATION AND TRAINING

11 (a) The Commissioner of Labor, in coordination with the Secretary of  
12 Commerce and Community Development, and in consultation with the  
13 Workforce Investment Board, is authorized to issue performance grants to one  
14 or more persons to perform workforce education and training activities in a  
15 region.

16 (b) Each grant shall specify the scope of the workforce education and  
17 training activities to be performed and the geographic region to be served, and  
18 shall include ~~outcomes and~~ performance measures and results to evaluate the  
19 grantee's performance.

20 \* \* \*

1                                   \* \* \* Vermont Career Internship Program \* \* \*

2           Sec. 11. 10 V.S.A. § 544 is amended to read:

3           § 544. VERMONT CAREER INTERNSHIP PROGRAM

4           (a)(1) The Department of Labor, in consultation with the Agency of  
5           Education, shall develop and implement a statewide Vermont Career  
6           Internship Program for Vermonters who are in high school or in college and  
7           for those who are recent graduates of 24 months or less.

8           (2) The Department of Labor shall coordinate and provide funding to  
9           public and private entities for internship programs that match Vermont  
10          employers with students from public and private secondary schools, regional  
11          technical centers, the Community High School of Vermont, colleges, and  
12          recent graduates of 24 months or less.

13          (3) Funding awarded through the Vermont Career Internship Program  
14          may be used to administer an internship program and to provide participants  
15          with a stipend during the internship, based on need. Funds may be made only  
16          to programs or projects that do all the following:

17                   (A) do not replace or supplant existing positions;

18                   (B) create real workplace expectations and consequences;

19                   (C) provide a process that measures progress toward mastery of  
20          skills, attitude, behavior, and sense of responsibility required for success in that  
21          workplace;







1 (C) performance goals, ~~evaluative~~ performance measures that  
2 demonstrate Program results, and other criteria to implement and evaluate the  
3 effectiveness of the Forestry and Forest Products Viability Program.

4 \* \* \*

5 (c) The Commissioner of Forests, Parks and Recreation shall report in  
6 writing to the Senate Committee on Agriculture and the House Committee on  
7 Agriculture and Forest Products and the Senate and House Committees on  
8 Natural Resources and Energy on or before January 31 of each year on the  
9 activities and performance of the forestry and forest products viability  
10 program. The provisions of 2 V.S.A. § 20(d) (expiration of required reports)  
11 shall not apply to the report to be made under this subsection. At a minimum,  
12 the report shall include:

13 (1) an evaluation of the ~~program~~ Program utilizing the performance  
14 goals and ~~evaluative~~ performance measures established pursuant to subdivision  
15 (a)(5)(C) of this section;

16 \* \* \*

17 \* \* \* Prekindergarten Education \* \* \*

18 Sec. 13. 16 V.S.A. § 829 is amended to read:

19 § 829. PREKINDERGARTEN EDUCATION

20 \* \* \*

1 (e) Rules. The Secretary of Education and the Commissioner for Children  
2 and Families shall jointly develop and agree to rules and present them to the  
3 State Board for adoption under 3 V.S.A. chapter 25 as follows:

4 \* \* \*

5 (10) To establish a system by which the Agency of Education and  
6 Department for Children and Families shall jointly monitor and evaluate  
7 prekindergarten education programs to promote optimal ~~outcomes~~ results for  
8 children that support the relevant population-level outcomes set forth in  
9 3 V.S.A. § 2311 and to collect data that will inform future decisions. The  
10 Agency and Department shall be required to report annually to the General  
11 Assembly in January. At a minimum, the system shall monitor and evaluate:

12 (A) programmatic details, including the number of children served,  
13 the number of private and public programs operated, and the public financial  
14 investment made to ensure access to quality prekindergarten education;

15 (B) the quality of public and private prekindergarten education  
16 programs and efforts to ensure continuous quality improvements through  
17 mentoring, training, technical assistance, and otherwise; and

18 (C) the ~~outcomes~~ results for children, including school readiness and  
19 proficiency in numeracy and literacy.

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\* \* \* Special Education \* \* \*

Sec. 14. 16 V.S.A. § 2974 is amended to read:

§ 2974. SPECIAL EDUCATION PROGRAM; FISCAL REVIEW

(a) Annually, the Secretary shall report to the State Board regarding:

\* \* \*

(3) ~~outcomes~~ results for special education students;

\* \* \*

\* \* \* Education Finance \* \* \*

Sec. 15. 16 V.S.A. § 4011a is amended to read:

§ 4011a. EARLY COLLEGE PROGRAM; REPORT; APPROPRIATION

(a) Notwithstanding 2 V.S.A. § 20(d), any postsecondary institution receiving funds pursuant to subsection 4011(e) of this title shall report annually in January to the Senate and House Committees on Education regarding the level of participation in the institution's early college program, the success in achieving the stated goals of the program to enhance secondary students' educational experiences and prepare them for success in college and beyond, and the specific ~~outcomes~~ results for participating students relating to programmatic goals.

\* \* \*



1 health care professionals, providers, or health insurers and used to assess and  
2 evaluate the impact of the Blueprint for ~~health~~ Health and cost outcomes. In  
3 accordance with a schedule established by the Blueprint ~~executive committee~~  
4 Executive Committee, all clinical quality and performance measures shall be  
5 reviewed for consistency with those used by the Medicare program and  
6 updated, if appropriate.

7 \* \* \*

8 \* \* \* Mental Health System of Care \* \* \*

9 Sec. 18. 18 V.S.A. § 7253 is amended to read:

10 § 7253. CLINICAL RESOURCE MANAGEMENT AND OVERSIGHT

11 The Commissioner of Mental Health, in consultation with health care  
12 providers as defined in section 9432 of this title, including designated  
13 hospitals, designated agencies, individuals with mental conditions or  
14 psychiatric disabilities, and other stakeholders, shall design and implement a  
15 clinical resource management system that ensures the highest quality of care  
16 and facilitates long-term, sustained recovery for individuals in the custody of  
17 the Commissioner.

18 \* \* \*

19 (2) For the purpose of maintaining the integrity and effectiveness of the  
20 clinical resource management system, the ~~department of mental health~~  
21 Department of Mental Health shall:

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\* \* \*

(D) use quality ~~indicators~~ measures, manageable data requirements, and quality improvement processes to monitor, evaluate, and continually improve the ~~outcomes~~ results for individuals and the performance of the clinical resource management system;

\* \* \*

Sec. 19. 18 V.S.A. § 7256 is amended to read:

§ 7256. REPORTING REQUIREMENTS

Notwithstanding 2 V.S.A. § 20(d), the Department of Mental Health shall report annually on or before January 15 to the Senate Committee on Health and Welfare and the House Committee on Human Services regarding the extent to which individuals with a mental health condition or psychiatric disability receive care in the most integrated and least restrictive setting available. The Department shall consider measures from a variety of sources, including the Joint Commission, the National Quality Forum, the Centers for Medicare and Medicaid Services, the National Institute of Mental Health, and the Substance Abuse and Mental Health Services Administration. The report shall address:

\* \* \*

(4) individual recovery in terms of clinical, social, and legal ~~outcomes~~ results;

\* \* \*





1 Vermont Health Access in consultation with the Chief Performance Officer  
2 shall submit to the Joint Fiscal Committee, the House and Senate Committees  
3 on Appropriations, the House Committee on Human Services, and to the  
4 Senate Committee on Health and Welfare the program ~~objectives~~ goals for the  
5 State's substance abuse treatment services and three performance measures ~~to~~  
6 that demonstrate program results and measure success in reaching those  
7 program ~~objectives~~ goals.

8 (2) Thereafter, annually, on or before January 15, the Chief, Secretary,  
9 and Commissioners shall report to those Committees on the service delivery  
10 system's success in reaching the program ~~objectives~~ goals using the  
11 performance measure data collected for those services.

12 \* \* \*

13 (c) Transfer of Global Commitment Funds:

14 (1) Subsequent to meeting the requirements of subsection (a) of this  
15 section, the Secretary of Administration and the Chief of Health Care Reform  
16 are authorized to transfer Global Commitment funds from the Department of  
17 Vermont Health Access (DVHA) to the Office of Alcohol and Drug Abuse  
18 Programs for the Care Alliance for Opioid Addiction. A written notification  
19 shall be submitted to the Joint Fiscal Committee for funds transferred under  
20 this subdivision and shall include a description of the specific use of funds

1 within the Care Alliance for Opioid Addiction consistent with the ~~objectives~~  
2 goals identified in subsection (a) of this section.

3 \* \* \*

4 (d) Payment Methodology:

5 (1) On or before March 15, 2015, the Chief of Health Care Reform,  
6 Secretary of Human Services, and Commissioners of Health and of Vermont  
7 Health Access shall submit to the House and Senate Committees on  
8 Appropriations, the House Committee on Human Services, and to the Senate  
9 Committee on Health and Welfare a report on designing the payment  
10 methodology for substance abuse and mental health services to achieve the  
11 ~~objectives~~ goals in subsection (a) of this section. The report shall include the  
12 benefits, drawbacks, and costs of:

- 13 (A) rate setting;  
14 (B) capitated funding;  
15 (C) performance-based contracts;  
16 (D) cost-based reimbursement;  
17 (E) capacity grants; and  
18 (F) bundled payments.



1           (6) ~~measures~~ Data that ~~provide~~ provides valid, reliable, useful, and  
2 efficient information for payers and the public for the comparison of charges  
3 for higher volume health care services;

4           (7) ~~the~~ The hospital's process for achieving openness, inclusiveness, and  
5 meaningful public participation in its strategic planning and decision-making;

6           (8) ~~the~~ The hospital's consumer complaint resolution process, including  
7 identification of the hospital officer or employee responsible for its  
8 implementation;

9           (9) ~~information~~ Information concerning recently completed or ongoing  
10 quality improvement and patient safety projects;

11           (10) ~~a~~ A description of strategic initiatives discussed with or derived  
12 from the identification of health care needs; the one-year and four-year capital  
13 expenditure plans; and the depreciation schedule for existing facilities;

14           (11) ~~information~~ Information on membership and governing body  
15 qualifications, a listing of the current governing body members, and means of  
16 obtaining a schedule of meetings of the hospital's governing body, including  
17 times scheduled for public participation; ~~and~~.

18           (12) ~~valid~~ Valid, reliable, and useful information on nurse staffing,  
19 including comparisons to appropriate industry benchmarks for safety. This  
20 information may include system-centered performance measures, such as skill  
21 mix, nursing care hours per patient day, and other such system-centered

1 performance measures as reliable industry benchmarks become available in the  
2 future.

3 \* \* \*

4 (c) The community reports shall be provided to the Commissioner of  
5 Health. The Commissioner of Health shall publish the reports on a public  
6 website and shall develop and include a format for comparisons of hospitals  
7 within the same categories of quality and financial ~~indicators~~ measures.

8 \* \* \* Smoking Cessation \* \* \*

9 Sec. 23. 18 V.S.A. § 9506 is amended to read:

10 § 9506. ALLOCATION SYSTEM

11 (a) In determining the allocation of funds available for the purposes of this  
12 chapter, the Department and the Board shall consider all relevant factors,  
13 including:

14 \* \* \*

15 (4) the extent to which the ~~outcomes~~ goals of the project can be  
16 measured by reductions in adult or youth smoking rates.

17 (b) The Department's and Board's allocation system shall include a  
18 method, developed jointly, that evaluates the need for and impact and quality  
19 of the activities proposed by eligible applicants, including, if appropriate,  
20 measuring the ~~outcomes~~ results of the project through reductions in adult and  
21 youth smoking rates.

1 Sec. 24. 18 V.S.A. § 9507 is amended to read:

2 § 9507. ANNUAL REPORT

3 (a) On or before January 15 of each year, the Board shall submit a report  
4 concerning its activities under this chapter to the Governor and the General  
5 Assembly. The report shall include, to the extent possible, the following:

6 (1) the results of the independent program evaluation, beginning with  
7 the report filed on January 15, 2003, and then each year thereafter;

8 (2) a full financial report of the activities of the Departments of Health  
9 and of Liquor Control, the Agency of Education, and the Board, including a  
10 special accounting of all activities from July 1 through December 31 of the  
11 year preceding the legislative session during which the report is submitted;

12 (3) a recommended budget for the Program; and

13 (4) an explanation of the ~~outcomes~~ results of approved programs,  
14 measured through reductions in adult and youth smoking rates.

15 (b) [Repealed.]

16 \* \* \* Transportation \* \* \*

17 Sec. 25. 19 V.S.A. § 10g is amended to read:

18 § 10g. ANNUAL REPORT; TRANSPORTATION PROGRAM;

19 ADVANCEMENTS, CANCELLATIONS, AND DELAYS

20 (a) The Agency of Transportation shall annually present to the General

21 Assembly a multiyear Transportation Program covering the same number of

1 years as the Statewide Transportation Improvement Plan (STIP), consisting of  
2 the recommended budget for all Agency activities for the ensuing fiscal year  
3 and projected spending levels for all Agency activities for the following fiscal  
4 years. The Program shall include a description and year-by-year breakdown of  
5 recommended and projected funding of all projects proposed to be funded  
6 within the time period of the STIP and, in addition, a description of all projects  
7 ~~which~~ that are not recommended for funding in the first fiscal year of the  
8 proposed Program but which are scheduled for construction during the time  
9 period covered by the STIP. The Program shall be consistent with the  
10 planning process established by 1988 Acts and Resolves No. 200, as codified  
11 in 3 V.S.A. chapter 67 and 24 V.S.A. chapter 117, the statements of policy set  
12 forth in sections 10b-10f of this title, and the long-range systems plan, corridor  
13 studies, and project priorities developed through the capital planning process  
14 under section 10i of this title.

15 \* \* \*

16 (c) The Program proposed by the Agency shall include systemwide  
17 ~~indicators~~ performance measures developed by the Agency to describe the  
18 condition of the Vermont transportation network. The Program shall discuss  
19 the background and utility of the ~~indicators~~ performance measures, track the  
20 ~~indicators~~ performance measures over time, and, where appropriate,  
21 recommend the setting of targets for the ~~indicators~~ performance measures.

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\* \* \* State Law Enforcement \* \* \*

Sec. 26. 20 V.S.A. § 1883 is amended to read:

§ 1883. STATE LAW ENFORCEMENT; MEMORANDUM OF  
UNDERSTANDING

(a) The Commissioner of Public Safety shall develop and execute a memorandum of understanding with the Commissioners of Fish and Wildlife, of Motor Vehicles, and of Liquor Control and their respective directors of law enforcement. The memorandum of understanding shall be reviewed at least every two years and shall at a minimum address:

\* \* \*

(2) Providing for an overall statewide law enforcement strategic plan supported by quarterly planning and implementation strategy sessions to improve efficiencies and coordination on an operational level and ensure interagency cooperation and collaboration of programs funded through grants. The strategic plan should identify clear goals and ~~measurable~~ performance ~~outcomes~~ measures that demonstrate results, as well as specific strategic plans for individual enforcement agencies.

\* \* \*





1 Sec. 28. 32 V.S.A. § 5404a is amended to read:

2 § 5404a. TAX STABILIZATION AGREEMENTS; TAX INCREMENT

3 FINANCING DISTRICTS

4 \* \* \*

5 (i) The Vermont Economic Progress Council and the Department of Taxes  
6 shall make an annual report to the Senate Committees on Economic  
7 Development, Housing and General Affairs and on Finance and the House  
8 Committees on Commerce and Economic Development and on Ways and  
9 Means of the General Assembly on or before April 1. The report shall include,  
10 in regard to each existing tax increment financing district, the date of creation,  
11 a profile of the district, a map of the district, the original taxable value, the  
12 scope and value of projected and actual improvements and developments,  
13 projected and actual incremental revenue amounts and division of the  
14 increment revenue between district debt, the Education Fund, the special  
15 account required by 24 V.S.A. § 1896 and the municipal General Fund,  
16 projected and actual financing, and a set of performance ~~indicators~~ measures  
17 developed by the Vermont Economic Progress Council, which shall include the  
18 number of jobs created in the district, what sectors experienced job growth,  
19 and the amount of infrastructure work performed by Vermont firms.

20 \* \* \*



1 corporation jointly, will improve ~~outcomes~~ results and achieve savings  
2 compared with the current regional service delivery system, which may  
3 include:

4 (1) a proposal without change in the makeup or change of the  
5 area served;

6 (2) a joint proposal to provide different services under one contract with  
7 one or more regional service providers;

8 (3) co-location with other local, regional, or State service providers;

9 (4) merger with one or more regional service providers;

10 (5) consolidation of administrative functions and additional operational  
11 efficiencies within the region; or

12 (6) such other cost-saving mechanisms as may be available.

13 \* \* \* Department of Public Service \* \* \*

14 Sec. 31. 30 V.S.A. § 2 is amended to read:

15 § 2. DEPARTMENT OF PUBLIC SERVICE; POWERS

16 \* \* \*

17 (e) The Commissioner of Public Service (the Commissioner) will work  
18 with the Director of the Office of Economic Opportunity (the Director), the  
19 Commissioner of Housing and Community Development, the Vermont  
20 Housing and Conservation Board (VHCB), the Vermont Housing Finance  
21 Agency (VHFA), the Vermont Community Action Partnership, and the

1 efficiency entity or entities appointed under subdivision 209(d)(2) of this title  
2 and such other affected persons or entities as the Commissioner considers  
3 relevant to improve the energy efficiency of both single- and multi-family  
4 affordable housing units, including multi-family housing units previously  
5 funded by VHCB and VHFA and subject to the Multifamily Energy Design  
6 Standards adopted by the VHCB and VHFA. In consultation with the other  
7 entities identified in this subsection, the Commissioner and the Director  
8 together shall report twice to the House and Senate Committees on Natural  
9 Resources and Energy, on or before January 31, 2015 and 2017, respectively,  
10 on their joint efforts to improve energy savings of affordable housing units and  
11 increase the number of units assisted, including their efforts to:

12 \* \* \*

13 (4) measure the ~~outcomes~~ results and performance of energy  
14 improvements;

15 \* \* \*

16 \* \* \* State Budget \* \* \*

17 Sec. 32. 32 V.S.A. § 306a is amended to read:

18 § 306a. PURPOSE OF THE STATE BUDGET

19 (a) Purpose of the State budget. The State budget, consistent with  
20 Chapter I, Article 7 of Vermont's Constitution, should "be instituted for the  
21 common benefit, protection, and security of the people, nation, or

1 community . . .” The State budget should be designed to address the needs  
2 of the people of Vermont in a way that advances human dignity and equity  
3 and in a manner that supports the population-level outcomes set forth in  
4 3 V.S.A. § 2311.

5 (b) Spending and revenue policies will seek to promote economic  
6 well-being among the people of Vermont, and foster a vibrant economy.  
7 Integral to achieving the purpose of the State budget is continuous evaluation  
8 of the ~~raising and spending~~ use of public funds by systems of outcome  
9 measurement based on indicators that measure success in accomplishing the  
10 purposes of the State budget.

11 (c) Spending and revenue policies will reflect the public policy goals  
12 established in State law and recognize every person’s need for health, housing,  
13 dignified work, education, food, social security, and a healthy environment.

14 (d) As consistent with State law and in conjunction with the federal  
15 government, the budget will reflect support for economic development, public  
16 safety, transportation, and other infrastructure needs.

17 (e) Revenue measures shall also be based on the principles of sustainability  
18 and stability. The Administration shall develop budget and revenue proposals  
19 as part of a transparent and accountable process with direct and meaningful  
20 participation from Vermont residents.

1 Sec. 33. 32 V.S.A. § 307 is amended to read:

2 § 307. FORM OF BUDGET

3 \* \* \*

4 (c) The budget shall also include a strategic plan for each State agency,  
5 department, office, or other entity or program. A strategic plan shall include  
6 the following:

7 (1) a statement of mission and goals that support the relevant  
8 population-level outcomes set forth in 3 V.S.A. § 2311;

9 (2) a description of ~~indicators~~ program performance measures used to  
10 ~~measure~~ demonstrate output and ~~outcome~~ results;

11 (3) identification of the groups of people served, including those having  
12 service priorities or other service measures established by law, and estimates of  
13 the changes in those groups expected during the term of the plan;

14 (4) an analysis of the use of resources to meet needs, including future  
15 needs, an analysis of additional resources that may be necessary to meet future  
16 needs;

17 (5) an analysis of expected changes in the services provided by that  
18 agency because of changes in State or federal law;

19 (6) a description of the means and strategies for meeting needs of the  
20 agency or program, including future needs and achieving the goals under  
21 which the agency or program provides services;

1 (7) a description of the capital improvement needs of the agency during  
2 the period covered by the plan;

3 (8) a prioritization, if appropriate, of the capital investment needs of the  
4 agency or program during the period covered by the plan; and

5 (9) any other information that may be required.

6 \* \* \*

7 \* \* \* Veteran Tax Credits \* \* \*

8 Sec. 34. 32 V.S.A. § 5930nn is amended to read:

9 § 5930nn. RECENTLY DEPLOYED VETERAN TAX CREDIT

10 \* \* \*

11 (e) The Department of Labor, in coordination with the Department of  
12 Taxes, the Agency of Commerce and Community Development, and the Office  
13 of Veterans' Affairs, shall:

14 \* \* \*

15 (4) adopt measurable goals, ~~outcomes~~ performance measures that  
16 demonstrate results, and an audit strategy to assess the utilization and  
17 performance of the credit authorized in this section; and

18 (5) ~~on or before January 15, 2012, submit a written report on its~~  
19 ~~assessment of the credit to the House Committees on Commerce and Economic~~  
20 ~~Development and on Ways and Means, and to the Senate Committees on~~  
21 ~~Finance and on Economic Development, Housing and General Affairs;~~





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\* \* \*

(b) On or before January 15, 2010 for the analysis of Reach First and on or before January 15, 2012 for the analysis of all programs, the Department shall analyze the effectiveness of the programs and shall consider the following ~~indicators~~ measures:

(1) For Reach First, the types of crises presented by applicants; the type and duration of case management necessary to respond to a crisis; and the impact of the services on the family, including the actual and perceived ~~outcomes~~ results and ~~material indicators~~ measures of stability.

(2) For Reach Up, the type and duration of case management provided; and the impact of the services on the family; the family's achievement of the goals in the family development plan; the types of employment engaged in by families; the duration of employment; and actual and perceived ~~outcomes~~ results and ~~material indicators~~ measures of stability and well-being.

(3) For Reach Ahead, the types of employment engaged in by families; the duration of employment; the type and duration of services necessary to maintain employment; the duration of time the family received food assistance and services in the program; and the impact of the services on the family, including the actual and perceived well-being of the family and ~~material indicators~~ measures of well-being.

\* \* \*

1                                   \* \* \* Department of Vermont Health Access \* \* \*

2       Sec. 36. 33 V.S.A. § 2032 is amended to read:

3       § 2032. ROLE OF DEPARTMENT OF VERMONT HEALTH ACCESS

4                                   \* \* \*

5           (e) The Department shall conduct comprehensive evaluations of the  
6       Board's success in improving clinical and utilization ~~outcomes~~ results using  
7       claims data and a survey of health care professional satisfaction. The  
8       Department shall report annually by January 15 to the House Committee on  
9       Health Care and the Senate Committee on Health and Welfare regarding the  
10      results of the most recent evaluation or evaluations and a summary of the  
11      Board's activities and recommendations since the last report. The provisions  
12      of 2 V.S.A. § 20(d) (expiration of required reports) shall not apply to the report  
13      to be made under this subsection.

14                                   \* \* \*

15                                   \* \* \* Building Bright Futures Council \* \* \*

16      Sec. 37. 33 V.S.A. § 4603 is amended to read:

17      § 4603. POWERS AND DUTIES

18           The Council established by section 4602 of this title shall have the  
19      following powers and duties necessary and appropriate to effectuating the  
20      purposes of this chapter:

21                                   \* \* \*



1 biennium on the Council's findings and recommendations, progress toward  
2 achieving the population-level outcomes ~~consistent with No. 68 of the Acts of~~  
3 ~~the 2009 Adj. Sess. (2010)~~ relevant to children set forth in 3 V.S.A. § 2311,  
4 and recommendations for priorities for the biennium. The provisions of  
5 2 V.S.A. § 20(d) (expiration of required reports) shall not apply to the report to  
6 be made under this subdivision.

7 \* \* \* Home Health Services \* \* \*

8 Sec. 38. 33 V.S.A. § 6303 is amended to read:

9 § 6303. HOME HEALTH SERVICES; LOCAL PLANS; BOARD

10 COMPOSITION

11 (a) Consistent with the requirements of this section, the Commissioner of  
12 Disabilities, Aging, and Independent Living shall adopt by rule minimum  
13 program standards for the purpose of providing quality oversight of the home  
14 health agencies authorized to provide home health services under this  
15 subchapter. The minimum program standards shall include performance  
16 standards, quality ~~indicators~~ measures, grievance and complaint procedures,  
17 patient safety standards, consumer input mechanisms, accessibility standards,  
18 medical necessity standards, and practices to ensure confidentiality of patient  
19 records. The rules shall include also minimum program standards to ensure  
20 home health agencies do not discriminate in the provision of services based on  
21 income, funding source, geographic status, or severity of health needs and to

1 ensure the attainment or continuance of universal access to medically  
2 necessary home health services.

3 \* \* \*

4 Sec. 39. 33 V.S.A. § 6305 is amended to read:

5 § 6305. REVIEW OF ACCESS, COST, AND QUALITY ISSUES;

6 REMEDIATION PROCESS

7 \* \* \*

8 (b) In a form and manner and at intervals prescribed by the Commissioner,  
9 the Commissioner shall collect and analyze data regarding access to and the  
10 cost and quality of home health services in Vermont. Such data shall include:  
11 information on complaints, waiting lists, numbers of individuals ineligible for  
12 services, numbers of individuals eligible for but not provided services,  
13 numbers of patients served under and over ~~the age of 65~~ years of age, total  
14 number of visits and hours provided to patients by each of the existing home  
15 health agencies; the results of patient surveys conducted by the home health  
16 agencies; data pertaining to federal and State surveys; scoring by any national  
17 accrediting organization, charitable and subsidized programs and services for  
18 uninsured or low income persons in their respective communities; copies of  
19 audited financial statements and annual cost reports; and any other quality  
20 ~~indicators~~ measures or data deemed relevant by the Commissioner to monitor

1 and evaluate access to and the cost and quality of home health services by the  
2 designated home health agencies.

3 \* \* \*

4 Sec. 40. REPEAL

5 The following are repealed:

6 (1) 2010 Acts and Resolves No. 146, Sec. H4 (Challenges for Change;  
7 quarterly reporting and information); and

8 (2) 2014 Acts and Resolves No. 186, Secs. 7 (quarterly progress reports;  
9 temporary suspension), 8 (repeal; annual report on population-level outcomes  
10 and indicators), 9 (amending 3 V.S.A. § 2312 (performance accountability  
11 liaisons to the General Assembly)), and 10(b) (effective dates for Secs. 8  
12 and 9).

13 Sec. 41. EFFECTIVE DATE

14 This act shall take effect on July 1, 2015.