

Funding Stream	Who exercises control over resources?	Types of activities that produce data for analysis	Kind of Accountability	Risks to Vermont Education and Taxpayers	AOE Improvement Strategies
State-level activities supported by General Fund	Administration and the Legislature	Enrollments in Prekindergarten and K-12 (number of students served); Drivers Education (number of grants distributed); Homeschooling (number of applications approved); Support for Independent Schools and Higher Education (number of programs approved); All Act 77/Flexible Pathways work (number of students for which we pay); Adult Education and Literacy ; State Board of Education	Administration and Legislature	Increasing and/or contradictory demands jeopardize effectiveness of program implementation and oversight.	More transparent and competitive procurement strategies , Online systems for management of work tasks, Process improvements, Braided funding of federal and state dollars
Operating Towns: Education Fund expenditures	Legislature (e.g. Prekindergarten, Early College, Dual Enrollment and to a limited extent CTE) and Local voters in operating systems as they approve budgets locally. We fund to locally approved budgets. Tuition towns are liable for the costs of tuition whether or not they approve their budget. Voters control the investment through the budgets they approve.	Local systems under the jurisdiction of School Boards operate schools in compliance with Education Quality Standards. The EQR system will provide data on key indicators for school systems.	local voters, through the budgets they approve	State mandated delivery models impact local budgets; declining enrollments paired with maintenance of existing overhead is forcing either rising per pupil costs or systems transformation. Voters will have to pick one or the other. Problems of variability in cost and quality.	Act 46

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Tuition Towns: Education Fund expenditures	1) With respect to most: voters in operating towns (tuition is set at the state average for most independent schools or for the cost of service approved by voters in a public system); 2) With respect to Lyndon Institute, St. Johnsbury and Thetford, tuition is set by the Independent schools ; and 3) Voters in some towns approve higher tuitions than the state average (for Burr and Burton)	Local School Boards who pay tuition bills. The AOE can report enrollments, and state testing data for students who attend these schools.	Parent oversight and choice	Not all students have access to the same programs, substantial variability in quality, local school boards have little ability to control the size of the investment, data is not transparent.	Act 46
Federal dollars	Federal Government and State/legislative decisions about delivery models (e.g. Child Nutrition as a case study)	Any and all data submitted via EdFacts or any of our compliance reports for funding including: -Student Achievement Data -Student Discipline Data -Child Nutrition Program Data -Special Education Data -Educator Qualifications and Licensure -English Language Learner Data -Investments with Federal Dollars for student support and professional development -Expanded Learning Programs -Prekindergarten participation -CTE/Perkins work	Federal Government	Without federal funding, we would have no state accountability (we couldn't afford it), little in the way of fiscal monitoring and oversight, no support for state standards, no program for school improvement and monitoring, no Farm-to-School or child nutrition programs, very little support for career pathways and advancement of Career Technical Education initiatives, and little in the way of downward pressure on special education costs. No staffing for adult education/literacy and special education.	More transparent and competitive procurement strategies , Online systems for management of work tasks, Process improvements, Braided funding of federal and state dollars Concerted collaboration with AHS, Congressional Delegation and National Support Systems
Community High School	Legislature	AOE is unsure as this falls outside our authority.	Legislature	Unknown	Unknown