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2      Introduced by Senator Snelling  
3      Referred to Committee on  
4      Date:  
5      Subject: General Assembly and Executive; population-level outcomes and  
6                    indicators; Performance Measure Pilot Program; report  
7      Statement of purpose of bill as introduced: This bill proposes to require the  
8      Executive Branch to report on population-level outcomes and indicators for  
9      different areas of State government and on the Performance Measure Pilot  
10     Program in order for the General Assembly to consider data-based results in  
11     decision making.

12 An act relating to reporting on population-level outcomes and indicators  
13 and on program-level performance measures

14 It is hereby enacted by the General Assembly of the State of Vermont:

## 15 Sec. 1. PURPOSE

16           (a) This act is necessary for the General Assembly to obtain data-based  
17 information to gauge how well State government is working to achieve the  
18 population-level outcomes the General Assembly sets for Vermonters, and will  
19 assist the General Assembly in determining how best to spend taxpayer dollars.

1           (b) Evaluating the results of spending taxpayer dollars will allow the  
2           General Assembly to be more forward-thinking, strategic, and responsive to  
3           the long-term needs of Vermonters and allow the Executive Branch to consider  
4           how the programs it administers could be further refined in order to produce  
5           better results.

6                   (c) Using the data-based information provided under this act will encourage  
7                   State government to continue to move steadily toward accountability and will  
8                   help educate the General Assembly and Executive Branch on how to be more  
9                   effective and accountable to Vermonters.

10 Sec. 2. CHIEF PERFORMANCE OFFICER; ANNUAL REPORT ON  
11 POPULATION-LEVEL OUTCOMES AND INDICATORS

(a)(1) Annually, on or before July 30, the Chief Performance Officer within the Agency of Administration shall report to the General Assembly on the State's progress in reaching the population-level outcomes for each area of State government set forth in subsection (b) of this section by providing data for the population-level indicators that are requested pursuant to the process set forth in subsection (c) of this section.

18                   (2) The report shall be provided in the form of an Accountability Report  
19                   Card that shall answer the following questions for each population-level  
20                   outcome using its related requested population-level indicators:

- 1                   (A) How much did we do?
- 2                   (B) How well did we do it?
- 3                   (C) Is anyone better off?
- 4                   (b)(1) Human services.
- 5                   (A) Outcome 1. Children, families, and individuals are engaged in
- 6                   and contribute to their community's decisions and activities.
- 7                   (B) Outcome 2. Pregnant women and children thrive.
- 8                   (C) Outcome 3. Children are ready for school.
- 9                   (D) Outcome 4. Children succeed in school.
- 10                  (E) Outcome 5. Children live in safe, nurturing, stable, supported
- 11                  families.
- 12                  (F) Outcome 6. Youths choose healthy behaviors.
- 13                  (G) Outcome 7. Youths successfully transition to adulthood.
- 14                  (H) Outcome 8. Elders, people with disabilities, and individuals with
- 15                  mental health conditions live with dignity and independence in settings they
- 16                  prefer.
- 17                  (I) Outcome 9. Families and individuals live in safe and supportive
- 18                  communities.
- 19                  (J) Outcome 10. Adults lead healthy and productive lives.

1           (K) Outcome 11. Vermonters receive affordable and appropriate  
2       health care at the appropriate time, and health care costs are contained over  
3       time.

4           (L) Outcome 12. Families and individuals move out of poverty  
5       through education and advancement in employment.

6           (2) Corrections.

7           (A) Outcome 1. The number of people returned to prison for  
8       technical violations of probation or parole, while ensuring public safety, shall  
9       decrease.

10          (B) Outcome 2. The number of people coming into the corrections  
11       system shall decrease.

12          (C) Outcome 3. The number of nonviolent offenders diverted from  
13       prison into the community, while ensuring public safety and providing  
14       effective consequences for criminal behavior, shall increase.

15          (D) Outcome 4. Recidivism shall decrease.

16          (E) Outcome 5. A unified crime prevention and justice system shall  
17       be established.

18          (F) Outcome 6. Revenues realized within the corrections system  
19       from programs designed to develop skills of offenders shall increase.

20          (G) Outcome 7. Short-term lodgings in Department of Corrections  
21       facilities shall decrease.

1                   (3) Education.

2                   (A) Outcome 1. Increase electronic and distance learning  
3                   opportunities that enhance learning, increase productivity, and promote  
4                   creativity.

5                   (B) Outcome 2. Increase the secondary school graduation rates for  
6                   all students.

7                   (C) Outcome 3. Increase the aspiration, continuation, and completion  
8                   rates for all students in connection with postsecondary education and training.

9                   (D) Outcome 4. Increase administrative efficiencies within education  
10                  governance in a manner that promotes student achievement.

11                  (E) Outcome 5. Increase cost-effectiveness in delivery of support  
12                  services for students with individualized education plans.

13                  (F) Outcome 6. Increase the use of early intervention strategies that  
14                  enable students to be successful in the general education environment and help  
15                  avoid the later need for more expensive interventions.

16                  (4) Regulatory.

17                  (A) Outcome 1. The permitting and licensing processes achieve  
18                  environmental standards, and are clear, timely, predictable, and coordinated  
19                  between agencies and municipalities.

1                 (B) Outcome 2. The permitting process enables applicants to  
2         determine readily what permits and licenses are needed and what information  
3         must be submitted to apply for those permits and licenses.

4                 (C) Outcome 3. The permit and enforcement processes enable  
5         citizens and visitors to the State of Vermont to understand and comply with the  
6         laws protecting State natural and agricultural resources.

7                 (D) Outcome 4. Permitting, licensing, and environmental protective  
8         services are cost-effective and user-friendly.

9                 (E) Outcome 5. The decision-making process is transparent, and  
10         citizens understand and participate in the process.

11                 (5) Economic development.

12                 (A) Outcome 1. Vermont achieves a sustainable annual increase in  
13         nonpublic sector employment and in median household income.

14                 (B) Outcome 2. Vermont attains a statewide, state-of-the-art  
15         telecommunications infrastructure.

16                 (c) After consulting with the State agency having jurisdiction over an area  
17         of State government set forth in subsection (b) of this section, a standing  
18         committee of the General Assembly having jurisdiction over that area of State  
19         government may submit to the Government Accountability Committee a  
20         request that any population-level indicator related to that area of State  
21         government be revised. If that request is approved by the Government

1       Accountability Committee, the President Pro Tempore of the Senate, and the  
2       Speaker of the House, the State agency shall revise the population-level  
3       indicator in accordance with the request.

4       (d) As they determine to be necessary, the standing committees of the  
5       General Assembly having jurisdiction over the areas of State government set  
6       forth in subsection (b) of this section and the Government Accountability  
7       Committee shall review the population-level outcomes set forth in  
8       subsection (b) and make any recommendations to the General Assembly as to  
9       how those population-level outcomes should be revised.

10      Sec. 3. TRANSITIONAL POPULATION-LEVEL INDICATORS

11      Until any population-level indicators are requested pursuant to the  
12      provisions of Sec. 2(c) of this act, each area of State government set forth in  
13      Sec. 2(b) of this act and listed in this section shall have the following  
14      population-level indicators:

15      (1) Human services.

16          (A) percent of children at or below 200 percent of federal poverty  
17          level;

18          (B) rate of homelessness;

19          (C) rate of abuse and neglect of vulnerable adults;

20          (D) percent of individuals and families living at different poverty  
21          levels;

1                   (E) percent of women receiving prenatal and natal care;  
2                   (F) percent of low birth weight babies or preterm births;  
3                   (G) number of assessments of child abuse and neglect and percent of  
4                   reports substantiated;  
5                   (H) rate of pregnant teenagers under 18 years of age;  
6                   (I) percent of students who report using alcohol, tobacco, or drugs  
7                   within the last 30 days;  
8                   (J) percent of adults who exceed healthy weight;  
9                   (K) rate of infant mortality;  
10                  (L) percent of adults who smoke cigarettes; and  
11                  (M) number of minors under the supervision of the Department of  
12                  Corrections.  
13                  (2) Corrections.  
14                  (A) rate of violent crime;  
15                  (B) number of people incarcerated; and  
16                  (C) rate of recidivism.  
17                  (3) Education.  
18                  (A) rate of high school graduation; and  
19                  (B) percent of participation in postsecondary education.  
20                  (4) Regulatory.  
21                  (A) processing time for permit applications and renewals;

1                   (B) carbon dioxide per capita;  
2                   (C) electricity by fuel or power type; and  
3                   (D) percent of organic farm sales.  
4                   (5) Economic development.  
5                   (A) median household income;  
6                   (B) median house price;  
7                   (C) rate of unemployment;  
8                   (D) percent of residences and businesses with broadband access;  
9                   (E) percent of structurally-deficient bridges; and  
10                  (F) percent of water, sewer, and stormwater systems that meet federal  
11                  and State standards.

12                  Sec. 4. DEPARTMENT OF FINANCE AND MANAGEMENT; REPORT

13                  ON PERFORMANCE MEASURE PILOT PROGRAM

14                  Annually, on or before July 30, the Department of Finance and  
15                  Management shall submit to the General Assembly with the report set forth in  
16                  Sec. 2 of this act a report on its Performance Measure Pilot Program. The  
17                  report shall include the performance measure data collected by the pilot  
18                  participants.

1 Sec. 5. CHIEF PERFORMANCE OFFICER; RESULTS-BASED  
2 ACCOUNTABILITY LIAISONS TO THE GENERAL ASSEMBLY  
3 On or before November 15, 2014, the Chief Performance Officer within the  
4 Agency of Administration shall designate an employee in each agency of State  
5 government to be a results-based accountability liaison to the General  
6 Assembly. A liaison designated under this section shall be responsible to  
7 review with the General Assembly any of the population-level outcomes and  
8 indicators for the areas of State government set forth in this act and any other  
9 requests for results-based accountability information requested by the General  
10 Assembly.

11 Sec. 6. QUARTERLY PROGRESS REPORTS; TEMPORARY SUSPENSION  
12 (a) The report requirement set forth in 2010 Acts and Resolves No. 146,  
13 Sec. H4 (Challenges for Change; quarterly reporting and implementation) is  
14 temporarily suspended. The report requirement shall resume in 2017  
15 beginning with the first quarterly report due for that year.  
16 (b) The report required under Sec. 2 of this act (Chief Performance Officer;  
17 annual report on population-level outcomes and indicators) shall no longer be  
18 required upon the resumption of the report described in subsection (a) of this  
19 section.

20 Sec. 7. EFFECTIVE DATE  
21 This act shall take effect on passage.