

<u>Report Date</u>	<u>Commissioned By</u>	<u>Author/Organization</u>	<u>What was studied (one sentence)</u>	<u>Finding / Recommendations (bulleted - one line)</u>
1969	Agreement between IACP & Governor Davis Governor's Commission on Administration of Justice	Internal Association of Chiefs of Police (IACP)	Consolidation of Chittenden County Police Services	Consolidation of Chittenden County police services is feasible and would provide better and more effective law enforcement services to Chittenden County.
1974		Same	Cost Benefit Analysis of Policing	Regionalized Policing w VSP augmentation Narrow VSP's role currently mission is too varied and confusing. Task force recommended reducing VSP's mission - consultants disagreed. Too many dispatch centers (54). VCIC should remain with DPS and Lab should remain in VSP. Also recommendations for Admin office - recommended taking communications out of Admin and into support services division. Give some functions to DMV. Real in the weeds recommendations.
1977	Governor Salmon	Task force - management study of DPS (Touche, Ross & Co. - consultants)	Role of VSP, the overall structure of DPS, including which divisions should remain in DPS, and dispatching	Recommendations for Admin office - recommended taking communications out of Admin and into support services division. Give some functions to DMV. Real in the weeds recommendations.
1979	USDOJ grant	ITREC	Small Police Agency Consolidation	Recommend consolidation be considered as an option for small police agencies, which may allow for higher quality services.
1990	Windham Foundation	Windham Foundation	Police Adapting to Changing Times	Create an Agency of Public Safety & unify public safety efforts
1994	House & Senate Appropriations Committees	Joint Fiscal Office	General Review of VSP	General recommendations re planning, training, defining roles between DPS and VSP
1996	Graduate Study Project	Aumand	VCJTC Structure & placement	2 options evolved - embed VCJTC within DPS and combine VCJTC with FTC - moving VSP training to VPA was to be step one to future modernization
2000	Legislature (Summer Study Committee)	Fitzhugh & Schleuter et al	Assess existing and propose future for law enforcement service delivery	Greater coordination & consolidation of dispatch services + recommendation around training, etc - some of which have been acted on

2001	Legislature	DPS Commissioner Walton	Dispatch Consolidation Report	Recommends consolidation moves forward
2004	House & Senate Government Operations	Kerry Sleeper	Dispatching of Emergency SVCS	Encouraged Consolidation of Dispatch Services
2005	State Communications Study Committee	Macro Corp	Public Safety Dispatch Environment	Consolidation of Dispatch Centers
2006	Department of Public Safety	I/O Solutions	LE Turnover and Retention issues	Salary as leading single cause and varying job conditions from agency to agency
2007	House & Senate Committees on Judiciary	Study Committee	Eyewitness ID and Custodial Interrogation	General recommendations re line-up and interrogation
2007	Paper Submitted to Norwich University	Richard Gauthier	Providing LE to Rural VT Communities	Consolidation / regionalization as a solution to rural gaps in service
2007	House & Senate Committees on Judiciary	Preservation of Evidence Study Committee	State wide law enforcement preservation of evidence policies	No statewide policy exists, but VPA trains all VT law enforcement uniformly. Explore construction of a new centralized evidence repository. Consolidate delivery under Dept of Public Safety (with new divisions)& other structural recommendations within DPS
2009	Legislature	Public Safety Strategies Group	Organization of public safety assets	Consolidating F&W- Enforcement Division, DMV Enforcement and Safety Division and DLC- Education, Licensing and Enforcement into a new DPS division. Other general coordination/consolidation recommendations on training/grants/crime analysis/regionalization of Municipal Police Services. Interesting analysis on duplication of services.
2009	Legislature	Public Safety Strategies Group	Effective and efficient delivery of State funded law enforcement services	
2010	Legislature to E911, DII, DPS	Marcoux et al	Emergency Dispatch & Call Taking Study	Consolidate dispatch/911 services to fewer, possibly one, center statewide

2010	Illinois Law Enforcement Publication	Law Enforcement Executive Forum	Regionalization of Police Services in Rural Communities and duplication of services Review of past studies on structure of VT law enforcement since 1995	Page 13 - Stan Shernock and Charles Dana (Norwich University) summarize Vermont's law enforcement consolidation efforts and reference past consolidation studies- no recommendations, but rather an acknowledgement on the delivery of services and sensitivities to local control when considering regionalization.
2014	House & Senate Government Operations	Cameron Wood, Law clerk for Leg. Council		none - just summaries of past studies
2015	USDOJ Office of Community Oriented Policing Services Grant	Police Consolidation and Shared Services (PCASS)	Pathways to consolidation of police services and the transition process for communities	Best practices in achieving consolidation include: (1) address effects on quality of service, (2) discuss plans to share services with employees, (3) identify areas of criticism and have detailed answers, (4) leadership is essential to successfully implement a new organizational scheme, and (5) "cost savings may be elusive."
2016	Legislature	911 Calltaking & Dispatching Working Group	911 Call taking & dispatching	Change funding mechanism or operational methodology for statewide dispatching services
KEY	Operational studies - 3			
	Consolidation of overall services studies - 14			
	Dispatch Consolidation Studies - 5			