### CAPITAL FINANCING AND DEBT MANAGEMENT OVERVIEW

**Vermont State Treasurer's Office January 2023** 





#### **Contents**

- What are Bonds?
- Bonds: The Treasurer's Office's statutory role
- Bond Ratings (i.e., Credit Scores)
- Capital Debt Affordability Advisory Committee (CDAAC)
- State of Vermont Debt Ratios
- Bond Rating Priorities
- Capital Expenditure Cash Fund (CECF)

#### What are Bonds?

- Same basic concept as a home mortgage:
  - A loan for a large purchase, that is paid back over time
- Vermont's bonds also have fixed interest rates like a typical mortgage
- Some ways Vermont's bonds <u>differ</u> from a mortgage:
  - Usually repaid over 20 years (vs. 15 or 30 years)
  - Payments made every 6 months for interest, and 12 months for principal (vs. monthly principal plus interest)
  - Level <u>principal</u> payments (vs. level principal plus interest payments), so earlier payments are larger than later payments, and the amount borrowed is repaid sooner
  - Can only be refinanced after about 10 years (vs. any time)
  - Vermont guarantees repayment from General Fund (vs. home pledged as collateral that can be foreclosed upon)
  - Each bond issue is actually a package of loans from one to 20 years long
  - Large number of lenders (i.e., bond purchasers) such as investment banks, mutual funds, and even Vermont citizens (vs. a single local bank or credit union)

### **Capital Expenditure Cash Fund (CECF)**

Created in Sec. E.106.1 of Act 185 (the 2022 Big Bill), added to Title 32:

#### 32 V.S.A. § 1001b. CAPITAL EXPENDITURE CASH FUND

- (a) Creation. There is hereby created the Capital Expenditure Cash Fund to be administered by the Commissioner of Finance and Management, in consultation with the State Treasurer, for the purpose of using general funds to defray the costs of future capital expenditures that would otherwise be paid for using the State's general obligation bonding authority and debt service obligations.
- Goal of CECF was to create a source of "Pay-as-you-go" or "Pay-Go" funding as an alternative to bonds, to save on bond interest costs as rates have risen
- Sec. 102 of Act 185 also provided funding to the CECF as follows:
  - Sec. 102(b)(12) provided \$25 million to the CECF
  - Sec. 102(b)(5)(B) provided \$20 million to the Treasurer's Office to redeem G.O. bonds prior to maturity, with reductions in debt service payments starting in FY24 to be transferred and reserved in the CECF (this redemption transaction is pending)

#### Bonds: The Treasurer's Office's Statutory Role

- The Treasurer's Office is responsible for managing the State's bonds
  - Title 32: Taxation and Finance, Chapter 13: Debts and Claims
- Duties relating to bonds include:
  - Managing the issuance (sale) and ongoing administration of State bonds
  - Paying principal and interest (debt service) when due
  - Monitoring for refinancing (refunding) opportunities for lower borrowing costs
  - Managing the State's bond ratings (credit scores) and ongoing relationships with the bond rating agencies
  - Contracting for all debt-related State vendors and services (investment bankers, lawyers, financial advisors, economists, rating agencies, custodians and paying agents)
  - Ensuring compliance with all Federal and State laws and regulations
  - Chairing the Capital Debt Affordability Advisory Committee (CDAAC), and delivering the CDAAC's annual debt recommendation and report
- Legislative Committees consider the CDAAC debt recommendation when creating the biennium Capital Bill

#### **Vermont Bond Ratings**

- The major credit rating agencies are:
  - Moody's Investors Service
  - S&P Global Ratings
  - Fitch Ratings
- In July 2022 Moody's and Fitch affirmed the State's rating at Aa1 and AA+ with Stable outlooks, and in August 2022 S&P affirmed the State's rating of AA+ and upgraded the outlook to Stable
- Vermont has the highest bond ratings of the New England states, resulting in the lowest interest rates (cheapest borrowing cost)

		BOND RATINGS CHART							
		Moody's	S&P	Fitch	Meaning				
5	Investment Grade	Aaa	AAA	AAA	High quality; minimal risk of default				
		Aa1	AA+	AA+	High quality; very low credit risk				
		Aa2	AA	AA					
		Aa3	AA-	AA-					
		A1	A+	A+	Upper-medium grade; low credit risk but				
		A2	Α	Α	somewhat specific susceptible to adverse factors				
		А3	A-	A-					
		Baa1	BBB+	BBB+	Medium grade; moderate credit risk; may have some				

State	Moody's	S&P	Fitch
Vermont	Aa1	AA+	AA+
Connecticut	Aa3	Α+	AA-
Maine	Aa2	AA	AA
Massachusetts	Aa1	AA	AA+
New Hampshire	Aa1	AA	AA+
Rhode Island	Aa2	AA	AA

# Rating Agency Commentary for Vermont

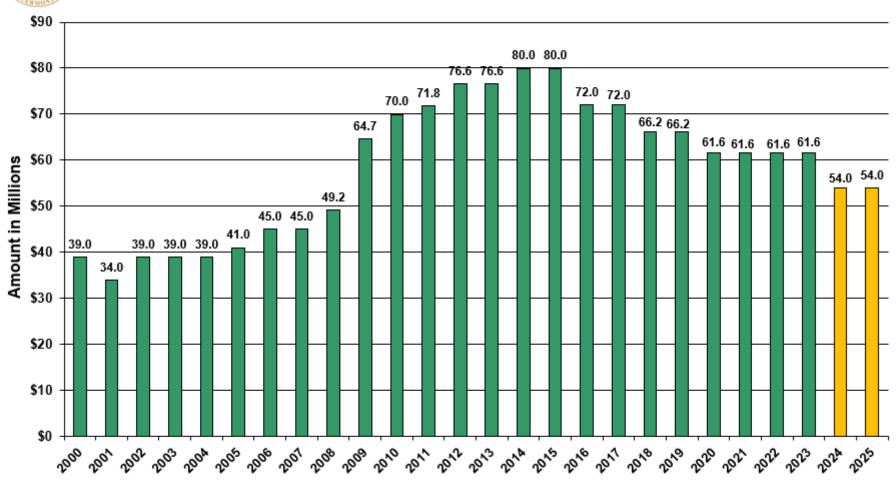
MOODY'S INVESTORS SERVICE	STANDARD & POOR'S RATINGS SERVICES	FitchRatings					
Aa1 (Stable)	AA+ (Stable)	AA+ (Stable)					
Report Dated: 7/21/22	Report Dated: 8/19/2022	Report Dated: 4/23/21					
Credit Strengths							
<ul> <li>Although the state's economy is the smallest of all US states, resident income is above average, educational attainment is high, and unemployment is low</li> <li>Financial operations and budget reserves are sound and stable, and liquidity is very healthy</li> </ul>	<ul> <li>Strong financial and budget management policies that have contributed to consistently good reserve and liquidity levels</li> <li>Well-defined debt affordability and capital-planning processes that have limited leverage and contributed to a modest tax-supported debt burden with rapid amortization of tax-supported debt</li> </ul>	<ul> <li>Conservative financial management</li> <li>Ample expenditure flexibility with a low burden of carrying costs for liabilities and a broad expense-cutting ability</li> <li>High educational attainment level could provide potential for economic gains, but the state has not fully benefited to date</li> </ul>					
	Credit Challenges						
<ul> <li>The state's economic performance lags that of the US and many state peers, and an aging population may be a drag on future growth</li> <li>Relative to state GDP, Vermont's leverage (combined debt and unfunded postemployment liabilities) is higher than most states</li> </ul>	<ul> <li>Significant pension and OPEB, which remain sizable relative to those of state peers, although recently enacted retirement reforms should moderate these liabilities over time</li> <li>Economic growth has been slow and demographic challenges persist, despite some recent improvement</li> </ul>	<ul> <li>Small and modestly growing economy has a larger-than-average reliance on health and educational services, manufacturing and tourism; as such, it is exposed to several key large employers.</li> <li>Population is older than most states, and growth has been relatively limited.</li> <li>Above the States' median, but still moderate, long-term liabilities burden</li> </ul>					

#### **Vermont's Overall Debt Strategy**

- Vermont has conscientiously and consistently maintained excellent bond ratings, to achieve the lowest possible borrowing costs for Vermont's citizens and taxpayers
- The State has substantially reduced outstanding debt since the 1990s, however there is a need to continue in light of national trend of reductions in bond issuance
- Straightforward debt profile, almost entirely General Obligation (G.O.) debt
  - Transportation Infrastructure Bonds (TIBS) backed by motor fuel assessment issued 2010-2013, fully redeemed in June 2022
- 100% fixed rate bonds
- Level principal produces rapid amortization
- Capital Appropriation changes adopted by the General Assembly have improved the process:
  - Two-year recommendations
  - Use of bond premium used for projects reduces amount of issuance



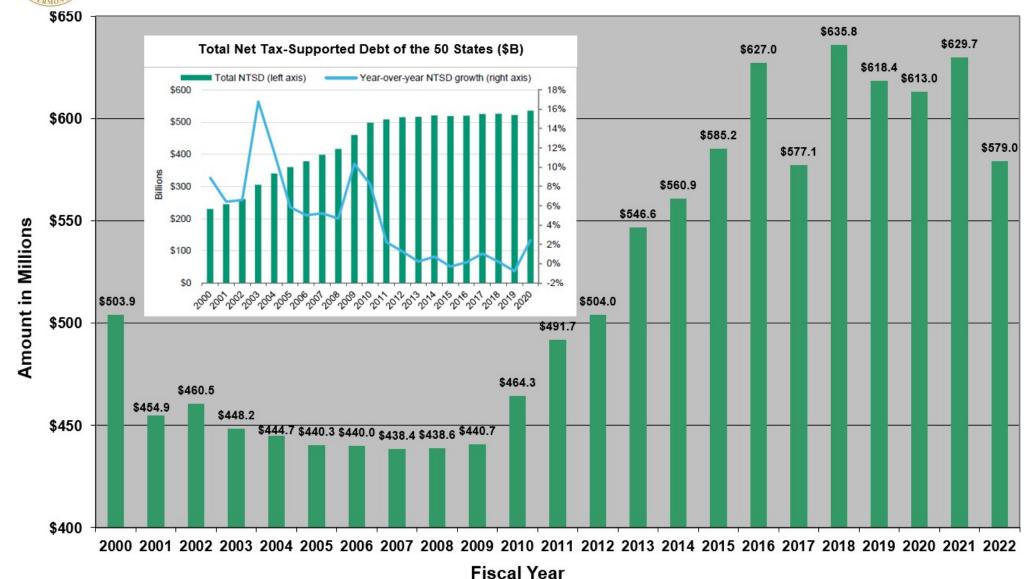
### State of Vermont - General Obligation (G.O.) Debt Authorizations FY2000-FY2025 (\$ millions)



Fiscal Year



State of Vermont G.O. Debt Outstanding, FY2000-FY2022 vs. National Trend

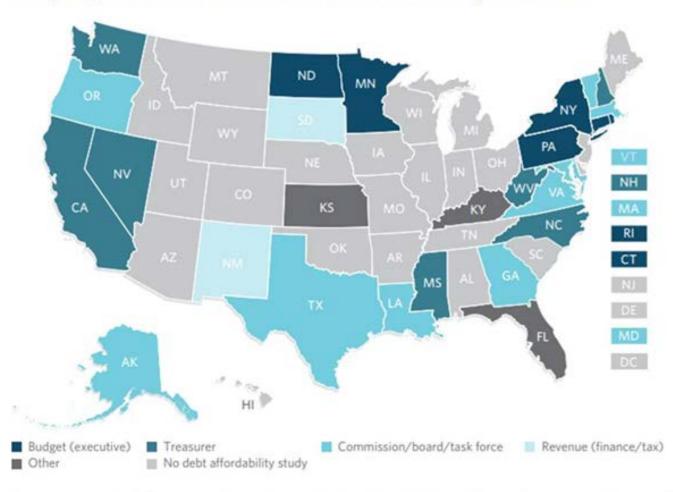


### Capital Debt Affordability Advisory Committee (CDAAC)

- The CDAAC was created by State statute in 1989
  - Title 32: Debts and Claims, Chapter 13: Debts and Claims, Subchapter 8:
     Management of State Debt
- Annually reviews affordability of Vermont's net tax-supported debt
  - Benchmark to debt ratios of other Aaa rated states
    - Debt as a Percentage of Personal Income
    - Debt Service as a Percentage of Revenues
    - Debt Per Capita
- Recommends annual debt issuance to Governor and General Assembly
- Recommendation is advisory; in practice, Governor and General Assembly have always adopted in the biennial Capital Bill and Capital Bill Adjustment
- Reviews amount and structure of bonds, notes, and other obligations for which the State has a contingent liability or moral obligation
- The CDAAC structure is considered a good governance practice by the bond rating agencies

#### Most U.S. States Conduct Debt Affordability Studies

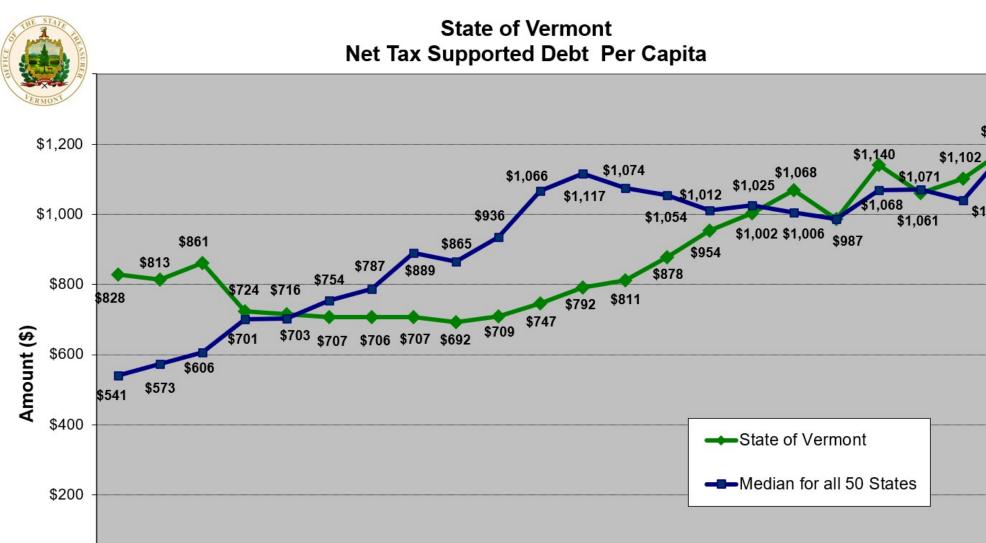
Figure 10
Varying Offices Produce Debt Affordability Studies



Notes: In Kansas, the study is authored by an independent authority. In Kentucky, a legislative office serves as the author. The Florida Division of Bond Finance, within the State Board of Administration, conducts that state's study. <sup>73</sup> Hawaii produced its first state debt affordability study in December 2016, after the data collection for this report had concluded. The state's study is therefore not included in this analysis.

#### **CDAAC Recommendations and Comments**

- More limited debt issuance by other states, including our peer Triple-A rated states, has resulted in a weakening of Vermont's debt ratio comparative ratings
- This is the first year of the 2024-2025 biennium and the Committee has a twoyear debt recommendation of \$108,000,000
- This represents a reduction of 12% from the prior biennium and 37% since the 2014-15 recommendation
- Need to remain disciplined in making actuarially determined employer contributions (ADEC)
- Continued support for reserve increases is also important: The rating agencies are recognizing the need for higher levels of reserves



2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022

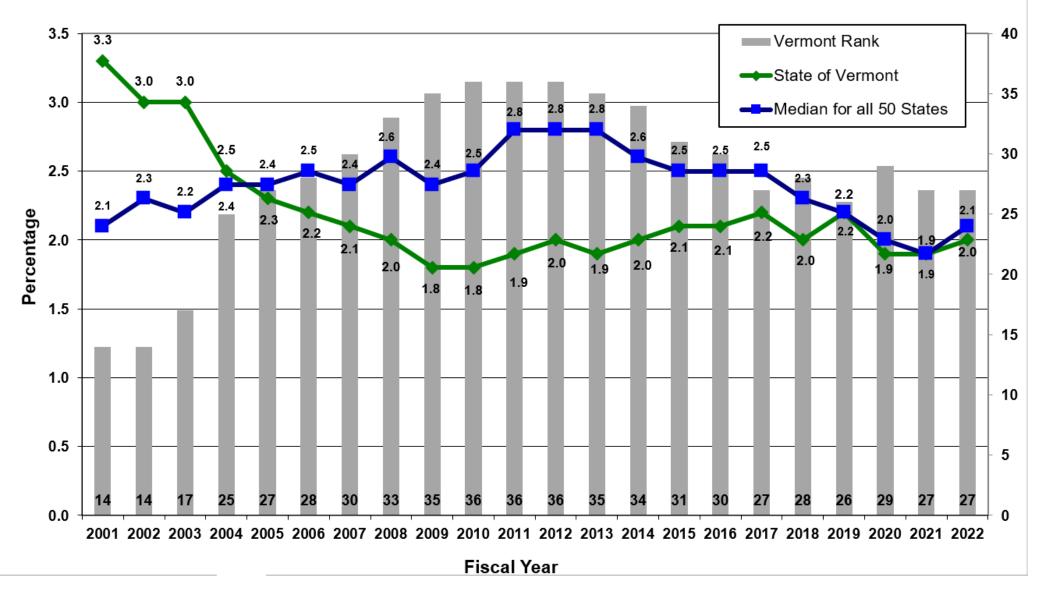
\$0

\$1,185

\$1,039

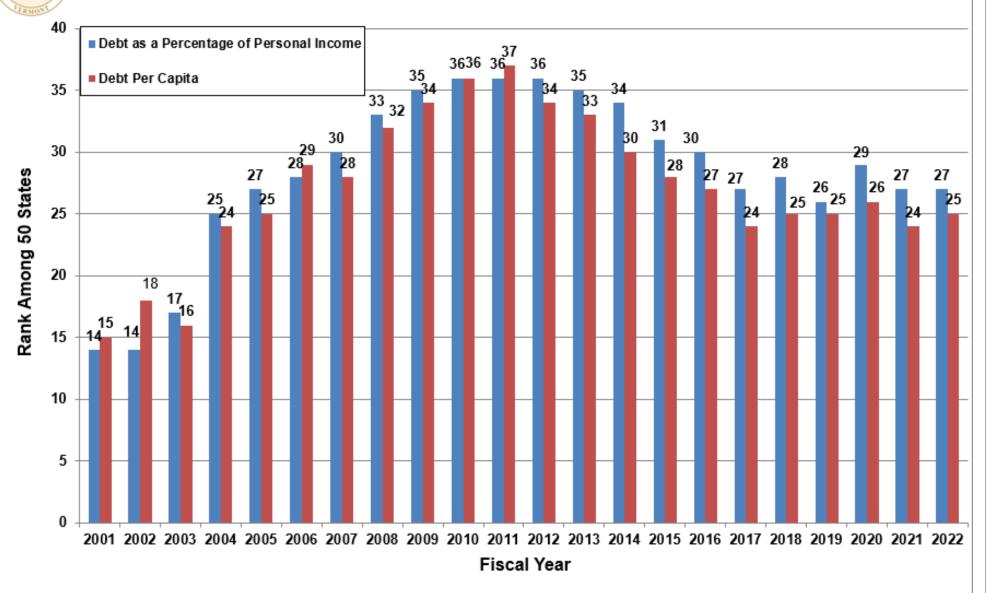


## State of Vermont Net Tax Supported Debt as a Percent of Personal Income





#### State of Vermont Historical State Debt Rankings



#### **Bond Rating Credit Priorities**

- PENSION FUNDING: Continue 100% funding of the annual required contributions (ADECs) to the Vermont State Employees' and State Teachers' Retirement Systems pension funds
- RESERVES: Continue to maintain budget stabilization reserves, and build the General Fund Balance Reserve (or "rainy day reserve") incrementally and over time
- DEBT RECOMMENDATION: Continue unbroken record of adopting the Capital Debt Affordability Advisory Committee's (CDAAC) biennium recommendation; adopt recommended \$108 million debt authorization for the 2023-2024 biennium Capital Bill